FY 2016 • 2017

Paradise Valley Town Budget

Home to

World Class Resorts

Welcome to Paradise Valley, Arizona

Home to:

JW Marriott Camelback Inn

El Chorro Lodge

Doubletree Paradise Valley

Hermosa Inn

Omni Montelucia

Plaza Resort

Sanctuary on Camelback

Smoke Tree

Coming Soon ...

Hyatt ANdAZ

Mountain Shadows Resort

Ritz-Carlson Paradise Valley

Town of Paradise Valley
FY 2017 Annual Budget

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Town of Paradise Valley
Transmittal Letter

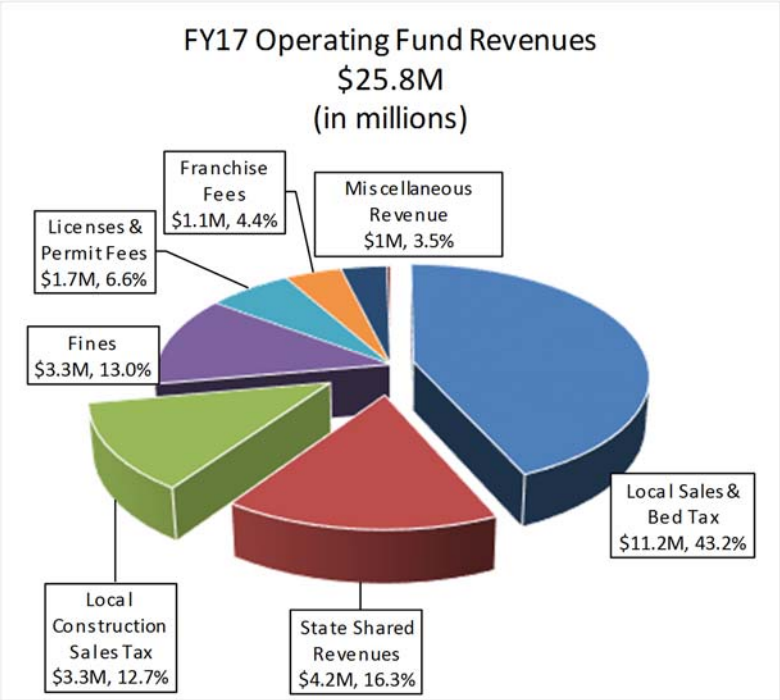
July 1, 2016

Dear Reader,

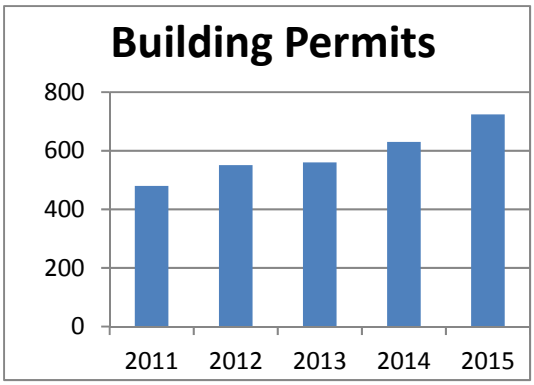
How we spend the public's money is our most important business. This document presents the FY17 (July 1, 2016-June 30, 2017) Final Budget for the Town of Paradise Valley. This is a balanced budget that advances the Town's Goals, maintains its important infrastructure, and improves Town services to its residents.

We continue to be challenged by the state-imposed Expenditure Limitation Rule (ELR) to provide the services demanded by our residents; however, due to the carry forward of unused ELR capacity from previous years and eligible exclusions, this Budget accomplishes its goals within those restrictions.

Economic Backdrop/Revenues



As we complete FY16 and prepare for FY17, there is good reason to be optimistic about the Paradise Valley economic condition. Renovations of Mountain Shadows, Hermosa Inn and Cottonwoods are well underway and will make a real, positive, financial impact to the Town's budget this coming year. All resorts in Paradise Valley reinvested in their properties in some capacity this year improving the financial health of the Town now and for years to come. This reinvestment is captured in increased construction sales tax. Overall, however, revenue from the lodging industry is flat. This is consistent with flat occupancy rates and only slightly higher Average Daily Rates. Perhaps the largest, but as of yet unrealized, financial impact will be attributed to the Ritz-Carlton. While much of FY16 was spent reviewing the plans, any financial benefit is only realized once they start construction and eventually start operations. Therefore, forecasts for related revenue in this FY17 Budget are quite conservative. As a reminder, sales tax and bed tax from resorts contribute over 40% of our General Fund revenues.



Outside of resort redevelopment, overall construction in the Town is experiencing robust growth. Building permits in calendar year 2015 were up 15% over calendar year 2014. And values were up by more than 36%. Construction generates revenues for the Town in two ways, first with permits (which covers part of the labor expense to review and inspect the development) whose revenue is up 18%; and second through construction sales tax. This is important as construction sales tax over $500,000 goes towards funding the Town's Capital Improvement Program (CIP). The CIP is about taking care of existing assets and developing new assets critical to meeting service expectations. Construction sales tax is up 29% or $800,000 to $3 million in FY17.

As noted in the pie chart, State Shared Revenue is 16% of our General Fund revenue. Therefore, PV's economy is very dependent upon the State's economy. And the State's economy is doing better. Our revenue forecasts are very conservative but still show an increase in State Shared Income Tax and State Shared Sales Tax of slightly less than 2%. Our own sales tax is expected to grow at a similar rate of 2% (excluding construction sales tax). We must be cautious about committing construction revenue to on-going expenses because it tends to peak and fall; however, much of this construction will result in new rooms at the resorts. That produces an on-going bed tax and sales tax revenue source for future fiscal years.

The last large revenue category in the General Fund is fines. These are principally associated with court fines due to speeding or red light violations. This also seems to be sensitive to economic conditions as traffic counts tend to swell and shrink with the economy. Moreover, the Town sought to extend its slower, quieter speeds from not just the center of Town (Lincoln and Tatum) but to the perimeter of Town. Studies were showing a high volume of speeders coming into the Town at our northern border on Tatum and our western border on Lincoln. The purpose of enforcement is to change behavior not to generate revenue. However, that learning curve does not appear to be fully achieved by motorists and the Town's gross fine revenue has increased $800,000. On the flip side, with increased revenues come increased expenses in our courts and for the infrastructure. This is likely a temporary increase in revenues and expenses as speeders who receive tickets often change their driving habits or patterns and citations even out. However, for FY17 there is anticipated to be some associated one-time revenue & expense increases.

Overall, these economic conditions set the stage for a projected revenue growth of 10% in the General Fund and 4.3% across All Funds. Total revenues for the General Fund and then All Funds (excluding reserves) is $25.8M and $32.7M respectively.

Expenditure Limitation

The next logical step in budgeting once the revenue is known, is allocating that revenue against competing resource requests. However, in Arizona, expenditures are further governed by a constitutional amendment known as the Expenditure Limitation Rule (ELR). The ELR caps expenditures regardless of the amount of revenue the municipality takes in. This cap is based upon expenditures during the 1979-1980 budget year adjusted for inflation and population.

This seems like a reasonable formula, however, growth in Town resorts does not affect population. As resorts add more rooms it increases Town revenues and associated expenses, but the ELR only accounts for population or inflationary increases and therefore does not adjust. Likewise, residential construction would appear to increase population and therefore the ELR cap; however, many home owners do not count Paradise Valley as their primary residence for Census purposes. Moreover, the Town provides many more fee-for-service deliverables such as sewer, fire, and alarm monitoring that were not in place in 1979. These factors drive expenditures above the ELR cap.

For FY17 the ELR cap is approximately $25 million for All Funds. As noted above, the Town anticipates $32.7 million in revenues in FY17 plus has another $37.5 million in reserves. Fortunately, the Town had some unused ELR capacity from previous years. Adding this capacity to the cap takes the Town to a total limit of $42.6 million in expenditures.

In addition, there is approximately $17.5 million dollars in expenditures that are excludable from the ELR calculation (such as transfers, debt payments, grant expenditures, and gas tax related expenditures). This reduces the $42.6 million in expenditures down to the $25 million limit. The Recommended Budget stays within that limit including contingency dollars.

In summary, the Town has $70.1 million in total revenue available; it will continue to reserve $20 million and plans to expend $38.2 million in FY17 Budget.

Key Expenditures

Given the large use of carry forward ELR capacity, the Budget continues to look at many of its expenses as “one-time” expenses. These are expenditures that if not funded in subsequent years, can be ceased without any contractual obligations or legal consequences. Operationally, discontinuing one-time expenditures will have impact, but that impact will vary. The following are some notable one-time expenditures in the FY17 Recommended Budget:

- $1,000,000 in additional payments to reduce the unfunded Police Pension liability
- $250,000 in new photo enforcement expenditures to the vendor due to increased citations
- $128,000 for LPR Maintenance fee
- $105,000 for an additional building inspector/plans examiner. Expecting a two-year bubble in terms of increased building permits and the associated plan reviews and inspections
- $98,000 for Regional Wireless Cooperative (RWC) fees
- $90,000 for an Evidence Technician to process the backlog of work in the Police Evidence room
- $50,000 for COPLINK Software Maintenance Fee
- $50,000 toward hosting the NCAA Final Four
- $50,000 for a temporary procurement officer
- $42,500 for more temporary court staff to process increased citations
- $30,000 for a firearms simulator (MILO)
- $25,000 for firearm replacement program
- $25,000 for a newly required ADEQ Stormwater Permit
- $23,360 for the 2016 elections
- $20,000 to replace half the Tasers in PD

The Capital Improvement Program represents another significant investment of public funds in the community. The FY17 program includes:

- $4,000,000 to construct the public safety radio tower;
- $640,000 for Lincoln Drive Sidewalk project;
- $429,366 burying of the overhead power lines in APS District 30 (the last district);
- $384,200 to conduct the first of 5 assessment phases of the sewer pipes and decommission the telemetry system;
- $300,000 to implement 52nd Street improvements;
- $150,000 to implement a GIS program.

A full listing of the CIP is found later in the Budget Book and totals approximately $8.4 million in FY17 and then budgets for the subsequent four years.

On the compensation and benefits front, the Final Budget accounts for a 5% increase in health insurance ($38,000) to the employer over FY16, a slight decrease in Police Pension (72% to 71% contribution rate), and a 3.5% merit pool. A study of compensation in our peer cities reflects a 3.6% increase in salaries. The Final Budget takes a slightly different approach to merit distribution this year versus previous years. This budget plans on 15% of the employees receiving a 2.5% increase or lower; 55% receiving a 3.5% increase, and 30% of employees receiving a 4.5% increase. This distribution incurs an on-going expense of $375,000.

Enterprise Funds

The Town of Paradise Valley maintains three enterprise funds: Alarm Monitoring, Fire Service, and Wastewater. The Alarm Monitoring Fund is poised for a major overhaul in its service. Therefore, a large portion ($300,000) of its reserves (a.k.a. fund balance) is allocated for expenditure in FY17. This budget prepares for that transition.

The Fire Service Fund us principally a status quo budget. Revenues are flat while budgeted expenditures drop slightly. The drop is associated with a budgeted line item in FY16 for Fire participation in the public safety radio tower. Fire participation in that tower is no longer anticipated.

The Wastewater Fund (a.k.a. the Sewer Fund) continues to be the Town's most financially challenged fund. As noted in FY16, Fund Balance was depleted to repay a General Fund loan to purchase capacity in the Scottsdale sewer plant. Unfortunately, the Wastewater Fund had been and continues to operate with a structural deficit (meaning ongoing expenditures are outpacing ongoing revenues). The Fund generates enough revenue to cover its required operating expenditures but not to pay its debt payments. Therefore, the General Fund will continue to loan the Wastewater Fund money to meet these obligations. In FY17 this is anticipated to require a $650,000 transfer.

Over the course of FY16, staff undertook various financial planning efforts to remedy this situation in the Wastewater Fund. First, a new IGA was negotiated with the City of Scottsdale. This IGA more clearly spells out operation and maintenance responsibilities, capacity forecasts, and costs. While the IGA is not yet approved by both parties, it is expected to be approved before July 1, 2016. Further, the Town has not conducted video surveillance of its pipes and manholes in many years. The Town will participate in an assessment program with the City of Scottsdale over the next five years. This increases the costs of

operations but is an absolute necessity to avoid unanticipated and costly unbudgeted reactions to breaks and failures of the collection system. With these new long range costs known, the staff initiated a rate study. The results of that study were brought before the Mayor & Council in the fourth quarter of FY16 and adopted with an effective date of August 1, 2016. The Budget anticipates a rate increase to begin tackling the challenges of this fund.

Acknowledgements

The creation of the Budget takes the effort of a lot of people. On point in this effort is Christine Covell-Granberg. Director of Administration and Government Affairs, Dawn Marie Buckland, provided a great deal of time, leadership and expertise on the Budget Development. The Department Directors spend countless hours working with their staff to draft the core of the budget. Lastly, Mayor & Council put in long hours in study session to review and alter the document. I want to thank them all for their work in developing this document.

Respectfully Submitted

Kevin Burke
Town Manager

Town of Paradise Valley
Operating Budget Overview

The Town has a conservative approach to financial forecasting, ensuring that not only are the Town's financial reserves above the minimum fund balance policy, but also that sustainable ongoing revenue sources are applied to ongoing expenditures. The Town has no property tax. Sales taxes, state-shared revenues, and fines and fees for services continue to be sufficient to cover the cost of essential general government services, including police, courts, public works, and community development. Sewer services are funded through an enterprise fund, which means that sewer rates should be sufficient to cover the associated costs of service.

For several years the Town has been subsidizing the costs associated with both the sewer operating fund and sewer impact fees which cover the cost of infrastructure to support growth. On June 9, 2016, Town Council voted to increase sewer rates by 10% in FY 2017 and 10% in FY 2018 to provide for a self-sustaining sewer fund. The Council also reviewed the Land Use Assumptions and Infrastructure Improvement Plan (LUA/IIP) for sewer impact fees on June 9, 2016. The study is posted on the Town's website for public review. The Council may consider an increase to the impact fee during FY 2017. A calendar of the anticipated timeline is available on the Town's website at www.paradisevalleyaz.gov.

The Expenditure Limitation imposed by the State of Arizona has the most significant impact on the FY 2017 budget. The limit was established in FY 1979-80 to protect taxpayers from excessive growth in local government. Expenditures of local revenues are allowed to increase by population and inflation. Growth in Paradise Valley though has been driven by resorts. While resorts generate all of the revenue necessary to provide them with public services, the Town still needs voter permission to spend those revenues. Voters will be asked to decide in November whether to increase the Town's expenditure limitation through a permanent base adjustment.

Certain revenues are excluded from the expenditure limitation, and unused exclusions can be carried forward to future years. The Town has leveraged those carried forward exclusions in recent years, but is expected to exhaust them in FY 2017. As an interim measure in FY 2016, the Town issued debt for Capital Improvement Plan (CIP) projects that otherwise could have been paid for with cash, as debt-funded expenditures are not subject to the State's limits.

Town of Paradise Valley
Operating Budget Overview

KEY FINANCIAL POLICIES

The forecast reflects key financial policies in both the operating budget and the CIP Fund.

- Operating Contingency: Policy requires funding between 1% and 3%; funded at 1% for FY 2017.
- Operating Budget Reserve: Policy requires between 90% and 110% of the coming year's operating budget; funded at 100% for FY 2017 with total estimated fund balance at 117% of operating costs.
- Merit Pay Allowance Account: The amount budgeted is based on 3.5% of salaries and benefits, for a total impact of $375,000.
- CIP Funding: Construction sales tax revenues in excess of $0.5 million will be transferred from the operating budget to the CIP fund. These revenues and existing debt proceeds from the 2016 issuance will pay for major Capital projects in FY 2017.

CONCLUSION

The schedule on the next page shows the operating budget in FY 2017. There are sufficient revenues available to meet the budgeted expenses. However, the Expenditure Limitation does not allow adequate amounts for the CIP or the ability to significantly reduce the Town's police pension liabilities. The following pages present the five-year operating budget forecast. The Town will be able to afford the service levels included in the FY 2017 budget but will not be able to address increased funding to the Capital Improvement Plan.

Town of Paradise Valley
Operating Budget Overview

OPERATING BUDGET

	FY 2016 Adopted Budget	FY 2016 Revised Budget	FY 2017 Adopted Budget
Beginning Balance	$25,624,404	$25,624,404	$25,352,317
Revenues	$23,248,200	$23,648,200	$25,852,055
Total Sources	$48,872,604	$49,272,604	$51,204,372
Operating Expenses	$20,420,249	$20,420,249	$20,735,651
Contingency	$200,000	$200,000	$272,200
Operating Expenses (including Contingency)	$20,620,249	$20,620,249	$21,007,851
Transfer Out to CIP Fund (Excess Construction Sales Tax)	$3,500,000	$2,600,000	$3,000,000
Transfer Out to Fire/EMS Fund	$50,000	$50,000	$50,000
Transfer Out to Debt Service Fund	$400,000		
Total Operating Expenses and Transfers	$24,570,249	$23,270,287	$24,057,851
Loan to Wastewater Operating Fund	$0	$650,038	$650,000
Total Uses	$24,570,249	$23,920,249	$24,707,851
Revenues Greater Than (Less Than) Uses	($1,322,049)	$377,951	$1,794,204
Ending Fund Balance	$24,302,355	$25,352,317	$26,496,521

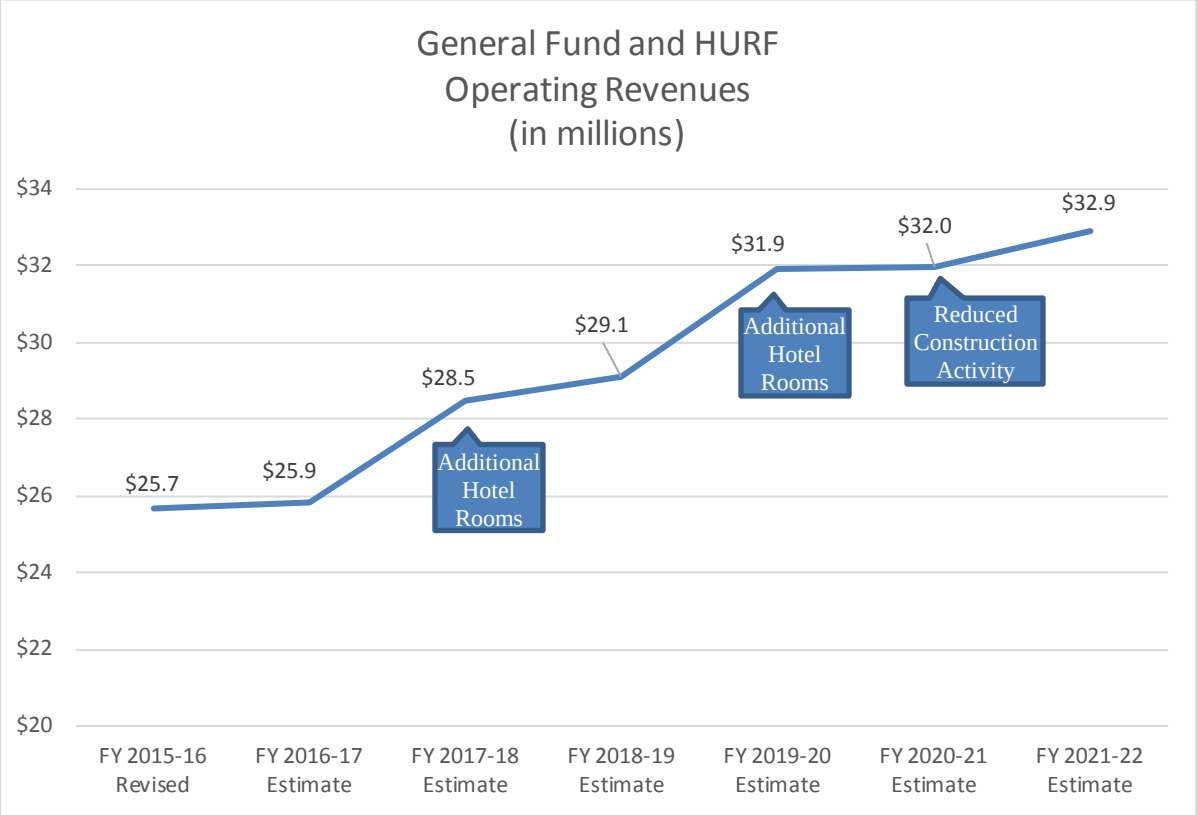
Town of Paradise Valley
Operating Budget
Revenue Summary

OPERATING REVENUES

Operating revenues represent the combined revenues of the Town's General Fund and Highway User Fund (HURF). These revenues are used to pay for core public services such as police, street and other infrastructure maintenance, and land use regulation.

A number of assumptions influence the revenue projection. Most important is the economy. The estimates assume a gradually improving economy.

The degree of accuracy varies by revenue category. Some revenue sources are known, such as state shared income tax (which is based on collections from two years prior) and contracts. Other sources, such as construction sales tax, are much more sensitive to the economy and the housing market and are more difficult to forecast. The tourism industry generates approximately 40% of the Town's operating revenues from sales and bed taxes.



Town of Paradise Valley
Operating Budget
Revenue Summary

FY 2016 REVENUES

The adopted FY 2016 operating revenue estimate was $23.2 million. Based on a year–to-date activity analysis, this amount was revised to $25.6 million, an increase of $2.4 million, or 10% in FY 2016.

The revised revenues estimates are primarily due to an increase in court fines and fees assessed due to the addition of additional photo radar locations and increased traffic patterns in the Town.

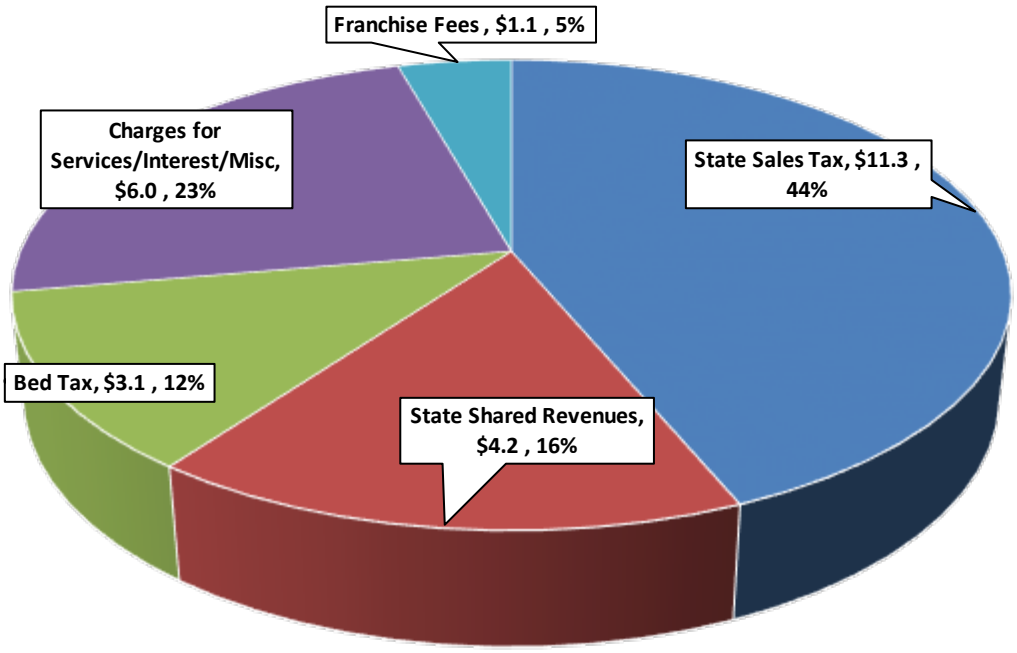
FY 2017 BUDGET

From the FY 2016 revised amount of $25.6 million, the FY 2017 estimate was completed. FY 2017 budgeted revenues are about $25.8 million. The increase is due to the increase in sales tax revenue collections and charges for services at the court. Revenues are divided into five categories which are defined and discussed in the narrative that follows:

1. Sales Tax
2. State Shared Revenues
3. Bed Tax
4. Charges for Services, Interest, and Fines
5. Franchise Fees

Town of Paradise Valley
Operating Budget
Revenue Summary

FY 2017
$25.8 M Operating Revenues
(in millions)



SALES TAX REVENUES: $11.3 M

The local sales and use tax accounts for 44% of the Town's operating revenues and is the largest revenue source for the Town. The sales tax rate of 2.50% was made permanent by approval of Ordinance 678 after the FY 2015 final budget was passed.

Sales tax revenues are projected to increase as the economy continues to gradually improve. Each category is independently forecasted using information specific to that industry (e.g. tourism, construction, etc.).

STATE SHARED REVENUES: $4.2M

State shared revenues are forecasted to be $4.2 million, with only a slight increase over the FY 2016 budget. State shared revenues consist of four sources: income tax, sales tax, highway user revenue funds, and vehicle license fees. These revenue estimates are provided by the Arizona League of Cities and Towns, and are usually reasonably accurate.

The largest state shared revenue, income tax, is distributed to the Town based on census population. The amount to be received in FY 2017 is certain because there is a two-year lag between receipt by the State and distribution to the Town. The actual tax collected by the State in FY 2015 will be received by the Town in FY 2017.

Sales tax revenues reflect the Town's portion of statewide collections based on population. Sales tax revenues are a function of the economy and consumer spending.

Highway User Revenue Funds are generated based on a fee per gallon of gasoline sold. Often referred to as a gas tax, these revenues are distributed to cities and towns half by population and half according to the county in which the gas was sold. Growth HURF revenue has declined slightly in recent years with more hybrid cars on the road, increased fuel efficiency in other vehicles, and increased use of public transportation. HURF has also been subject to multiple legislative sweeps in recent years, reallocating the swept funds to the Arizona Department of Public Safety. These revenues are restricted for transportation purposes and are not expected to increase from the FY 2016 distributions. This revenue source is particularly challenging because as the cost of oil and therefore street improvements increase, the revenue to support these needs decreases.

Similarly, vehicle license taxes are also distributed on population. Vehicle licenses are imposed annually in lieu of personal property tax on automobiles and are not anticipated to increase.

BED TAX REVENUES: $3.1 M

The bed tax rate is 3.4%. This revenue continues to increase as the economy improves and as individual and business travel increases. New, planned resort properties will lead to a dramatic increase in future years, but no significant increase is anticipated in the coming budget year.

CHARGES FOR SERVICES: $6 M

All fees for services charged by the Town are included in this category. The major components of the category are building permits, court fines, and the indirect cost allocation.

In FY 2017, building permits and other development service charges are budgeted at about $1.7 million and reflect a steady construction environment.

Court fines are budgeted at about $3.3 million and have been increased to reflect a new allocation of fine amounts and increased usage of traffic cameras.

FRANCHISE FEE REVENUES: $1.1 M

Five franchise and license agreements provide approximately 4% of operating revenues. APS has a 25-year franchise agreement with the Town that pays 2% of its gross receipts plus a property tax equivalent. Estimated revenues for FY 2017 are about $777,000.

The Town has a license agreement with Cox Communications whereby Cox pays the Town 5% of its gross revenues as a license fee. Estimated revenues for FY 2017 are about $120,000. Cox Communications' cable license agreement expires December 31, 2022.

Southwest Gas has a 25-year franchise agreement with the Town that pays 2% of its gross receipts. Estimated revenues for FY 2017 are about $100,000.

In addition, the Town has license agreements with Qwest, AGL, and Crown Castle. Budgeted revenues from these agreements total about $145,000.

The following schedule presents a summary of the revenue accounts with historical and forecasted revenues.

MISCELLANEOUS REVENUES $900,000

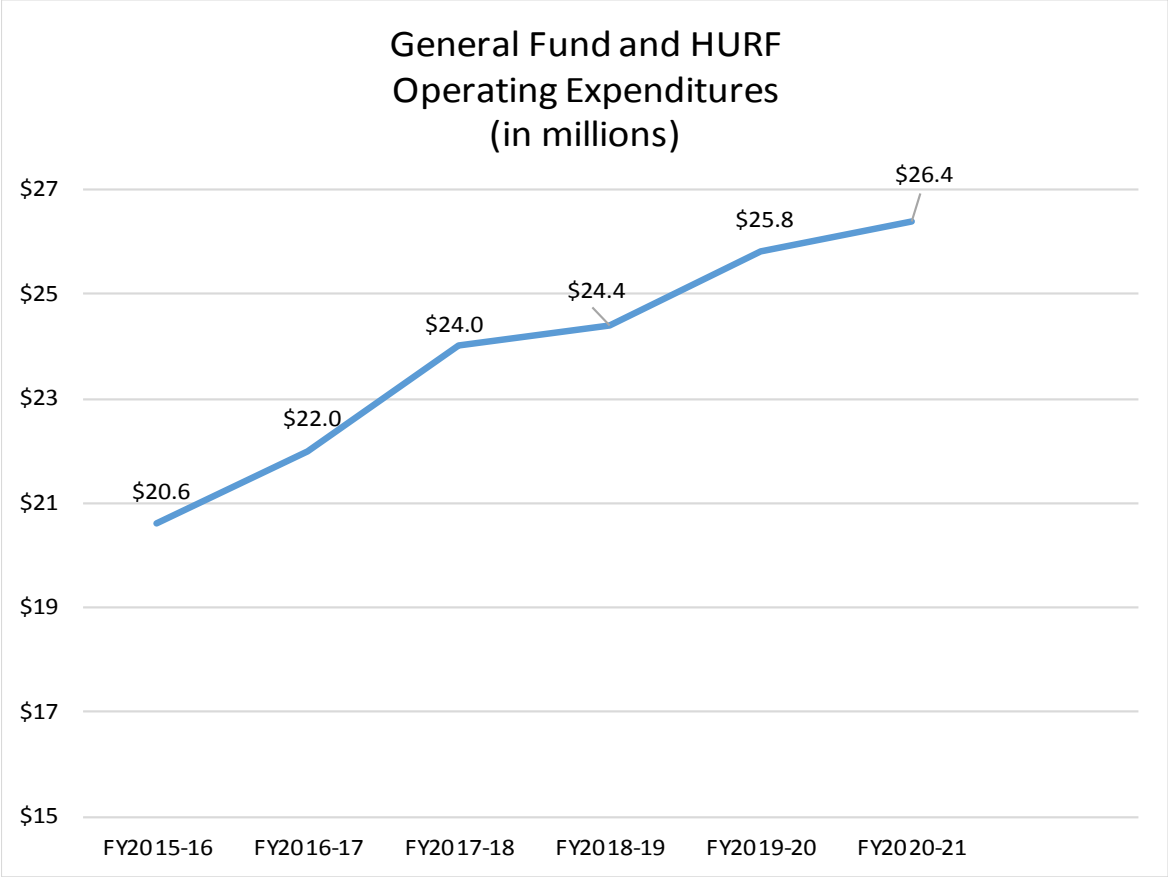
Miscellaneous revenues, such as interest and rental income, comprises the last $900,000 of the Town's FY 2017 budget.

Town of Paradise Valley
Operating Budget
Expenditure Summary

OPERATING EXPENSES

Operating expenses represent the combined revenues of the Town's General Fund and Highway User Fund (HURF). Expenses include those required to provide core public services such as police and street maintenance.

Departmental budgets were developed by collaboration between the Town Manager, Finance Department, and department staff.



Town of Paradise Valley
Operating Budget
Expenditure Summary

FY 2016 REVISED EXPENSES

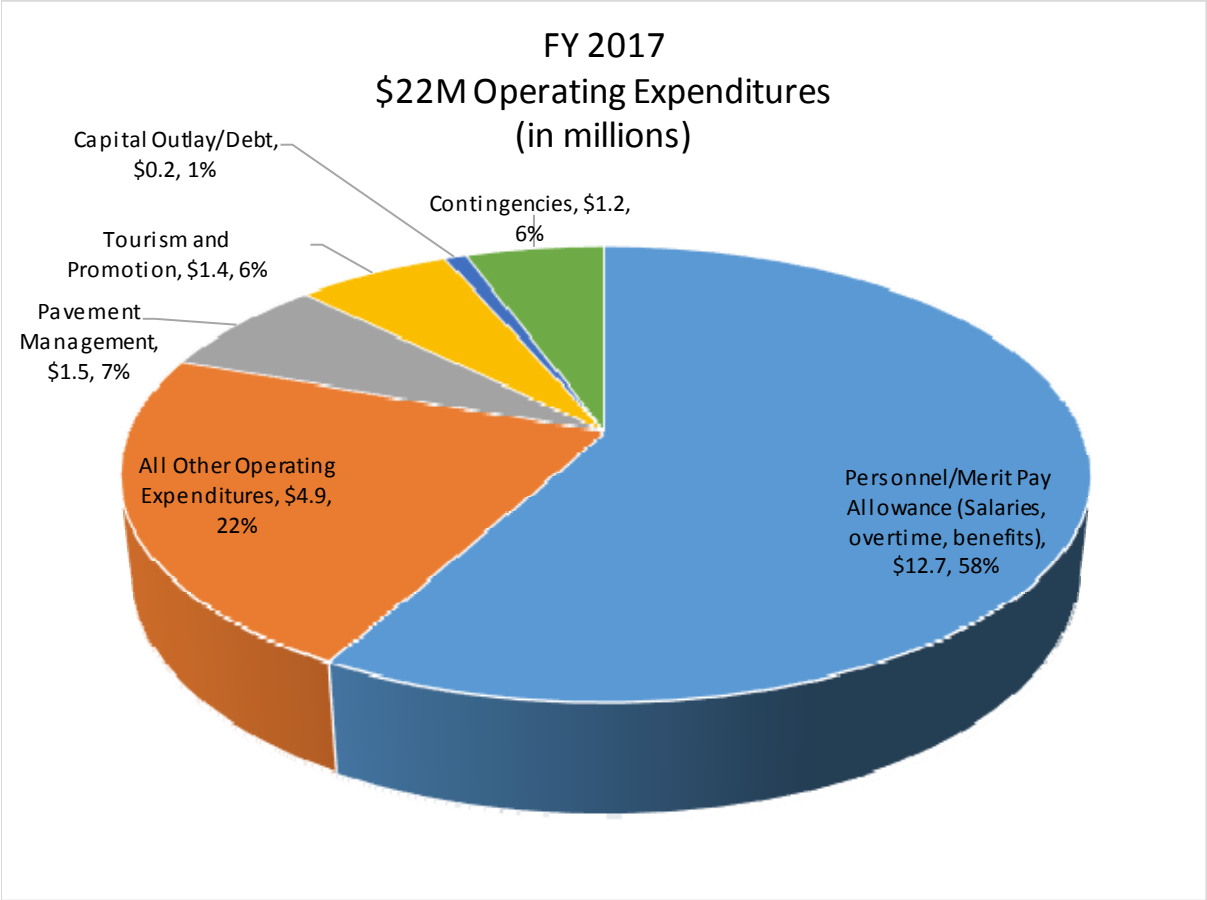
A key practice in developing the FY 2017 Budget was the process of amending the current year which then served as the basis for the development of the FY 2017 budget. The FY 2016 adopted budget was $20.6 million. There were no changes to the FY 2016 adopted budget and the final budget for FY 2016 was $20.6 million.

FY 2017 BUDGET

Operating expenses are presented as six categories:

1. Personnel/Merit Pay Allowance (salaries, overtime, and benefits)
2. All Other Operating Expenses
3. Pavement Management Program
4. Tourism Promotion
5. Capital Outlay/Debt Service
6. Contingency

Town of Paradise Valley
Operating Budget
Expenditure Summary



Personnel/Merit Allowance: $12.7 M

Salaries, overtime, and employee benefits are recorded in this category. The total number of authorized positions is 87. The Town continues to experience a significant expenditure related to pension costs for sworn police officers (33 positions). In FY 2017, the Town's contribution rate will be 70.73%, slightly down from 71.78% in FY 2016. In addition, the Town will contribute an additional $1 million to pay down the Town's unfunded public safety pension liability, currently estimated at $22 million.

The increase in medical insurance costs of 5% effective FY 2017. This rate is net of the amount the employees with dependent coverage contribute to medical insurance premium costs. Health Savings Account contributions by the Town to employee accounts remain at FY 2015 levels.

All Other Operating Expenses: $4.9 M

This category includes the following expenses: professional services ($2.1 M.), repair and maintenance ($1.1 M.), technology/computer hardware and software ($0.9 M.), utilities ($0.4 M.), and property and liability insurance ($0.4 M.).

Pavement Management Program: $1.5 M

The $1.5 million reflects a comprehensive pavement management program. Under this program, those streets that are in the worst condition will be upgraded and all other streets will be maintained such that they do not deteriorate to the point of full reconstruction.

Tourism Promotion: $1.4 M

Approximately 40% of the Town's total operating revenues come from tourism and the hospitality industry. As such, the Town's support for tourism is critical. Our contractual relationship with the Scottsdale Convention and Visitors Bureau to provide tourism promotion is a key component of that support. $25,000 has been added as financial support for the 2016 NCAA football national championship.

Capital Outlay: $300,000

The Town has one outstanding debt issue in the police department budget related to the replacement of the dispatch console and system in 2006. The annual debt payment is about $90,000 and will be paid off in 2018.

Operating Contingencies: $1.2M

The budget includes a 1% operating contingency, or about $0.2 million. Per Town Council policy, this contingency shall be between 1% and 3% of operating expenses. In addition, an emergency contingency of approximately $1M was established for unforeseen expenditures.

Town of Paradise Valley

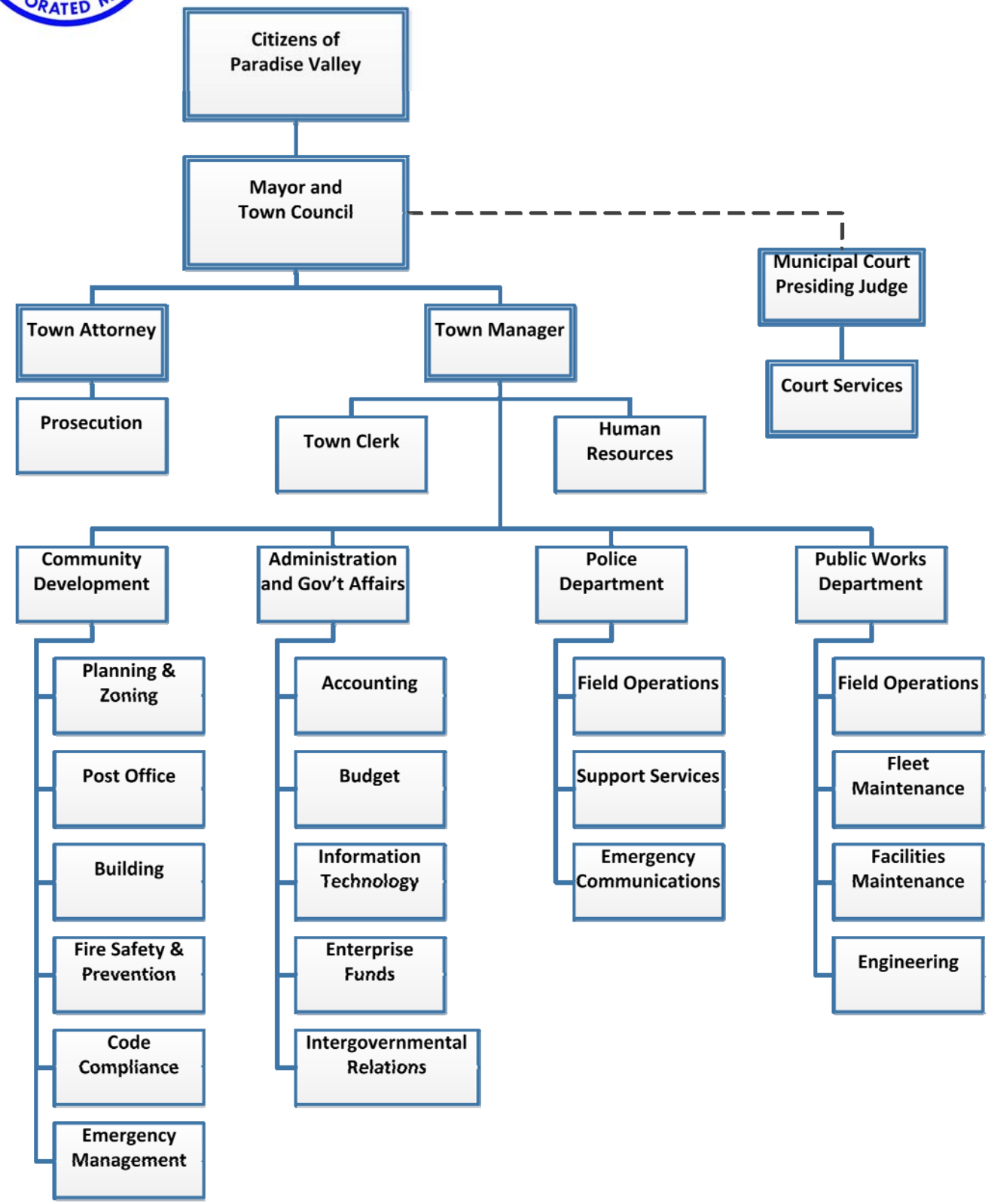
Salary & Job Classification Plan FY 2016-17

Job Class Title	Range #	MIN	M/P	MAX	FLSA Status	Position Count
Court Clerk	A13	$34,573	$41,672	$48,770	NE	1
Postal Clerk	A13	$34,573	$41,672	$48,770	NE	1
Administrative Support Specialist	B21	$37,074	$45,054	$53,036	NE	1
Senior Postal Clerk	B21	$37,074	$45,054	$53,036	NE	1
Lead Planning & Building Clerk	B22	$39,295	$47,870	$56,447	NE	1
Public Works Technician	B22	$39,295	$47,870	$56,447	NE	7
Senior Administrative Support Specialist	B22	$39,295	$47,870	$56,447	NE	1
Senior Court Services Specialist	B22	$39,295	$47,870	$56,447	NE	2
Traffic Sign Technician	B22	$39,295	$47,870	$56,447	NE	1
Legal Support Specialist	B23	$41,794	$50,826	$59,860	NE	1
Police Administrative Assistant	B23	$41,794	$50,826	$59,860	NE	1
Police Dispatcher	B23	$41,794	$50,826	$59,860	NE	4
Building Maintenance Technician	B24	$44,017	$53,644	$63,273	NE	1
Code Compliance Officer	B24	$44,017	$53,644	$63,273	NE	1
Lead Building Maintenance Technician	B25	$47,627	$58,009	$68,390	NE	1
Crime Analyst	B25	$47,627	$58,009	$68,390	NE	1
Lead Fleet Technician	B25	$47,627	$58,009	$68,390	NE	1
Paralegal	B25	$47,627	$58,009	$68,390	NE	1
Building and Zoning Inspector	B25	$47,627	$58,009	$68,390	NE	1
Court Services Supervisor	B25	$47,627	$58,009	$68,390	NE	1
Executive Asst to Town Manager/Council	B26	$52,349	$63,783	$75,215	NE	1
Public Works Supervisor	B26	$52,349	$63,783	$75,215	NE	1
Information Technology Analyst	C41	$54,707	$68,019	$81,330	E	2
Management Support Analyst	C41	$54,707	$68,019	$81,330	E	2
Senior Engineering Technician	C41	$54,707	$68,019	$81,330	NE	1
Planner	C42	$56,930	$70,837	$84,743	E	1
Engineering Services Analyst	C42	$56,930	$70,837	$84,743	E	1
Police Officer	C42	$56,930	$70,837	$84,743	NE	19
Community Resource Officer (Police Officer)	C42	$56,930	$70,837	$84,743	NE	1
Police Corporal	C43	$60,062	$74,732	$89,404	NE	5
Plans Examiner/Deputy Fire Marshal	C43	$60,062	$74,732	$89,404	NE	1
Police Sergeant	C45	$65,123	$80,975	$96,828	NE	5
Public Works Operations Manager	C45	$65,123	$80,975	$96,828	E	1
Senior Financial Analyst/Management Analyst	C45	$65,123	$80,975	$96,828	E	1
Senior IT Analyst/Management Analyst	C45	$65,123	$80,975	$96,828	E	1
Police Communications Manager	C45	$65,123	$80,975	$96,828	E	1
Senior Planner	C45	$65,123	$80,975	$96,828	E	1
Town Clerk/Management Analyst	D61	$72,065	$91,414	$110,763	E	1
Human Resources Manager	D61	$72,065	$91,414	$110,763	E	1
Police Lieutenant	D63	$78,174	$97,752	$117,331	E	2
Building Safety Manager/Fire Marshal	D65	$81,978	$103,947	$125,919	E	1
Municipal Court Director	D65	$81,978	$103,947	$125,919	E	1
Community Development Director	E82	$97,475	$123,521	$149,567	E	1
Public Works Dir/Town Engineer	E82	$97,475	$123,521	$149,567	E	1
Director of Administation & Gov't Affairs	E82	$97,475	$123,521	$149,567	E	1
Police Chief	E84	$113,694	$144,074	$174,456	E	1
Town Attorney	Salary Set by Town Council				E	1
Town Manager	Salary Set by Town Council				E	1
					Total	**97**

Town of Paradise Valley

Town Organization Chart

FY 2016-17



TOWN OF PARADISE VALLEY
FY 2016-17 OPERATING BUDGET
SUMMARY BY DEPARTMENT

	FY 2014-15 Actuals	FY 2015-16 Adopted Budget	FY 2015-16 Amended Budget	FY 2016-17 Adopted Budget	% of Budget
Department Expenses					
Mayor & Council	$ 136,673	$ 145,510	$ 157,010	$ 157,200	0.7%
Tourism and Promotion	1,165,708	1,230,626	1,205,426	1,351,037	6.2%
Town Manager	810,290	712,638	777,194	805,430	3.7%
Town Attorney	420,474	592,374	641,697	555,679	2.5%
Municipal Court	551,445	620,191	628,272	705,290	3.2%
Police Department	7,379,748	8,992,000	9,546,218	9,186,520	41.8%
Public Works-General Fund	1,199,776	1,477,447	1,440,682	1,353,931	6.2%
Public Works - HURF	3,014,881	2,870,275	2,889,399	2,914,593	13.3%
Community Development	1,200,514	1,254,755	1,207,034	1,291,590	5.9%
Department of Administration	1,392,847	2,194,433	2,027,993	2,039,381	9.3%
Merit Pay Allowance	-	330,000	-	375,000	1.7%
Operating Contingency	-	200,000	74,124	272,200	1.2%
Emergency Contingency	-	2,400,000	2,400,000	950,000	4.3%
Total Department Expenditures	$ 17,272,356	$ 23,020,249	$ 22,995,049	$ 21,957,851	100.0%

Dollar Change	$ (25,200)	$ (1,037,198)
Percentage Change	-0.1%	-4.5%

The Town Wide Budget Summary is depicted on the Arizona Expenditure Limitation Report (AELR) found in the appendix of the budget document.

MAYOR AND TOWN COUNCIL

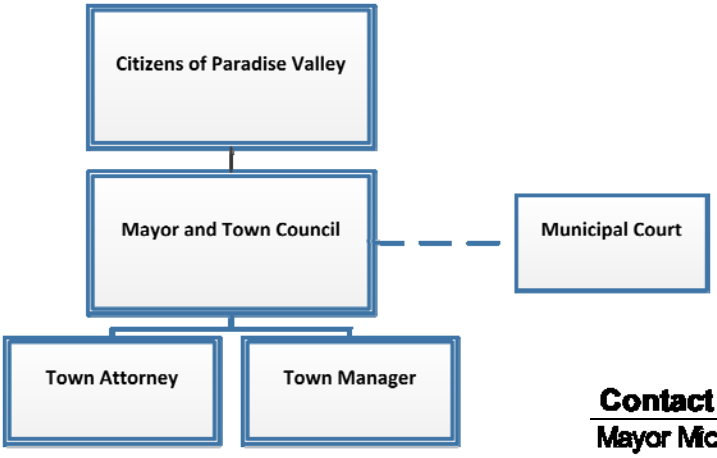
Office Purpose & Description

FY17

Budget

$157,200

The Mayor and six Town Council Members are the elected representatives of the Town of Paradise Valley. The Mayor is elected by the voters. The Town Council appoints the Town Manager, the Town Attorney, and the Presiding Judge. The Town Council is responsible for establishing goals and adopting public policy that meets the community's needs.



Contact Listing

Mayor Michael Collins
Natalie Montenegrino
- Executive Assistant to Mayor & Council 480-348-3690

	2015 ACTUALS	2016 ADOPTED BUDGET	2016 AMENDED BUDGET	2017 ADOPTED BUDGET
Expenditures				
Operating Expenditures				
Professional and Technical Services	133,088	142,300	153,800	150,500
Operations	3,585	3,210	3,210	6,700
Total Expenditures	136,673	145,510	157,010	157,200
Less Expenses Charged to Other Funds	-	-	-	-
Net Total General Fund Expenditures	$ 136,673	$ 145,510	$ 157,010	$ 157,200

MAYOR AND TOWN COUNCIL

2015-17 Goals

TASK ORIENTED GOALS

Public Safety: Improve public safety services including prevention, enforcement, communication and community/victim outreach.

Resort Development: Support resort industry and manage its development such that it maintains the Paradise Valley quality of life and financial health.

Finances :Develop a long term sustainable budget

Capital Improvement Program (CIP): Develop and advance a Capital Improvement Program

Storm Water: Identify the scope, scale and possible solutions to recurring storm water management issues.

Technology: Utilize technology throughout the organization to deliver quality services in an economic and efficient manner

Staffing: Provide adequate staffing to deliver expected quality services

Non-motorized Mobility: Improve non-motorized mobility throughout our Town

VALUE ORIENTED GOALS

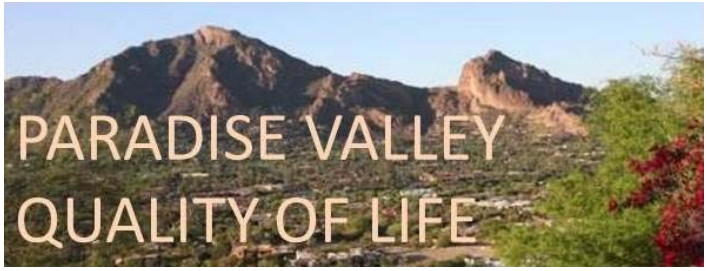
Quality of Life: Maintain and Improve the Paradise Valley quality of life

Engagement/Transparency: Prioritize public engagement and transparency

Customer Service: Assess and improve customer service

PV Brand: Protect and enhance the Paradise Valley brand

Collaboration: Strengthen internal and external collaboration



TOURISM

Office Purpose & Description

Tourism and the hospitality industry are critical elements and contribute greatly to the Town's character. This industry generates about 40% of the Town's operating budget revenue. As a result, the Town dedicates significant resources to tourism promotion.

Three different types of expenses are budgeted for Tourism:

1.) The Town's contractual contribution to the Scottsdale Convention and Visitors Bureau (CVB) for FY 2015-16 was $1,159,726. In FY 2016-17, the amount is $1,275,037, calculated as 40.9% of the bed taxes collected from FY 2014-15, two years prior.

2.) The Town supports a trolley from several Town resorts to and from the Scottsdale Fashion Square mall during the holiday season.

3.) Support of Special Events: The final installment for commitment to support the NCAA Football National Championship in the amount of $45,700 was made in FY2015-16. A commitment to support the Final Four Championship in the amount of $50,000 is scheduled in FY 2016-17.

	2015 ACTUAL	2016 ADOPTED BUDGET	2016 AMENDED BUDGET	2017 ADOPTED BUDGET
Expenditures				
Tourism Expenditures				
Professional and Technical Services	$ 1,115,708	$ 1,159,726	$ 1,159,726	$ 1,275,037
Event Funding	50,000	45,700	45,700	50,000
Seasonal Trolley Service	-	25,200	-	26,000
Total Expenditures	1,165,708	1,230,626	1,205,426	1,351,037
Less Expenses Charged to Other Funds	-	-	-	-
Net Total General Fund Expenditures	$ 1,165,708	$ 1,230,626	$ 1,205,426	$ 1,351,037

FY2016 Adopted Budget	FY2017 Adopted Budget	Percent Change
$ 1,230,626	$ 1,351,037	9.8%

TOWN MANAGER OFFICE

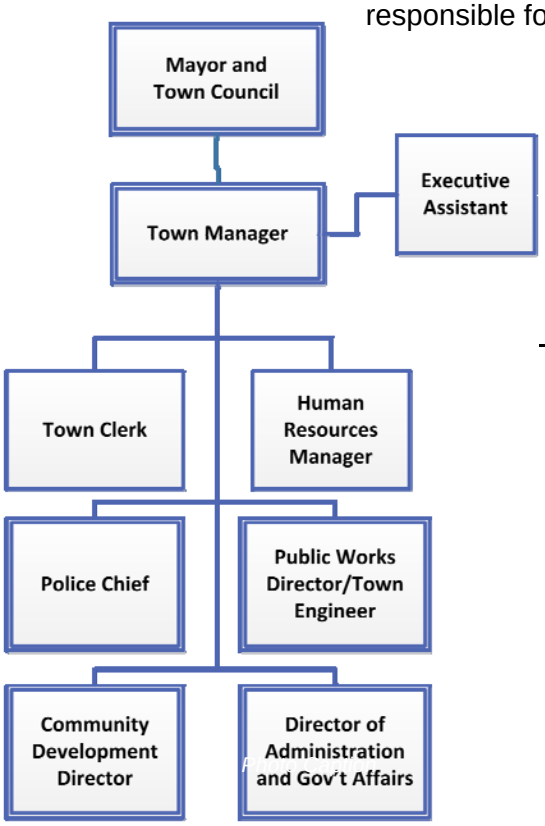
Office Purpose & Description

DIVISIONS

- Town Manager
- Town Clerk
- Human Resources

The Town Manager provides the overall administrative leadership for the Town necessary for the implementation of Town Council policies, management of the organization and delivery of services to the community. The Town Manager implements the Council's established goals and policies through professional leadership and management practices. It is also the responsibility of this office to ensure that Town operations are performed effectively, efficiently and economically and that Town services are responsive to community needs.

Additional administrative functions within the Town Manager Office include Town Clerk and Human Resource functions as well as administrative support for the Mayor & Town Council. The Town Manager Office participates in Tourism, Intergovernmental Relations, and Public Information responsibilities. This office administers the Mayor & Council Contributions to Human Services Program. The Town Manager further serves as the Secretary to the local Public Safety Personnel Retirement System (PSPRS). The Office is also responsible for publishing the Town Reporter.



Contact Listing

Kevin Burke, Town Manager	(480) 348-3533
Natalie Montenegrino, Executive Assistant	(480) 348-3544
Duncan Miller, Town Clerk	(480) 348-3610
Jinnett Hancock, Human Resource Manager	(480) 348-3520

FY2016 Adopted Budget	FY2017 Adopted Budget	Percent Change
$ 812,638	$ 805,430	-0.9%

TOWN MANAGER OFFICE

2017 Objectives

Complete Mayor & Council 2015-2016 term goals

Conduct the 2016 candidate and Expenditure Limitation Rule elections

Administer the Contributions to Human Service Program

Facilitate the continued revitalization and development of Town resorts

Review previous disability claims associated with the PV PSPRS Board

Coordinate the 2016 Holiday appreciation dinner

Complete Citizen Survey and compare it to the National Citizen Survey

Implement a Health Risk Assessment to strengthen the Wellness Program

Publish at least two issues of the Town Reporter

Develop a financial plan to maintain Town assets

2016 Results

Facilitated the processing of the 5 Star/Ritz Carlton development application

Advanced Mayor & Council 2015-2016 Term Goals

Implemented digital record management system called Laserfiche

Implemented new agenda management software known as Granicus or Legistar

Implemented portions of a new Human Resources Information System (HRIS) called Paycom

Published two issues of the Town Reporter. One in October 2015 and one in March 2016

Performance Goal	Benchmark	FY2016 Actuals
Council meetings archived & viewable by end of next business day	100%	100%
Council meeting minutes drafted and approved by next meeting	100%	96%
Business Licenses Processed with 30 days	100%	100%
Liquor Licenses processed within 60 days	100%	100%
Sworn Police Recruitment	4 months	To be measured
Non-Police Recruitment	6 weeks	To be measured

TOWN MANAGER OFFICE

Authorized Personnel	FY2015	FY2016	FY2017
	4	4	4
Town Manager	1	1	1
Executive Assistant to Town Mgr/Council	1	1	1
Town Clerk/Management Analyst	1	1	1
Human Resource Manager	1	1	1

	2015 ACTUAL	2016 ADOPTED BUDGET	2016 AMENDED BUDGET	2017 ADOPTED BUDGET
Expenditures				
Staffing				
Salaries and Wages	$ 477,748	$ 442,692	$ 461,225	$ 444,300
Benefits	168,222	144,477	155,492	155,320
Operating Expenditures				
Professional and Technical Services	129,788	90,500	126,500	155,160
Operations	29,486	27,569	26,577	33,150
Supplies and Materials	5,045	7,400	7,400	17,500
Utilities and Maintenance	-	-	-	-
Capital Outlay				
Equipment				
Total Expenditures	810,289	712,638	777,194	805,430
Less Expenses Charged to Other Funds	-	-	-	-
Net Total General Fund Expenditures	**$ 810,289**	**$ 712,638**	**$ 777,194**	**$ 805,430**

TOWN ATTORNEY OFFICE

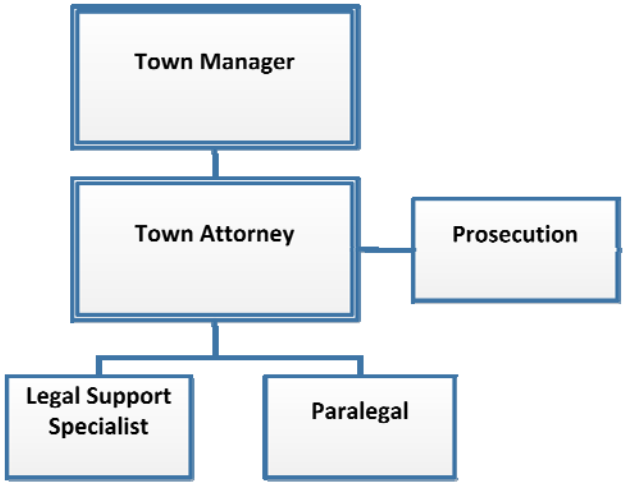
Office Purpose & Description

DIVISIONS

- Town Attorney
- Prosecution

The Town Attorney is the legal advisor to the Town Council and a number of appointed bodies of the Town, including the Planning Commission, Board of Adjustment, Mummy Mountain Preserve Trust, and Personnel Appeals Board. The Town Attorney represents the Town in all legal proceedings, reviews all ordinances, resolutions, and contracts, and prepares legal opinions.

The Town Attorney handles all litigation concerning the Town and actively participates in risk analysis as a means to avoid costly claims or litigation. The Town Attorney's office also handles the prosecution of all violations of Town codes and misdemeanor violations of state law within the Town, and all appeals from the Town's Municipal Court to the Superior Court. The Town Attorney's office is employed with one full-time Town Attorney, one full-time Paralegal, one full-time Legal Assistant, one part-time Assistant Attorney, and one contract Prosecutor.



Contact Listing

Andrew Miller, Town Attorney	(480) 348-3526
Diane Wayland,	(480) 348-3530
Nancy James,	(480) 348-3608
Robert Hubbard, Prosecutor	(480) 348-3608

FY2016 Adopted Budget	FY2017 Adopted Budget	Percent Change
$ 592,374	$ 555,679	-6.2%

TOWN ATTORNEY OFFICE

2017 Objectives

Assist in Implementing Council Quality of Life Initiatives regarding Code related to: lighting, signs, Cell phone coverage, walls, hillside regulations, blight, blasting and noise.

Implementation of the Ritz/Five Star development agreement and infrastructure and platting related to this new development.

Update Town contract forms and purchasing procedures; seeking to avoid future contract disputes and ensuring that future capital projects have up-to-date contract forms.

Negotiate and draft agreements for telecommunications systems that desire to use the Town's Rights-of-Way, including microcell and Wi-Fi applications, fiber and conduit agreements, cable television licenses, and potential new cellphone antenna sites in the Town.

2016 Results

RFP for a new prosecutor; with a successful arrangement with an experienced prosecutor

Recruitment of assistant attorney and allocation of responsibilities; with a successful hire of a very experienced municipal attorney

Public Safety Radio Communications Site progress:

- Jul 2015 - Motorola Equipment Purchase Agreement
- Oct 2015 - Closed land transaction for communications site
- March 2016 - Finalized agreement with Motorola for design/build of site improvements

Five Star/Ritz: SUP and Development Agreement finalized and approved

Drone Ordinance - approval of Drone Ordinance along with registration process: December 2015

Scottsdale Sewer IGA – negotiated and drafted a mutually beneficial long-term IGA for sewer

TOWN ATTORNEY OFFICE

Authorized Full-Time	FY2015	FY2016	FY2017
	3	3	3
Town Attorney	1	1	1
Paralegal	1	1	1
Legal Support Specialist	1	1	1

	2015 ACTUAL	2016 ADOPTED BUDGET	2016 AMENDED BUDGET	2017 ADOPTED BUDGET
Expenditures				
Staffing				
Salaries and Wages	$ 297,775	$ 296,963	$ 307,972	$ 302,000
Benefits	89,416	90,972	103,030	104,900
Operating Expenditures				
Professional and Technical Services	65,029	238,260	265,260	185,400
Operations	15,637	16,979	16,235	17,400
Supplies and Materials	3,189	2,000	2,000	2,000
Utilities and Maintenance	381	200	200	200
Capital Outlay				
Equipment				
Total Expenditures	471,427	645,374	694,697	611,900
Less Expenses Charged to Other Funds	50,953	53,000	53,000	56,221
Net Total General Fund Expenditures	**$ 420,474**	**$ 592,374**	**$ 641,697**	**$ 555,679**

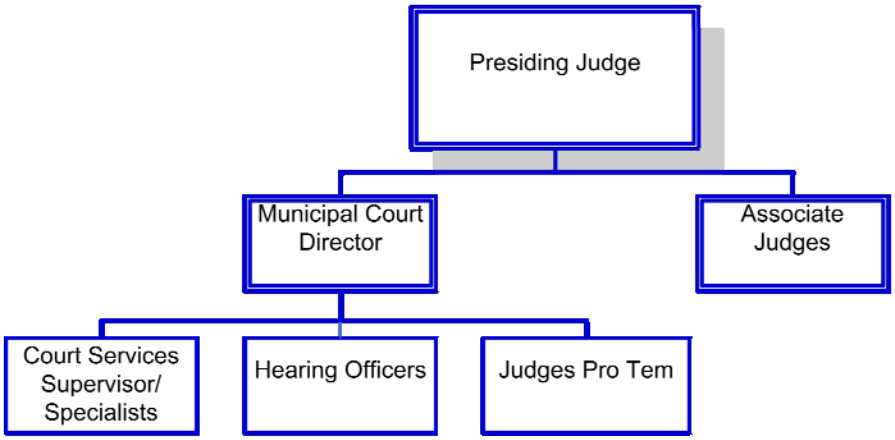
FY 17

5 FTEs

5 part time temporary contractors

Office Purpose & Description

The Municipal Court is the independent judicial branch of the Town government. The Court adjudicates all criminal misdemeanors, code violations, traffic violations and certain juvenile offenses. The Court issues protective orders in cases of domestic violence and harassment. The Presiding Judge, Associate Judges, Judges Pro Tem and Hearing Officers are all volunteers. The Judges are appointed by the Town Council for a two year term. The Hearing Officers are appointed by the Presiding Judge.



Contact Listing

Jeanette Wiesenhofer, Muncipal Court Director	(480) 404-7020
Elizabeth Rivas, Court Services Supervisor	(480) 404-7021

FY2016 ADOPTED BUDGET	FY2017 ADOPTED BUDGET	PERCENT CHANGE
$ 620,191	$ 705,290	13.7%

MUNICIPAL COURT

Court Facts

- Paradise Valley Municipal Court is one of 83 Municipal Courts in Arizona and is the 10th largest Municipal Court in the State in terms of case volume
- The Court has the highest case-to-personnel ratio of the 83 Municipal Courts
- Case filings increased 125% in FY16 from FY15
- Paradise Valley Municipal Court is the ONLY court in the nation that operates with a 100% volunteer judicial bench
- The Court has 8 volunteer judges appointed by Council and 2 hearing officers appointed by the Presiding Judge
- Many of our Judges have volunteered for over 24 years, including our Presiding Judge, J. Tyrrell Taber
- The Court has 5 authorized staff positions (Court Administrator, Court Supervisor and 3 Court Clerks).
- All staff have over 14 years of court experience
- Security guards screened 9,481 visitors entering the Court building in FY 2015 and confiscated 282 prohibited items such as pocket knives, screwdrivers and pepper spray

2016 Efficiencies

- Cost-per-Case - $21.56: the cost of processing a single case in Paradise Valley calculated by cases filed divided into actual budget ($82.50 is the average cost-per-case for Arizona Municipal Courts)
- Case Clearance Rate - 112%: the number of outgoing (disposed) cases as a percentage of the number of incoming (filed) cases; more cases terminated than filed based on increased collection efforts on outstanding cases in accordance with the Arizona Supreme Court's case processing time standards
- For every $1 expended on court operations collected $3.08 in fines, fees and State surcharges ($1.83 is the average collected for Arizona Municipal Courts)
- Tax Intercept Program (TIP), automated programed operated by the Arizona Supreme Court that intercepts debtors' state income tax refunds and lottery winnings for overdue Court payments, collected $3,830.23
- Home detention: 217 days of electronic monitoring in lieu of incarceration ordered by Paradise Valley Judges and served by 14 defendants, saving more than $18,551.33 in additional jail costs (all defendants are screened to eliminate violent offenders)

*Calculations/Statistics based off of FY15 figures

MUNICIPAL COURT

Authorized Personnel	FY2015	FY2016	FY2017
	5	5	5
Municipal Court Director	1	1	1
Court Services Supervisor	1	1	1
Sr Court Services Specialist	1	1	2
Court Clerk	2	2	1
Court Clerks*		3	5

*part-time temporary

	2015 ACTUALS	2016 ADOPTED BUDGET	2016 AMENDED BUDGET	2017 ADOPTED BUDGET
Expenditures				
Staffing				
Salaries and Wages	$ 298,671	$ 278,111	$ 285,686	$ 316,500
Benefits	104,208	$ 112,371	$ 114,118	$ 118,540
Operating Expenditures				
Professional and Technical Services	92,994	165,460	165,460	200,500
Operations	51,378	60,049	58,808	61,950
Supplies and Materials	4,194	4,200	4,200	7,800
Utilities and Maintenance	-	-	-	-
Capital Outlay				
Equipment				
Total Expenditures	551,444	620,191	628,272	705,290
Less Expenses Charged to Other Funds	-	-	-	-
Net Total General Fund Expenditures	**$ 551,444**	**$ 620,191**	**$ 628,272**	**$ 705,290**

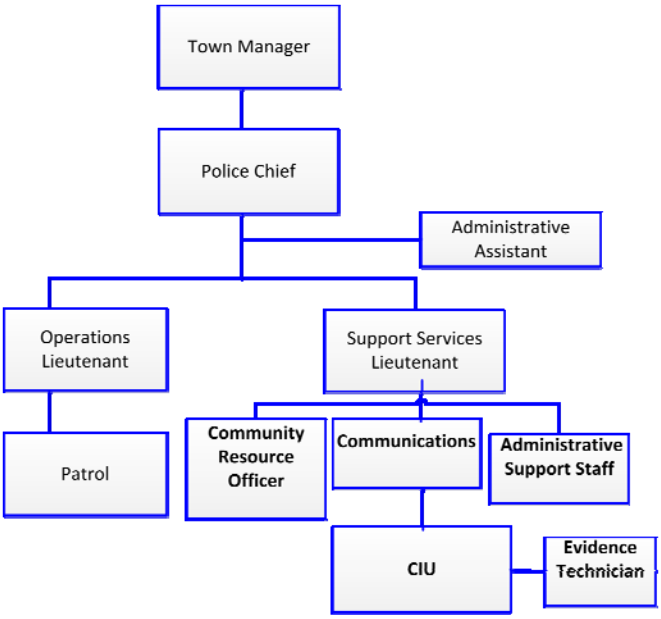
PUBLIC SAFETY - POLICE DEPARTMENT

Office Purpose & Description

DIVISIONS

- **Administration**
- **Communications**
- **Patrol**
- **Criminal Investigation Unit (CIU)**

The Police Department employs 44 people, 34 of whom are sworn officers. We provide high quality police service 24 hours per day, 7 days per week, and 365 days during each year. We are always open! The service we provide includes responding to crimes, traffic collisions, medical emergencies, fires, public safety hazards, domestic disputes and other community needs. We strive to fulfill the needs of our community through our Vacation Watch program, the Medication Drop Box, and regular visits to neighborhood schools, among other community oriented policing programs. We believe in a high level of communication with our community and achieve that level through both traditional methods of communication (newspaper reports and columns) and non-traditional media platforms (social media and emergency notification methods).



OUR MISSION: Provide high quality police services to our community, reduce crime and the fear of crime, and by working with all citizens, preserve life, protect property, promote individual responsibility and encourage community involvement.

OUR VISION: Maintain strong Police-Community partnerships to keep our neighborhoods crime free and to eliminate fear of crime in our community.

FY2016 Adopted Budget	FY2017 Adopted Budget	Percent Change
$ 8,992,000	$ 9,186,520	2.2%

PUBLIC SAFETY - POLICE DEPARTMENT

OUR GOALS

Goal 1: Reduce Crime and the Fear of Crime

Goal 2: Encourage Community Empowerment

Goal 3: Develop and Empower Department Personnel

Goal 4: Incorporate Technology into the Department

Goal 5: Review and Improve Work Product

Contact Listing	
Peter Wingert, Chief of Police	(480) 348-3502
Lt. Freeman Carney, Patrol Lieutenant	(480) 345-3516
Lt. Michael Cole, Support Services Lieutenant	(480) 348-3597
Kevin Albert, Community Resource Office	(480) 348-3597
Police non-emergency line	(480) 948-7418

Our second annual citizen survey, conducted in January 2016, revealed that over 98% of respondents felt safe or very safe during the daytime in their neighborhoods, a three percent increase over 2015. Nearly 99% (98.7%) of respondents also stated that the quality of life in their neighborhood was either good or excellent, an increase of .5% from 2015. Over 96% of respondents stated that the Paradise Valley Police Department performed at good or excellent levels overall, an increase of 0.5% from 2015.

PUBLIC SAFETY - POLICE DEPARTMENT

Authorized Personnel	FY2015	FY2016	FY2017
	41	41	41
Sworn	33	33	33
Civilian	8	8	8

	2015 ACTUAL	2016 ADOPTED BUDGET	2016 AMENDED BUDGET	2017 ADOPTED BUDGET
Expenditures				
Staffing				
Salaries and Wages	$ 3,193,152	$ 3,345,223	$ 3,448,213	$ 3,315,000
Benefits	2,816,483	4,212,358	4,300,309	4,167,435
Operating Expenditures				
Professional and Technical Services	655,726	654,341	1,031,691	1,015,221
Operations	279,549	236,771	293,748	321,206
Supplies and Materials	70,968	129,200	129,200	89,141
Utilities and Maintenance	146,861	297,885	299,485	188,600
Capital Outlay				
Equipment	244,851	116,222	110,722	161,323
Total Expenditures	7,407,589	8,992,000	9,613,368	9,257,926
Less Expenses Charged to Other Funds	31,440	-	67,150	71,406
Net Total General Fund Expenditures	$ 7,376,149	$ 8,992,000	$ 9,546,218	$ 9,186,520

Office Purpose & Description

Administration

FY17—6 FTE

Budget

$2,285,813

Police Administration provides overall administrative support to the Police Department, and provides community resources through the Citizens on Patrol program. The Police Administration Division provides high quality customer service through prompt response to public records inquiries, alarm monitoring and testing requests, and customer assistance.

2017 Objectives

- Reduce crime and fear of crime by actively analyzing the crime occurring in Paradise Valley through the use of a crime analyst
- Encourage community empowerment by use of programs such as "You Are Not Alone" to reduce victimization of the elderly and vulnerable adults
- Identify a long term solution to the Paradise Valley Alarm Monitoring business
- Advance and update the Police Department Strategic Plan
- Create and implement a clean base GIS layer that will allow us to do geospatial crime analysis and provide the foundation for continued CAD/RMS software upgrades
- Create electronic versions of current PD forms that officers can use in the field
- Complete National Incident Based Reporting System (NIBRS) transition
- Complete electronic accident submissions to ADOT
- Implement effective video redaction solution
- Train technology subject matter experts on each squad as initial point of contact for officer technology issues
- Complete mobile data switch from AT&T to T Mobile for enhanced coverage and reliability
- Hire a Property & Evidence Technician

POLICE - ADMINISTRATION

2016 Accomplishments

- Implemented the Police Department's first five-year Strategic Plan
- Evaluated the Paradise Valley Alarm Monitoring program for technological needs, business sustainability; made recommendation to the Town Council on direction to take the Alarm Monitoring Program
- Assisted in the creation of the Advisory Committee on Public Safety, which met seven times during FY 2016
- Implemented new technology platforms (seven new Photo Enforcement sites, new License Plate Recognition locations, HALO Collision Prevention system, Emergency Pre-Emption Devices on Traffic Signals)
- Assisted with setting budget for, negotiating contract, and getting Police Communications Tower Project in front of Town Council for approval
- Completed Brazos electronic ticketing and electronic accident deployment
- Completed Decision Support Services training
- Implemented a department wide schedule change and moved everyone to Paycom electronic time reporting
- Successfully participated in valley wide College Football Championship planning sessions and held several media events at the Camelback Inn without incident
- Implemented "Blue Wednesdays," where officers and students from local schools share lunch together in order to build a positive relationship

	Calendar Year 2015	Calendar Year 2014	3 Year Average
Calls for Service	29,789 (4.2% increase)	28,526	23,959
Dispatched Calls	11,930 (17.2% increase)	9,875	9,174
Officer Viewed Activity	17,864 (4.1% decrease)	18,599	14,785
Priority One Calls (Emergency)	208 (73.6% decrease)	361	379

POLICE - ADMINISTRATION

Authorized Personnel	FY2015	FY2016	FY2017
	7	7	6
Chief of Police	1	1	1
Special Services Lieutenant	1	1	1
Commander	1	1	0
Community Resource Officer	1	1	1
Civilian Support Staff	3	3	3

	2015 ACTUAL	2016 ADOPTED BUDGET	2016 AMENDED BUDGET	2017 ADOPTED BUDGET
Expenditures				
Staffing				
Salaries and Wages	$ 579,551	$ 632,180	$ 751,014	$ 625,000
Benefits	442,300	547,783	668,756	523,660
Operating Expenditures				
Professional and Technical Services	603,265	524,890	969,390	890,636
Operations	104,219	96,459	94,722	105,400
Supplies and Materials	43,381	59,000	59,000	43,200
Utilities and Maintenance	21,172	29,750	30,750	70,000
Capital Outlay				
Equipment	99,323	99,322	99,322	99,323
Total Expenditures	1,893,210	1,989,384	2,672,954	2,357,219
Less Expenses Charged to Other Funds	31,440	-	67,150	71,406
Net Total General Fund Expenditures	**$ 1,861,770**	**$ 1,989,384**	**$ 2,605,804**	**$ 2,285,813**

Office Purpose & Description

FY17

5 FTE and 1 temporary part-time contractor

Budget

$611,100

The Police Communications Division answers 911 and business calls, dispatches officers to calls for service, and coordinates emergency medical and fire responses to citizen requests. The Communications Division provides high quality customer service to callers in need. The Communications Division is staffed 24 hours a day, seven days a week and 365 days a year.

2017 Objectives

- Recruit and maintain a full team of dispatchers
- Continue providing a friendly, competent voice to callers in need
- Meet goals for call creation to dispatch times
- Provide forty hours of ongoing training to dispatchers to increase skill and proficiency
- Progress the RWC Tower project and transition to RWC Network
- Promote the safety and security of our citizens, officers and visitors by meeting or exceeding standards for service, procedures and through the experience and training of our dispatch team

POLICE - COMMUNICATIONS

2016 Accomplishments

- Recruited and trained three new dispatchers
- Reviewed and updated call priority list to align it with new administrative expectations
- Set goals for call creation to dispatch times
- Conducted random monthly audits of calls for service to ensure delivery of high quality customer service
- Conducted quality assurance (QA) on 5% of each dispatchers calls for service to assure that evaluation, learning, adherence to policy, and customer service enhancement continue to improve
- Hosted APCO Training attended by Paradise Valley and other law enforcement dispatchers
- Upgraded the radio system including the MCC7500 main consoles and APX portables for officers
- Updated and revised applicable SOPs to reflect current technology and industry standards
- Two dispatchers received APCO Scholarships for training
- One dispatcher received a Smart 911 award for excellence in handling a suicidal subject call

Communications	Calendar Year 2015
Total calls received	**32,454**
911 calls received	**5,807**
Length of time to answer 911	**96% answered in < 30 seconds**

	Calendar Year 2015	Calendar Year 2014	3 Year Average
Priority One Call to Dispatch Time	1:54	2:33	2:50
Priority One Calls Dispatch to Officer Arrival	4:45	5:54	6:23
Total Response Time to Priority One Calls	6:43 (30% decrease)	8:44	9:21
Priority Two Call to Dispatch Time	2:53	3:51	3:19
Priority Two Dispatch to Officer Arrival	5:36	6:59	6:59
Total Response Time to Priority Two Calls	8:38 (27% decrease)	10:59	10:43

POLICE - COMMUNICATIONS

Authorized Personnel	FY2015	FY2016	FY2017
	5	5	5
Communicatons Manager	0	0	1
Communications Supervisor	0	1	0
Communications Specialists	5	4	4
Communications Specialist*		1	1

*part-time temporary communication specialist

	2015 ACTUAL	2016 ADOPTED BUDGET	2016 AMENDED BUDGET	2017 ADOPTED BUDGET
Expenditures				
Staffing				
Salaries and Wages	$ 334,798	$ 299,782	$ 303,857	$ 298,000
Benefits	102,882	109,523	110,595	118,000
Operating Expenditures				
Professional and Technical Services	26,878	68,000	68,000	133,600
Operations	20,669	19,899	18,658	20,500
Supplies and Materials	2,328	4,000	4,000	2,000
Utilities and Maintenance	40,332	160,535	160,635	39,000
Capital Outlay				
Equipment	23,892	-	-	-
Total Expenditures	551,780	661,739	665,745	611,100
Less Expenses Charged to Other Funds	-	-	-	-
Net Total General Fund Expenditures	**$ 551,780**	**$ 661,739**	**$ 665,745**	**$ 611,100**

Office Purpose & Description

FY17

25 FTE

Budget

$5,228,992

The Paradise Valley Patrol Division is responsible to provide high quality customer service to all citizens requesting service. The patrol division is staffed 24 hours a day, 7 days a week, and 365 days per year. Patrol officers respond to criminal activity and traffic collisions, file reports on activity, conduct investigations, answer questions from citizens and conduct proactive patrols. Patrol officers inform the reporting party of the status of their case at the conclusion of the initial investigation, and keep that customer apprised until either the conclusion of the case, or the transition of the case to an investigator.

2017 Objectives

- Continue to encourage community empowerment through Coffee with a Cop and You Are Not Alone programs
- Provide 90% of patrol officers a minimum of 40 hours of annual training
- Purchase and implement firearms simulator that will allow officers to drill scenario based video training
- Implement COPLINK Software to provide tactical and strategic access to seemingly unrelated crime data
- Seek Governor's Office of Highway Safety Grant for DUI and Traffic Enforcement to improve traffic safety and encourage compliance with traffic laws

2016 Accomplishments

- One Sergeant and two Corporals were promoted
- Three new Field Training Officers were selected
- Six officers hired, trained and available for daily response
- Body Worn Camera program implemented, 100% deployment to officers
- Transitioned to a new schedule, facilitating a training day for all patrol officers on a bi-weekly basis
- Awarded Governor's Office of Highway Safety Grant for DUI and Traffic Enforcement

Patrol	Calendar Year 2015
Miles driven	226,628
Incidents per officer	1,091.75 each
Cases written per officer	43.28 each

POLICE - PATROL

UCR Crime Data	Calendar Year 2015	Calendar Year 2014	3 Year Average
Part 1 Crimes	252	210	245
Homicide	0	1	1
Assault	35	21	32
Sexual Assault	5	2	2
Robbery	2	1	1
Burglary	70	55	62
Theft	133	123	141
Motor Vehicle Theft	6	7	7
Arson	1	0	1

Traffic Data	Calendar Year 2015	Calendar Year 2014	3 Year Average
Traffic Collisions	204	190	176
Traffic Citations	2,178	2,856	2,616
DUI Arrests	32	38	47

Intersections with the highest number of traffic collisions during 2015

- Lincoln Drive & Tatum Blvd 17 collisions
- Lincoln Drive & Mockingbird Lane 11 collisions
- Lincoln Drive & Invergordon Road 11 collisions
- Lincoln Drive & Desert Fairways Dr 8 collisions
- Tatum Blvd & Foothills Drive 7 collisions

Five most frequent civil traffic charges written by Paradise Valley Officers

- A.R.S. 28-701.A. Speeding/Failure to control vehicle to avoid a collision
- A.R.S. 28-4135.C. Failure to produce evidence of financial responsibility (insurance)
- A.R.S. 28-2158.C. Registration not in vehicle
- A.R.S. 28-3473.A. Driving while license suspended or revoked
- A.R.S. 28-3151.A. No Arizona driver's license or endorsement

POLICE - PATROL

Authorized Personnel	FY2015	FY2016	FY2017
	24	25	25
Lieutenant	0	1	1
Sergeant	4	4	4
Corporal	4	4	4
Officers	16	16	16

	2015 ACTUAL	2016 ADOPTED BUDGET	2016 AMENDED BUDGET	2017 ADOPTED BUDGET
Expenditures				
Staffing				
Salaries and Wages	$ 1,796,948	$ 1,931,031	$ 1,896,010	$ 1,917,000
Benefits	1,835,394	3,062,008	3,027,182	3,048,660
Operating Expenditures				
Professional and Technical Services	35,325	36,451	36,451	37,891
Operations	101,357	99,495	93,292	102,500
Supplies and Materials	19,881	66,200	66,200	43,441
Utilities and Maintenance	85,298	107,500	108,000	79,500
Capital Outlay				
Equipment	115,484	-	-	-
Total Expenditures	3,989,688	5,302,685	5,227,135	5,228,992
Less Expenses Charged to Other Funds	-	-	-	-
Net Total General Fund Expenditures	**$ 3,989,688**	**$ 5,302,685**	**$ 5,227,135**	**$ 5,228,992**

Office Purpose & Description

FY17

5 FTE and 1 temporary full-time contractor

Budget

$1,060,615

The Paradise Valley Investigations Division is responsible to provide high quality customer service to victims until the conclusion of the case. Investigators follow up with each victim either through letter, phone or face to face contact in order to further the initial patrol investigation. Investigators conduct follow up investigations to each reported crime in Paradise Valley.

2017 Objectives

- Effectively use the installed technology to further the identification of suspects
- Increase partnerships with neighboring agencies in order to share information and resources about similarities in criminal activity
- Achieve clearance rates of property crimes higher than the National average
- Enhance officer and public safety by exploring options and obtaining quotes for budgetary considerations for installation of A/V equipment in secured interview rooms as well as possible replacement of CIU interview room A/V equipment

2016 Accomplishments

- Conducted monthly audits of assigned cases to assure high quality customer service
- Held selection process and assigned a new Detective Sergeant
- Changed Detective assignments from a permanent position to a rotating temporary position to reduce silos and enhance patrol experience
- Completed pre-employment background investigations for three dispatchers, six sworn officers and one third-party vendor employee
- Concluded two trials (8 weeks total) of a murder defendant in Shapiro double homicide resulting in guilty verdicts
- Supplemented patrol division through rotation of personnel into uniform on a temporary basis for three (3) months

POLICE - INVESTIGATIONS

Investigations	Calendar Year 2015
Assigned Cases	537
Cleared Cases	438
Arrests by investigators	76 by investigators
Victim letters sent	287
Avg. Open Cases/Investigator	18.25 each

Authorized Personnel	FY2015	FY2016	FY2017
	5	5	5
Detective Sergeant	0	0	1
Detective Corporal	0	1	0
Investigators	5	4	4
Evidence Technician*	0	0	1

* temporary full-time position

	2015 ACTUAL	2016 ADOPTED BUDGET	2016 AMENDED BUDGET	2017 ADOPTED BUDGET
Expenditures				
Staffing				
Salaries and Wages	$ 481,854	$ 482,230	$ 497,332	$ 475,000
Benefits	435,907	493,044	493,776	477,115
Operating Expenditures				
Professional and Technical Services	25,000	25,000	25,000	25,000
Operations	21,630	20,919	19,927	21,400
Supplies and Materials	8,460	16,900	11,400	62,000
Utilities and Maintenance	60	100	100	100
Capital Outlay				
Equipment	-	-	-	-
Total Expenditures	972,911	1,038,193	1,047,535	1,060,615
Less Expenses Charged to Other Funds	-	-	-	-
Net Total General Fund Expenditures	**$ 972,911**	**$ 1,038,193**	**$ 1,047,535**	**$ 1,060,615**

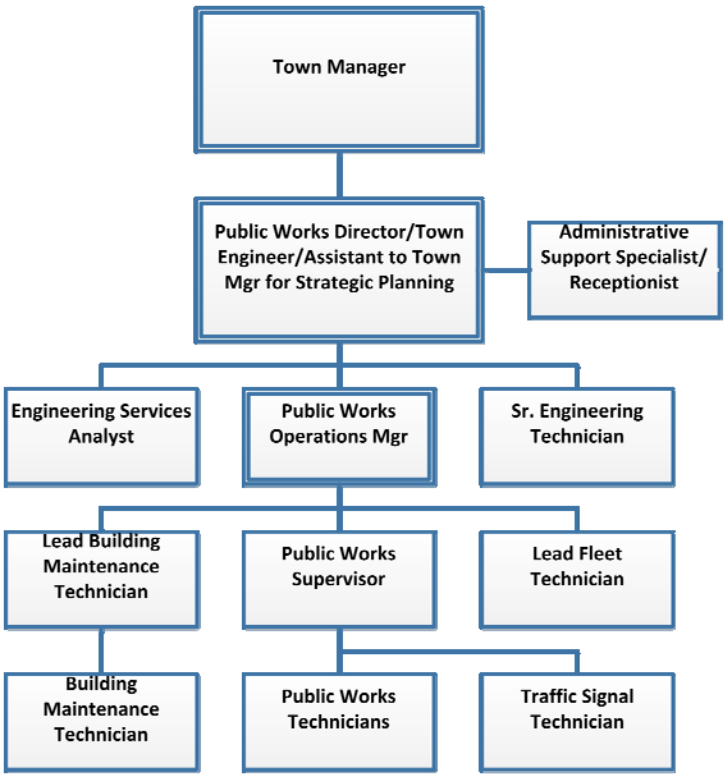
PUBLIC WORKS DEPARTMENT

Office Purpose & Description

DIVISIONS

- **Engineering**
- **Facilities**
- **Fleet**
- **Streets**

The Town of Paradise Valley Public Works and Engineering Department provides many of the services that affect the daily lives of those who live and work in the town. Primarily, the department is responsible for all the things we take for granted on a daily basis: the administration, planning, maintenance, construction management, and technical engineering of the Town's infrastructure. The department is also responsible for facilities maintenance and physical enhancements of all public buildings and grounds within the Town Hall Complex, the Town's two fire stations, Goldwater Memorial Park, and the Kiva Municipal Sports Complex. Janitorial services for Town facilities, fleet maintenance services, and repairs for all town vehicles and heavy equipment are provided by this department as well.



OUR MISSION: The Town of Paradise Valley's Public Works / Engineering Department is dedicated to maintaining and improving the quality of the community through economically sound infrastructure preservation and enhancement while providing customer-focused, innovative, efficient, and reliable municipal service to our residents.

OUR VISION: Public Works / Engineering will strive to be a leading organization helping to preserve a vibrant, innovative, world-class community. This is accomplished by meeting or exceeding resident needs through accountability, fairness, consistency, and increased communication. We will maintain and improve existing infrastructure in an effective manner. New development will be accommodated through proactive planning and implementation. We are committed to supporting a positive work environment in which employees can share in the overall health, safety, and welfare of the community.

	FY2016 Adopted Budget	FY2017 Adopted Budget	Percent Change
Public Works General Fund	**$ 1,477,447**	**$ 1,353,931**	**-8.4%**
Public Works Street Fund	**$ 2,870,275**	**$ 2,914,593**	**1.5%**

PUBLIC WORKS DEPARTMENT

OUR GOALS

Implementation of the Public Works/Engineering departments new 5-year Strategic Plan – a working blueprint that threads together our vision, values, and priorities and outlines our overall strategy so we can better serve the Town's residents to meet the increasingly complex issues and challenges facing us in the next five years.

Contact Listing	
Director of Public Works/Engineer	(480) 348-3540
Brent Skoglund, Operations Manager	(480) 348-3540
Jeremy Knapp, Project Manager	(480) 348-3622
Richard Edwards, Sr. Engineering Techician	(480) 348-3528
Brad Streberg, Lead Building Maintenance Technician	(480) 348-3587
John Carver, Lead Fleet Technician	(480) 348-3586
Nicole Palmquist, Receptionist	(480) 348-3636

Department Highlights

Recipient of the 2016 American Public Works Association National and Arizona Chapter Transportation Project of the Year less than $5 Million.

Successfully renegotiated the outdated Scottsdale Sewer IGA which included sewer treatment and maintenance responsibilities.

Received a twenty year participation award from Tree City USA.

Completion of the Public Works / Engineering Department Strategic Plan

PUBLIC WORKS DEPARTMENT

Authorized Personnel	FY2015	FY2016	FY2017
	16	17	17
Engineering/Maintenance/Fleet	6	7	7
Streets	10	10	10

	2015 ACTUAL	2016 ADOPTED BUDGET	2016 AMENDED BUDGET	2017 ADOPTED BUDGET
Expenditures				
Staffing				
Salaries and Wages	$ 467,917	$ 498,146	$ 513,333	$ 512,100
Benefits	190,527	221,984	226,490	232,990
Operating Expenditures				
Professional and Technical Services	40,700	70,128	70,128	88,800
Operations	31,401	33,029	35,272	39,950
Supplies and Materials	3,016	4,200	4,200	4,200
Utilities and Maintenance	425,940	494,960	494,960	505,670
Capital Outlay				
Town Projects	88,151	155,000	155,000	22,600
Total Expenditures	1,247,652	1,477,447	1,499,383	1,406,310
Less Expenses Charged to Other Funds	47,890	-	58,700	52,379
Net Total General Fund Expenditures	$ 1,199,762	$ 1,477,447	$ 1,440,683	$ 1,353,931

HIGHWAY USER REVENUE FUND — STREETS

Office Purpose & Description

FY17

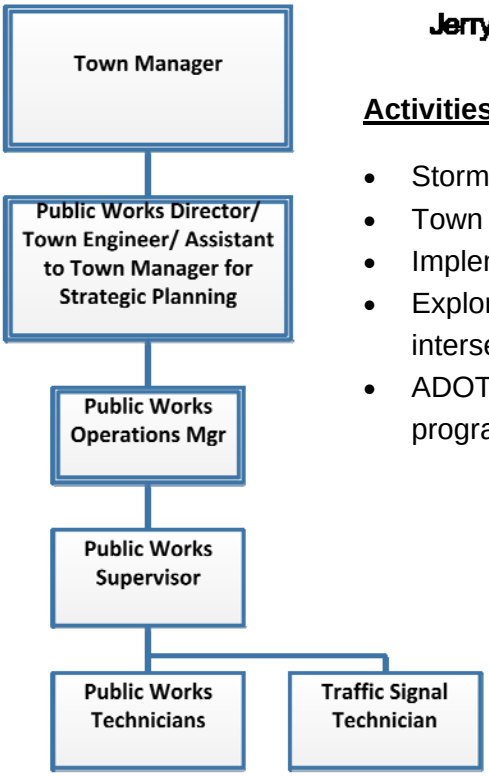
10 FTE

Budget

$2,914,593

The Public Works Streets Division is responsible for maintaining the Town's infrastructure which includes: repair and maintenance of the Town's public streets, recreation paths, and storm drains/culverts; traffic signal installation, programming, maintenance, and repair; installation of roadway and street signs; and the landscaping on Town rights of way, median islands, Town Hall complex, and the Goldwater Memorial. The Public Works Streets Division is also responsible for physical enhancements of all public grounds within the Town Hall Complex. In addition to the Town Hall Complex, Public Works also maintains the grounds at the Town's two fire stations and the Kiva Municipal Sports Complex.

Contact Listing	
Brent Skoglund, Operations Manager	(480) 348-3540
Jerry Cooper, Supervisor	(480) 348-3589



Activities

- Storm drain/culvert inspection and cleaning
- Town wide tree inventory program.
- Implementing Public Works safety training tailgate meetings
- Exploring contracted traffic signal maintenance contracts for signalized intersections
- ADOT Highway Safety Improvement Program (HSIP) sign replacement program

FY2016 Adopted Budget	FY2017 Adopted Budget	Percent Change
$ 2,870,275	$ 2,914,593	1.5%

STREETS DIVISION

Division Highlights

- Received a twenty year participation award from Tree City USA
- Recognized by EMS (Engineering Mapping Solutions) as being in the top 10% in the Nation for quality roadways
- Implemented first work orders system in Public Works

2017 Objectives

- Enhance color by addressing/improving/updating the median island landscaping on Doubletree, Invergordon and McDonald
- Continue to participate in the Annual Storm Drain Cleaning Program
- Re-granite Tatum median islands from McDonald Drive to Cadia del Sol
- Pavement rehab/preservation (mill & overlay, crack seal and PMM) in sections 1, 3 & 9 and selected minor arterials
- Annual street restriping program
- Procurement and installation of street identification and warning signs throughout the Town. This project is funded by the Highway Safety Improvement Program (HSIP)
- Erosion/road repair. Curb and gutter replacement/repair in various locations
- Doubletree Ranch Road spillway construction
- Install four valley gutters 5k per gutter
- Update ADA Ramps in various locations
- Add Lucity street lights, traffic signals and sidewalk modules

2016 Results

- Overlaid/PMM 26.4 linear miles of roads
- Installed Madison Gold granite on all 34 Lincoln islands
- Updated bike lane symbols on Invergordon Rd
- Updated 14 ADA ramps on Invergordon Rd from Lincoln Dr to Chaparral Rd
- Procured and started installation of 2,384 federally funded street signs
- Re-striped 76,842 LF of pavement markings
- Annual storm drain/culvert cleaning
- Managed asphalt sidewalk replacement project
- Install spillway at 4700 block of Mohave Pl
- Implemented Lucity Web and Facilities Work Orders Module

STREETS DIVISION

Authorized Personnel	FY2015	FY2016	FY2017
	10	10	10
Public Works Operations Manager	1	1	1
Public Works Supervisor	1	1	1
Public Works Technician	7	7	7
Traffic Sign Technician	1	1	1

	2015 ACTUAL	2016 ADOPTED BUDGET	2016 AMENDED BUDGET	2017 ADOPTED BUDGET
Expenditures				
Staffing				
Salaries and Wages	$ 536,240	$ 555,788	$ 572,047	$ 569,500
Benefits	310,842	311,420	316,766	314,620
Operating Expenditures				
Professional and Technical Services	39,643	43,080	43,080	38,500
Operations	1,645,646	1,589,513	1,587,032	1,590,750
Supplies and Materials	4,217	4,330	4,330	4,330
Utilities and Maintenance	453,035	363,444	363,444	391,393
Capital Outlay				
Equipment	24,943	2,700	2,700	5,500
Total Expenditures	3,014,566	2,870,275	2,889,399	2,914,593
Less Expenses Charged to Other Funds	-	-	-	-
Net Total General Fund Expenditures	**$ 3,014,566**	**$ 2,870,275**	**$ 2,889,399**	**$ 2,914,593**

DEPARTMENT OF PUBLIC WORKS - ENGINEERING

Office Purpose & Description

FY17—4 FTE

Budget

$516,571

The Engineering Division is dedicated to ensuring the Town's infrastructure is maintained and meets Town, county, and regulatory agency standards. This division is responsible for grading and drainage plan review, Right-of-Way permit processing and inspections, and preparing and implementing Capital Improvement Projects.

Activities

- Capital Improvement Program Implementation
- Development and Right-of-Way Plan Review and Inspection
- Long Range Planning for Town Infrastructure

ENGINEERING

Division Highlights

- Recipient of the 2016 American Public Works Association National and Arizona Chapter Transportation Project of the Year less than $5 Million
- Successfully renegotiated the outdated Scottsdale Sewer IGA which included sewer treatment and maintenance responsibilities

2017 Objectives

- Get Police technology up and running and provide periodic assessment by completing the Police Communications Tower Project
- Implementation of the Ritz Carlton SUP and Development Agreement
- Identify funding mechanism for CIP such as borrowing for Capital Improvement Expenditures, public private partnerships, storm water utility
- Maintain, repair, and add critical infrastructure in the Town by completing the Police Communications Towers and facilitating the APS Undergrounding District
- Assess and Update Right-of-Way Permit Process
- Initiation of the CMAQ sidewalk project along Lincoln Drive
- Participate in regional and PV specific studies that identify the scope of flooding issues
- Continuation of the Water Shed Studies and Storm Water Community Conversation to better define an action plan to address the recurring storm water management issues which will include an update to the Town's Storm Water Design Manual
- Evaluation of the Paradise Valley Sanitary Sewer System and decommission of the existing metering stations
- Strengthen internal and external collaboration by cultivating strong relationships with interested stakeholders, including but not limited to, Scottsdale, Phoenix, Board of Supervisors, Flood Control District, schools, places of worship, and residents

ENGINEERING

2016 Results

- Completion of the award winning visually significant 56th Street re-construction adjacent to the new Mountain Shadows Resort
- Traffic Signal Upgrades to all 12 signalized intersections within the Town of Paradise Valley including, Tomar pre-emption devices, poles, new control cabinets, signal heads, ADA accessible ramps and wiring
- Review, approval and inspection of the Mountain Shadows Resort Development plans
- Support of the Ritz Carlton Resort Development special use permit and development agreement
- Cheney and Cherokee Watershed studies outreach, modeling, hazard identification and planning for possible solutions
- Implementation of the Town's Storm Water Management Plan for compliance with the ADEQ MS4 Permit
- Completion of a Town Wide Wastewater Master Plan that studied Wastewater Flows, Drainage Basin Modifications, System Hydraulic Modeling, Potential for Water Reuse and recommended system improvements
- Successfully renegotiated the outdated Scottsdale Sewer IGA which included sewer treatment and maintenance responsibilities
- Applied for and was awarded a 2 Million Dollar Federal Grant for the installation of over 2 miles of sidewalks

	FY2014	FY2015	FY2016	3 Year Average
Capital Projects Phases	8	6	9	8
Funds Spend on Capital Projects	$7,765,000	$2,315,000	$4,650,000	$5,700,000
ROW Permits Issued	219	176	213	203
Fees Collected for ROW Permits	$32,321.60	$45,702.38	$61,357.48	$46,460.49

ENGINEERING

Authorized Personnel	FY2015	FY2016	FY2017
	4	4	4
Director of Public Works/Town Engineer	1	1	1
Project Manager	1	1	1
Sr. Engineering Technician	1	1	1
Receptionist	1	1	1

	2015 ACTUAL	2016 ADOPTED BUDGET	2016 AMENDED BUDGET	2017 ADOPTED BUDGET
Expenditures				
Staffing				
Salaries and Wages	$ 281,907	$ 321,946	$ 331,143	$ 329,000
Benefits	102,973	136,489	139,496	145,840
Operating Expenditures				
Professional and Technical Services	23,841	41,950	41,950	65,300
Operations	17,219	17,389	20,377	24,700
Supplies and Materials	52	1,900	1,900	1,900
Utilities and Maintenance	1,307	2,210	2,210	2,210
Capital Outlay				
Equipment	-	-	-	-
Total Expenditures	427,299	521,884	537,076	568,950
Less Expenses Charged to Other Funds	47,890	-	58,700	52,379
Net Total General Fund Expenditures	**$ 379,409**	**$ 521,884**	**$ 478,376**	**$ 516,571**

DEPARTMENT OF PUBLIC WORKS - FACILITIES MAINTENANCE

FY17—2 FTE

Budget

$557,340

Office Purpose & Description

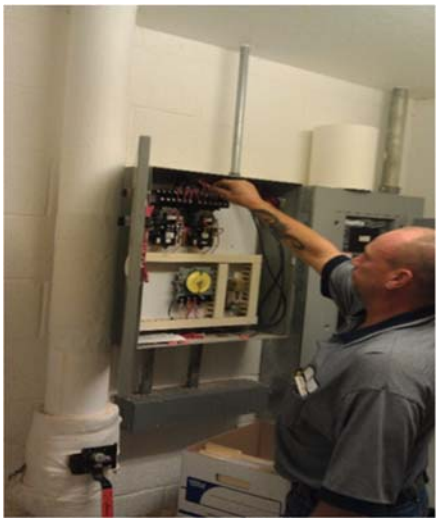
The Public Works Facilities Division is responsible for facilities maintenance and physical enhancements of four public buildings within the Town Hall Complex and the two fire stations. This division provides repairs when necessary, takes care of the everyday maintenance, and makes onsite improvements to ensure safe and sound operations. The Facilities Division also coordinates work with outside contractors when necessary.

1. Town Hall = 13,246 square feet
2. Public Works = 9000 square feet
3. Public Safety Building = 18,441 square feet
4. EMT Ambulance Station = 2,688 square feet
5. Fire Station # 1 = 8,983 square feet
6. Fire Station # 2 = 10,035 square feet
7. Court Building = 6000 square feet

TOTAL = 68,393 square feet

Activities

- Implementing Lucity facilities work order software
- Exploring contracted waste removal contracts for the Town campus
- Implementing the new Town campus door card reader system
- Implementing Public Works Facilities MSDS software/information



FACILITIES MAINTENANCE

Division Highlights

- Post office remodel project. Last minute project completed in three weeks
- Planted tree and added irrigation lines for the Tree City USA certification
- Office space relocation project completed in two weeks

2017 Objectives

- Maintain, repair, and add critical infrastructure of the Town Buildings, including two Fire Stations, court and three campus buildings and the Kiva field restroom
- Town Interior painting project. Paint offices, common areas, conference room's bathrooms at the Public Safety Building
- Install new multi zone air conditioning unit at the Public Safety Building
- Install two new overhead door mechanical roll up doors on the Public Works fleet
- Repair and replace pipe and insulation at town hall chiller
- Modifications to two existing steel car port canopies
- Install complex information/directional signage

2016 Results

- Completed Resealed flat roofs on Town complex buildings project
- Completed Exterior building painting project
- Installed new heat pump for PD evidence bay
- Assisted IT department installing new MCC 7500 console equipment
- Installed new power line to feed vehicle charging systems at PD
- Assisted with card reader installation
- Explored contract labor opportunities prior to new positions which led to the evaluation of our Janitorial Services Cleaning Contract and signing of a new contract
- Implementation of Lucity facilities work order software
- Two building maintenance technicians were responsible for the maintenance of electrical, plumbing, HAVAC systems, janitorial and all other general interior and exterior repairs for seven Town buildings

FACILITIES MAINTENANCE

Authorized Personnel	FY2015	FY2016	FY2017
	2	2	2
Lead Building Maintenance Technician	1	1	1
Building Maintenance Technician	1	1	1

	2015 ACTUAL	2016 ADOPTED BUDGET	2016 AMENDED BUDGET	2017 ADOPTED BUDGET
Expenditures				
Staffing				
Salaries and Wages	$ 124,835	$ 115,318	$ 119,177	$ 119,600
Benefits	58,953	56,632	57,618	56,740
Operating Expenditures				
Professional and Technical Services	16,859	27,398	27,398	22,700
Operations	7,960	8,710	8,213	8,200
Supplies and Materials	2,761	2,000	2,000	2,000
Utilities and Maintenance	298,744	317,340	317,340	325,500
Capital Outlay				
Town Projects	88,151	155,000	155,000	22,600
Total Expenditures	598,263	682,398	686,746	557,340
Less Expenses Charged to Other Funds	-	-	-	-
Net Total General Fund Expenditures	$ 598,263	$ 682,398	$ 686,746	$ 557,340

DEPARTMENT OF PUBLIC WORKS - FLEET

Office Purpose & Description

FY17—1 FTE

Budget

$280,020

The Public Works Fleet Division is responsible for the maintenance and repair of the Town's fleet which includes the Police Department, the Public Works Department, Administration and the Building Department's vehicles. Repairs for all Town heavy equipment are provided by Fleet as well. When it is not feasible to make the necessary repairs on site arrangements are made with qualified, cost effective outside vendors. The Fleet Division follows a preventative maintenance schedule because we recognize the importance of providing safe, reliable vehicles. Some of the services that the Fleet Division offers are as follows:

Preventative maintenance

Disposal

Repairs

Power tools

Earth Moving Equipment

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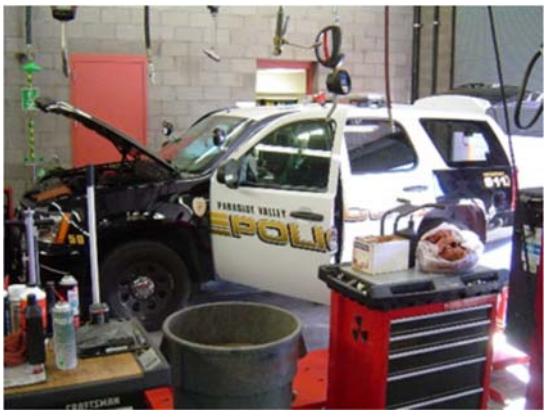
Activities

- Design Police patrol vehicle battery trickle charging system
- Preventative vehicle and equipment maintenance program for storm season
- Installation of tire pressure inflation monitoring equipment on trucks



FLEET

Division Highlights

- Designed and installed Police patrol vehicle charging system that keeps batteries charged when the vehicle is not is use
- Developed a 10 year vehicle and equipment replacement program.

2017 Objectives

- Improve public safety by creating and implementing a Strategic Plan for a Fleet Vehicle Replacement Program (years, mileage, and cost per mile)
- Continued education and training
- Provided professional preventative maintenance and repairs to Town equipment and vehicles
- Utilize RTA fleet management software for vehicle/equipment repair scheduling and preventative vehicle maintenance
- Improve procurement procedures by developing purchasing guidelines with the finance department

2016 Results

- Implemented Police vehicle smart charging systems
- Installed tire inflation monitoring systems on heavy equipment
- Attended diagnostic classes for advanced circuit testing
- Provided professional preventative maintenance and repairs to Town equipment and vehicles
- Maintained shop productivity and operating costs within budget guidelines
- Identified vehicles for replacement at the most cost effective point in their life cycle

FLEET

Authorized Personnel	FY2015	FY2016	FY2017
	1	1	1
Lead Fleet Technician	1	1	1

	2015 ACTUAL	2016 ADOPTED BUDGET	2016 AMENDED BUDGET	2017 ADOPTED BUDGET
Expenditures				
Staffing				
Salaries and Wages	$ 61,175	$ 60,882	$ 63,013	$ 63,500
Benefits	28,601	28,863	29,376	30,410
Operating Expenditures				
Professional and Technical Services	-	780	780	800
Operations	6,223	6,930	6,682	7,050
Supplies and Materials	204	300	300	300
Utilities and Maintenance	125,888	175,410	175,410	177,960
Capital Outlay				
Equipment	-	-	-	-
Total Expenditures	222,091	273,165	275,561	280,020
Less Expenses Charged to Other Funds	-	-	-	-
Net Total General Fund Expenditures	**$ 222,091**	**$ 273,165**	**$ 275,561**	**$ 280,020**

Office Purpose & Description

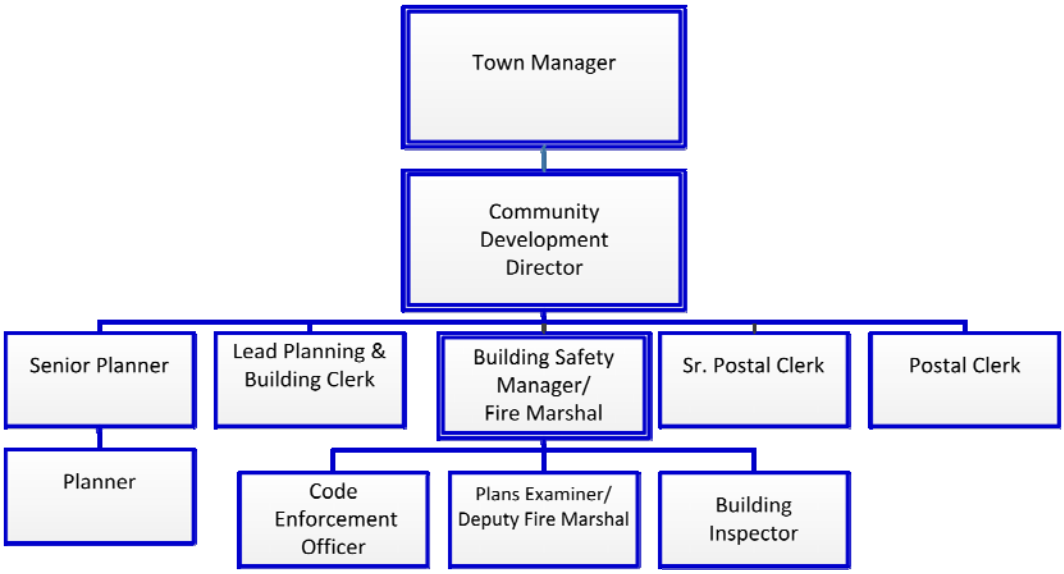
DIVISIONS

- **Planning**
- **Building**

The Community Development Department staff includes planners, building plan reviewers, building inspectors, a code enforcement officer, postal clerks, and an administrative staff person. The Department prepares and updates comprehensive plans, processes zoning cases, enforces the zoning code, reviews building and grading plans, conducts inspections, and provides information to the public. It is also responsible for managing the Town's Post Office.

OUR MISSION: Deliver personalized service while providing a comprehensive approach to planning, building, and code enforcement that meets the needs of the community and facilitates responsible, high quality, and well planned development. This development shall enable revitalization of existing resorts and residences while preserving the natural Sonoran Desert environment.

OUR VISION: Enhance the present and future quality of life in Paradise Valley by ensuring an attractive, safe, and well-designed physical environment.



FY2016 Adopted Budget	FY2017 Adopted Budget	Percent Change
$ 1,254,755	$ 1,291,590	2.4%

COMMUNITY DEVELOPMENT

OUR GOALS

Preserve the premiere residential character of the community

Provide professional guidance and coordination of all land planning and development activities

Facilitate public participation and awareness of projects

Implement the Town's regulations and policies fairly and consistently

Review all planning and building applications expeditiously

Fulfill the postal needs of our residents

Treat all customers in a respectful and helpful manner

Contact Listing	
Eva Cutro, Community Development Director	(480) 348-3522
Bob Lee, Building Safety Manger/Fire Marshall	(480) 348-3631
Paul Michaud, Senior Planner	(480) 348-3574
George Burton, Planner	(480) 348-3525
Don Sandoval, Building and Zoning Inspector	(480) 348-3521
Tina Brindley, Code Compliance Officer	(480) 348-3523

COMMUNITY DEVELOPMENT

Authorized Personnel	FY2015	FY2016	FY2017
	10	10	10
Community Development Director	1	1	1
Building Safety Manager/Fire Marshal	1	1	1
Plans Examiner/Deputy Fire Marshal	1	1	1
Senior Planner	1	1	1
Planner	1	1	1
Building and Zoning Inspector	1	1	1
Code Compliance Officer	1	1	1
Lead Planning and Building Clerk	1	1	1
Senior Postal Clerk	1	1	1
Postal Clerk	1	1	1

	2015 ACTUALS	2016 ADOPTED BUDGET	2016 AMENDED BUDGET	2017 ADOPTED BUDGET
Expenditures				
Staffing				
Salaries and Wages	$ 740,548	$ 735,118	$ 759,249	$ 766,200
Benefits	269,786	267,802	273,327	277,940
Operating Expenditures				
Professional and Technical Services	23,304	71,110	71,110	152,800
Operations	147,994	151,925	62,548	54,950
Supplies and Materials	10,696	10,600	10,600	15,500
Utilities and Maintenance	8,184	18,200	30,200	24,200
Capital Outlay				
Equipment				
Total Expenditures	1,200,514	1,254,755	1,207,034	1,291,590
Less Expenses Charged to Other Funds	-	-	-	-
Net Total General Fund Expenditures	**$ 1,200,514**	**$ 1,254,755**	**$ 1,207,034**	**$ 1,291,590**

COMMUNITY DEVELOPMENT—PLANNING DIVISION

FY17—6 FTE

Budget

$667,830

The Planning Division is responsible for the development and implementation of the Town's General Plan. Planning manages the review of all subdivision plats, lot splits and special use permits. It provides staff support to the Planning Commission and Board of Adjustment. Technical assistance is provided to developers, property owners, and citizens on planning and land-use related activities. All hillside applications for new home construction and or remodels are received and processed through the Town's Hillside Building Committee for approval.

Statistics

- Special Use Permits processed for Ritz-Carlton Resort, Mountain Shadows Resort, Andaz Resort, and Phoenix Country Day School
- Over 50 Hillside reviews performed
- Five variance requests to Board of Adjustment

2016/2017 Objectives

- Complete Ritz-Carlton platting
- Process General Plan amendment for downsizing
- Continue processing lot splits, subdivisions, and SUP amendments
- Complete Quality of Life Initiatives
  - Bicycle/Pedestrian Study
  - Visually Significant Corridors Study
  - Code changes to address blight
  - Revisions to noise ordinance
  - Revisions to lighting ordinance
  - Revisions to hillside ordinance
  - Revisions to wall ordinance
  - Revisions to sign ordinance

2015/2016 Results

- Ritz SUP approved December 2015
- Mountain Shadows platting completed
- Minor amendment approved for Andaz Resort
- Under contract with Coffman Studios for Bicycle/Pedestrian Study
- Utilize Granicus on-line agenda software to allow public to comment on pending applications through e-comment
- Remodeled Post Office and migrated to new Neopost equipment

COMMUNITY DEVELOPMENT—PLANNING DIVISION

Authorized Personnel	FY2015	FY2016	FY2017
	6	6	6
Community Development Director	1	1	1
Senior Planner	1	1	1
Planner	1	1	1
Lead Planning & Building Clerk	1	1	1
Senior Postal Clerk	1	1	1
Postal Clerk	1	1	1

	2015 ACTUAL	2016 ADOPTED BUDGET	2016 AMENDED BUDGET	2017 ADOPTED BUDGET
Expenditures				
Staffing				
Salaries and Wages	$ 426,411	$ 423,442	$ 441,127	$ 442,700
Benefits	139,858	137,123	140,309	142,980
Operating Expenditures				
Professional and Technical Services	4,975	18,325	18,325	20,050
Operations	131,264	130,866	42,481	33,500
Supplies and Materials	9,039	6,000	6,000	13,500
Utilities and Maintenance	3,124	7,100	19,100	15,100
Capital Outlay				
Equipment	-	-	-	-
Total Expenditures	714,672	722,856	667,342	667,830
Less Expenses Charged to Other Funds	-	-	-	-
Net Total Expenditures	$ 714,672	$ 722,856	$ 667,342	$ 667,830

COMMUNITY DEVELOPMENT—BUILDING DIVISION

FY17—4 FTE and 1 temporary full-time contractor

Budget

$623,760

The Building Division reviews and approves all building plans in accordance with adopted Town codes, issues permits, and inspects all construction within the Town. The Division protects the citizens and guests of the Town by requiring the highest level of safety in the built environment. Building Safety represents the Town at various technical meetings held throughout the county, the state and the nation. Staff provides information and support to the general public, and handles all zoning complaints. The Division is also responsible for the Town's land use code compliance efforts, the Town's fire prevention efforts and the Town's Emergency Management effort.

Statistics

- Over 750 building permits issued
- Approximately 75 new home permits
- Permits valued at over $150,000,000
- Approximately 9000 residential building inspections performed
- Over 900 commercial building inspections performed
- Over 400 documented code violations
  Lighting, noise, inoperable vehicles, dead vegetation, special events, etc.

2016/2017 Objectives

- Permit and inspect Ritz-Carlton Resort
- Complete inspections on Andaz resort
- Continue inspections and plan review on Mountain Shadows Resort and Estates
- Continue inspections and plan review on Hermosa Inn
- Update the permit tracking and inspection schedule software
- Continue residential plan review and inspections
- Complete Continuity of Operations Plan and Emergency Operations Plan

2015/2016 Results

- Completed plan review and begun inspections on Andaz Resort
- Began plan review and inspections on Mountain Shadows Resort and Estates
- Completed plan review and inspection on Camelback Inn pool
- Completed plan review and inspection on Sanctuary casitas
- Selected Accela SAAS Civic Land Management software for permit tracking and inspection scheduling
- Implemented service tracker for Code Violation complaints
- Attended training for Continuity of Operations Plan and Emergency Operations Plan and began drafting plans

COMMUNITY DEVELOPMENT—BUILDING DIVISION

Authorized Personnel	FY2015	FY2016	FY2017
	4	**4**	**4**
Building Safety Manager/Fire Marshall	1	1	1
Plans Examiner	1	1	1
Building & Zoning Inspector	1	1	1
Code Enforcement Officer	1	1	1
Inspector *			1

* temporary full-time position

	2015 ACTUAL	2016 ADOPTED BUDGET	2016 AMENDED BUDGET	2017 ADOPTED BUDGET
Expenditures				
Staffing				
Salaries and Wages	$ 314,137	$ 311,676	$ 318,122	$ 323,500
Benefits	129,928	130,679	133,018	134,960
Operating Expenditures				
Professional and Technical Services	18,329	52,785	52,785	132,750
Operations	16,730	21,059	20,067	21,450
Supplies and Materials	1,657	4,600	4,600	2,000
Utilities and Maintenance	5,060	11,100	11,100	9,100
Capital Outlay				
Equipment	-	-	-	-
Total Expenditures	485,842	531,899	539,692	623,760
Less Expenses Charged to Other Funds	-	-	-	-
Net Total Expenditures	$ 485,842	$ 531,899	$ 539,692	$ 623,760

DEPARTMENT OF ADMINISTRATION

Office Purpose & Description

DIVISIONS

Finance

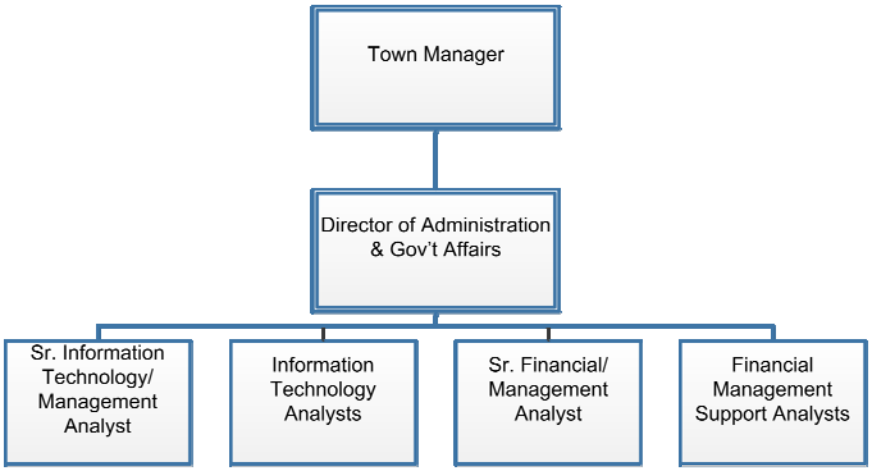
Information Technology

The Administration and Government Affairs Department is responsible for finance, information technology, intergovernmental relations, and administering the fire service program and the wastewater utility fund.

Intergovernmental relations are a critical element to ensuring that the best interests of the Paradise Valley community are preserved and that the Town remains a valuable local government partner on a regional level.

OUR MISSION: Provide strategic and technical support for budget, finance, procurement, contracts and agreements, utility billing, and information technology. Coordinate the articulation of the Town's position on legislation by overseeing the review and clearance of legislative proposals, testimony, and statements on bills progressing through the legislature.

OUR VISION: Facilitate the optimal use of financial, technological, and intellectual resources to empower operating departments to provide exceptional and sustainable public service.



FY2016 Adopted Budget	FY2017 Adopted Budget	Percent Change
$ 2,194,433	$ 2,039,381	-7.1%

DEPARTMENT OF ADMINISTRATION

OUR GOALS

1. Develop a long range financial plan incorporating the impacts of the expenditure limitation election, the revenues and expenditures associated with developing resorts, long range infrastructure needs including both new capital and rehabilitations and replacement of existing infrastructure, and resolution of long term liabilities
2. Assist with educational outreach efforts associated with the permanent base adjustment election to ensure voters are able to make an informed decision
3. Implement IT and GIS strategic plans
4. Partner with key Paradise Valley and Scottsdale stakeholders to establish logical and consistent protocols for sales tax and public safety responses for cross-boundary developments
5. Complete the revised procurement policy manual and implement associated forms, documents, software, and processes to facilitate efficient, effective, and fair procurement of goods and services in support of essential public services

Contact Listing

Dawn Marie Buckland, Director of Administration and Government Affairs	(480) 348-3555
Christine Covell-Granberg, Sr. Financial Analyst/Management Analyst	(480) 348-3532
Robert Komovich, Sr. IT Analyst/Management Analyst	(480) 348-3606
Felix Arenas, IT Analyst	(480) 348-3624
Joseph Curtis, IT Analyst	(480) 348-3547
Catherine McGovern, Accounting Specialist	(480) 348-3518
Carl Muntz, Accounting Specialist	(480) 348-3633

DEPARTMENT OF ADMINISTRATION

Authorized Personnel	FY2015	FY2016	FY2017
	7	7	7

	2015 ACTUAL	2016 ADOPTED BUDGET	2016 AMENDED BUDGET	2017 ADOPTED BUDGET
Expenditures				
Staffing				
Salaries and Wages	$ 508,179	$ 541,785	$ 562,189	$ 561,000
Benefits	185,708	201,404	205,631	213,720
Operating Expenditures				
Professional and Technical Services	781,481	1,377,135	1,377,135	1,395,255
Operations	59,733	55,009	53,888	62,300
Supplies and Materials	26,692	13,000	13,000	8,500
Utilities and Maintenance	3,761	6,100	6,100	7,600
Capital Outlay				
Equipment				
Total Expenditures	1,565,555	2,194,433	2,217,943	2,248,375
Less Expenses Charged to Other Funds	172,711	-	189,950	208,994
Net Total General Fund Expenditures	**$ 1,392,844**	**$ 2,194,433**	**$ 2,027,993**	**$ 2,039,381**

DEPARTMENT OF ADMINISTRATION — FINANCE

The Finance Division maintains the Town's financial systems and fiscal controls over cash and investments, fixed assets, payroll, accounts payable, cash receipts, and debt management. Staff coordinates the Town's annual financial audit and prepares the Comprehensive Annual Financial Report (CAFR). The Division also coordinates the annual budget process, including long-range financial planning, preparation of the Capital Improvement Program (CIP), and both internal and external financial performance reporting.

FY17

4 FTE

Budget

$649,917

2016/2017 Objectives

- Develop quarterly budget reports depicting revenues and expenditures to date compared to budget and projecting year end forecast
- Ensure voters are adequately informed to make an informed decision on the November 2016 ballot proposition 499 regarding the Town's expenditure limitation
- Establish a funding strategy for the PSPRS unfunded liability
- Develop a long range financial plan

2015/2016 Results

- Successfully worked with the League of AZ Cities and Towns and the State Legislature to pass legislation to address the structural issues with the Public Safety Personnel Retirement System (PSPRS)
- Accelerated pension payments to reduce impact of 8% assessment on outstanding balance of unfunded liability. Paid all required money in advance plus an addition $1 million.
- Worked with County and High Ground to propose legislation to allow additional payments to pay down unfunded liability without being subject to expenditure limitation; did not pass
- Worked with Town auditors and state Auditor General's office to determine if additional payments could now be excluded under GASB 68 definition of debt; AG declined
- Established plan for full repayment and reduction of total fees given successful expenditure limitation election in November
- Deconstructed the Sewer Fund to identify the structural deficit and developed a strategy for rebuilding its financial health; finalized IGA with Scottsdale and commissioned wastewater rate study to determine strategy for fully funding sewer service
- Delivered a balanced budget within the expenditure limitation rule

DEPARTMENT OF ADMINISTRATION — FINANCE

Authorized Personnel	FY2015	FY2016	FY2017
	4	4	4
Director of Administration & Gov't Affairs	1	1	1
Sr. Financial Analyst/Management Analyst	1	1	1
Management Support Analyst	0	0	2
Accounting Specialist	2	2	0

	2015 ACTUAL	2016 ADOPTED BUDGET	2016 AMENDED BUDGET	2017 ADOPTED BUDGET
Expenditures				
Staffing				
Salaries and Wages	$ 287,566	$ 320,230	$ 338,146	$ 339,000
Benefits	106,769	121,559	124,702	120,920
Operating Expenditures				
Professional and Technical Services	230,737	372,250	372,250	347,900
Operations	25,566	27,419	27,043	33,200
Supplies and Materials	6,973	5,000	5,000	5,000
Utilities and Maintenance	485	-	-	1,500
Capital Outlay				
Equipment	-	-	-	-
Total Expenditures	658,097	846,458	867,141	847,520
Less Expenses Charged to Other Funds	161,456	-	178,650	197,603
Net Total General Fund Expenditures	**$ 496,641**	**$ 846,458**	**$ 688,491**	**$ 649,917**

DEPARTMENT OF ADMINISTRATION — IT

Information Technology (IT) manages and maintains the Town's computer network systems and applications, public safety smart technology, geographic information systems (GIS), telephone and voicemail systems, and internet and e-mail functionality.

FY17

3 FTE

Budget

$1,389,464

Statistics

2016/2017 Objectives

- Align technology operations with IT Strategic Plan findings/recommendations
- Proactively identify and recommend technology improvements that support organizational goals
- Develop and implement GIS improvements that facilitate timely decisions and informed actions by all Town staff, with special emphasis on public safety and first responder tools
- Ensure basic parcel, address, and centerline data is consistent, accurate, and available throughout the organization
- Develop GIS system within Police Department (PD) to allow upgrade to New World/Mobile to provide better mapping capabilities for police officers
- Work with PD and consultant to recommend viable options for alarm system and implement Council's selection
- Collocate and cross-train I.T staff and leverage contract services to provide thorough, sustainable access to technology resources
- Evaluate and recommend technology advisory board to leverage community knowledge and resources
- Upgrade network infrastructure to maintain high standards of system reliability, resiliency, performance and security
- Upgrade Community Development workflow management system and associated public/resident interaction tools to facilitate timely access to reliable data for planning and building activities
- Continuously refine data backup and cyber security protocols to meet changes in the cyber threat spectrum

2015/2016 Results

- Developed responsible and thorough IT budget that supports organizational goals while respecting Town vision and values
- Completed development of separate IT and GIS Strategic Plans that compliment organizational technology objectives; began implementing key elements
- Negotiated licensing and maintenance contracts that support technology goals in a fiscally-responsible manner
- Upgraded Full Court Justice Systems for integrated court case and workflow management
- Continued implementation and advancement of Public Safety Task Force technology goals that include mobile and fixed LPR technology, in-car public and officer safety data tools, electronic accident and citation applications, interoperable radio system infrastructure, and crime/data analysis reporting and mapping tools

DEPARTMENT OF ADMINISTRATION — IT

Authorized Personnel	FY2015	FY2016	FY2017
	3	3	3
Sr. IT/Management Analyst	1	1	1
IT Analyst	2	2	2

	2015 ACTUAL	2016 ADOPTED BUDGET	2016 AMENDED BUDGET	2017 ADOPTED BUDGET
Expenditures				
Staffing				
Salaries and Wages	$ 220,613	$ 221,555	$ 224,043	$ 222,000
Benefits	78,939	79,845	80,929	92,800
Operating Expenditures				
Professional and Technical Services	550,744	1,004,885	1,004,885	1,047,355
Operations	34,168	27,589	26,845	29,100
Supplies and Materials	19,719	8,000	8,000	3,500
Utilities and Maintenance	3,276	6,100	6,100	6,100
Capital Outlay				
Equipment	-	-	-	-
Total Expenditures	907,458	1,347,974	1,350,802	1,400,855
Less Expenses Charged to Other Funds	11,255	-	11,300	11,391
Net Total General Fund Expenditures	**$ 896,203**	**$ 1,347,974**	**$ 1,339,502**	**$ 1,389,464**

Purpose & Description

Operating Contingency Purpose & Description

By adopted policy, the operating contingency is to be between 1% and 3% of the expenses in the operating budget (General Fund and Highway User Fund). This is an important financial policy as it is intended to fund possible unforeseen expenses and provide resources to take advantage of opportunities that may come up during the course of the fiscal year. As these funds are used, this amount is reduced and the appropriate line item in the departmental budget is increased such the total adopted Operating Budget amount does not change.

The FY 2015-16 budget was adopted with the contingency funded at the $200,000. During the course of the year it was revised to account for decreased spending activities across all funds. The year end balance is expected to be $100,000.

Merit Pay Allowance Purpose & Description

The purpose of the Payroll Merit Allowance is to identify the maximum possible resources that can be awarded to Town employees for merit (performance based) pay and related benefit increases.

The FY 2016-17 amount is $375,000, or 3.5% of current FY 2015-16 salary and related benefits.

Emergency Contingency Purpose & Description

This fund has been created to reflect the Town's remaining spending authority under the State of Arizona's Annual Expenditure Limitation, providing the Town Council with the authority to spend up to its legal limit. Per adopted financial policies, any use of this authority requires Town Council approval as well as determining a funding source as this only represents authority, not funding.

	2015 ACTUALS	2016 ADOPTED BUDGET	2016 AMENDED BUDGET	2017 ADOPTED BUDGET
Contingency Category				
Operating Contingency		200,000	74,124	272,200
Merit Allowance	-	330,000	-	375,000
Emergency Contingency	-	2,400,000	2,400,000	950,000
Total	$ -	$2,930,000	$2,474,124	$1,597,200
Dollar Change			(455,876)	(876,924)
Percentage Change			-15.6%	-35.4%

DEBT SERVICE FUND

Purpose & Description

The Town's Debt Service Fund was originally established to account for long-term debt issued by the Town for the construction of the Town's two fire stations.

The entire future amount due (principle and interest) is pre-funded for the two fire stations. The final maturity date for the bond is January 1, 2019.

In 2016, the Town issued new debt for construction primarily of the Public Safety Tower and street improvements.

	2015 ACTUALS	2016 ADOPTED BUDGET	2016 AMENDED BUDGET	2017 ADOPTED BUDGET
Revenues (Sources)				
Transfer in from GF	**$ -**	**$ -**	**$ -**	**$ 116,200**
Expenditures				
MPC Bond	**$1,025,530**	**$1,027,534**	**$1,027,534**	**$999,797**
2016 Debt Issuance	**$0**	**$0**	**$0**	**$116,200**
Total Expenditures	**$1,025,530**	**$1,027,534**	**$1,027,534**	**$1,115,997**
Beginning Fund Balance	$ 4,338,757	$ 3,313,227	$ 3,313,227	$ 2,285,693
Change in Fund Balance	$ (1,025,530)	$ (1,027,534)	$ (1,027,534)	$ (999,797)
Ending Fund Balance	$ 3,313,227	$ 2,285,693	$ 2,285,693	$ 1,285,896

ALARM SERVICE FUND

Purpose & Description

FY17

Budget

$413,500

The Alarm Services Fund is an enterprise fund that reflects the activities of the Town's alarm system monitoring services. As an enterprise fund, the rate structure for both residential and commercial customers is designed to recover the costs of providing services. The Town's Alarm Service has approximately 500 customers.

The FY 2015-16 budget reduced anticipated revenues by $35,000 to accurately reflect current alarm customers service billings.

In FY 2016-17, the indirect cost allocation was updated resulting in an increase in charges to this fund of about $7,200. In addition, professional and technical services increased by approximately $300,000 to accommodate alarm service upgrades within FY17.

Based on financial policies, an operating contingency of $1,000 was added (1% of operating revenues) as well as a $29,226 90-day operating reserve (25% of next year's annual expenses). The FY 2016-17 estimated unrestricted fund balance of $460,000 has been accumulated for future infrastructure repair and replacement.

	2015 ACTUALS	2016 ADOPTED BUDGET	2016 AMENDED BUDGET	2017 ADOPTED BUDGET
Revenues	$ 219,309	$ 235,000	$ 200,000	$ 195,000
Expenditures				
Operating Expenditures				
Professional and Technical Services	8,526	18,400	18,400	316,500
Operations Administrative Allocation	50,055	88,800	88,800	96,000
Operating Contingency	-			1,000
Total Expenditures	58,581	107,200	107,200	413,500
Less Expenses Charged to Other Funds	-	-	-	-
Net Total Expenditures	$ 58,581	$ 107,200	$ 107,200	$ 413,500
Unrestricted Fund Balance Beginning	$ 425,042	$ 602,761	$ 585,770	$ 678,570
Change in Unrestricted Fund Balance	160,728	127,800	92,800	(218,500)
Unrestricted Ending Fund Balance	$ 585,771	$ 730,561	$ 678,570	$ 460,070
Reserve Policy				
Net Position				
90-Day Operating Reserve				$ 29,226
Unrestricted				$ 430,844
Net Position				$ 460,070

Purpose & Description

The Town of Paradise Valley provides wastewater services to both residential and commercial customers who are connected to the City of Scottsdale's sewer system (approximately 2,100 accounts). The City of Scottsdale operates and maintains the sewer system through an intergovernmental agreement with the Town. The City of Scottsdale bills the Town for operation and maintenance of the system. The Town of Paradise Valley bills its customers directly. Customer bills include a base rate charge and a commodity charge which is based on water consumption.

In FY 2015-16, the City of Scottsdale revised its fee structure. The Town initiated a new IGA with the City of Scottsdale upon review of the master plan and wastewater rate study completed in FY16. As a result of the rate study and new IGA a 10% rate increase was proposed and adopted by council effective for FY 2016-17. As part of the new IGA annual sewer assessment payments will be made to the City of Scottsdale for 5 years for infrastructure repairs and maintenance projections.

The FY 2016-17 budget incorporates a 10% rate increase in the sewer operating account revenues along with a loan of $650, 000 from the General Fund to cover the sewer operations as a whole. The Scottsdale IGA services increased annually by approximately $405,000 with includes the sewer assessment annual payments. More detail may be found in the CIP project listing.

	2015 ACTUALS	2016 ADOPTED BUDGET	2016 AMENDED BUDGET	2017 ADOPTED BUDGET
Revenues	$ 2,499,692	$ 2,313,400	$ 2,263,000	$ 3,025,000
Expenditures				
Operating Expenses				
Professional and Technical Services	241,430	100,000	50,000	75,000
Operations Administrative Allocation	1,741,205	1,791,937	1,791,937	1,814,400
Operating Contingency	-	56,900	56,900	43,044
Utilities and Maintenance	6,240	53,504	53,504	78,600
Debt Service	965,355	966,261	966,261	455,665
Capital Outlay				
Sewer Assessment CIP	-	-	-	384,200
Total Expenditures	2,954,229	2,968,602	2,918,602	2,850,909
Less Expenses Charged to Other Funds	-	-	-	-
Net Total Expenditures	$ 2,954,229	$ 2,968,602	$ 2,918,602	$ 2,850,909
Unrestricted Fund Balance Beginning	$ (318,356)	$ (1,205,425)	$ (772,893)	$ (1,428,495)
Change in Unrestricted Fund Balance	(454,537)	(655,202)	(655,602)	174,091
Unrestricted Ending Fund Balance	$ (772,893)	$ (1,860,627)	$ (1,428,495)	$ (1,254,404)
Reserve Policy				
Net Position				
90-Day Operating Reserve				$ 507,018
Unrestricted				$ (1,761,422)
Net Position				$ (1,254,404)

WASTEWATER UTILITY FUND

	2015 ACTUALS	2016 ADOPTED BUDGET	2016 AMENDED BUDGET	2017 ADOPTED BUDGET
Revenues	**$2,140,345**	**$2,083,400**	**$2,163,000**	**$2,925,000**
Expenditures				
Operating Expenditures				
Professional and Technical Services	241,430	50,000	50,000	25,000
Operations/Administrative Allocation	1,741,205	1,791,937	1,791,937	1,814,400
Operating Contingency	-	56,900	56,900	43,044
Utilities and Maintenance	6,240	53,504	53,504	78,600
Capital Outlay				
Sewer Assessment CIP	-	-	-	384,200
Total Expenditures	1,988,874	1,952,341	1,952,341	2,345,244
Less Expenses Charged to Other Funds	-	-	-	-
Net Total Expenditures	**$1,988,874**	**$1,952,341**	**$1,952,341**	**$2,345,244**
Unrestricted Fund Balance Beginning	**$ (274,227)**	**$ (65,324)**	**$ (122,756)**	**$ 87,903**
Change in Unrestricted Fund Balance	151,471	131,059	210,659	579,756
Unrestricted Ending Fund Balance	**$ (122,756)**	**$ 65,735**	**$ 87,903**	**$ 667,659**
Reserve Policy				
Net Position				
90-Day Operating Reserve				$ 29,226
Unrestricted				$ 638,433
Net Position				$ 667,659

WASTEWATER IMPACT FEE FUND

Purpose & Description

The Town of Paradise Valley provides wastewater services to both residential and commercial customers who are connected to the City of Scottsdale's sewer system (approximately 2,100 accounts). For customers in this service area, payment of an impact fee is required at the time the property is connected to the system. The impact fees are used to repay outstanding debt which was issued to purchase treatment capacity necessary for the demand of future customers.

The FY 2014-15 budgeted revenues were amended based on the study to update the Town's impact fee under the new State Law. In FY 2016-17 the Town will update the impact fee study as required under State Law.

About $1 million in future debt service payments remain. Assuming impact fees are received as budgeted, sufficient resources will not be available to make the debt service payment in FY 2016-17. The adopted budget reflects a loan from operating that will be repaid through the newly adopted rate structure. It is not uncommon that a cash shortfall occurs when debt is repaid by impact fees, as infrastructure often has to be in place before the related development occurs, and the fee collected cannot exceed each builder's fair share.

	2015 ACTUALS	2016 ADOPTED BUDGET	2016 AMENDED BUDGET	2017 ADOPTED BUDGET
Revenues	$ 359,346	$ 230,000	$ 100,000	$ 100,000
Operating Expenditures				
Professional and Technical Services	-	50,000	-	50,000
Operations/Administrative Allocation	-	-	-	-
Debt Service	965,355	966,261	966,261	455,665
Total Expenditures	965,355	1,016,261	966,261	505,665
Less Expenses Charged to Other Funds	-	-	-	-
Net Total Expenditures	$ 965,355	$ 1,016,261	$ 966,261	$ 505,665
Unrestricted Fund Balance Beginning	$ (44,128)	$ (1,140,101)	$ (650,137)	$ (1,516,398)
Change in Unrestricted Fund Balance	(606,009)	(786,261)	(866,261)	(405,665)
Unrestricted Ending Fund Balance	$ (650,137)	$ (1,926,362)	$ (1,516,398)	$ (1,922,063)

FIRE SERVICE FUND

Purpose & Description

FY17 Budget

$2,900,154

The two fire stations are served by City of Phoenix Fire Department

The Fire Service Fund was established to record activity associated with the fire service fee program which began January 1, 2013. State Legislation was passed in 2014 that permanently allows the collection of the Town's fee. The City of Phoenix provides fire services via a contract with the Town in which costs are shared equally. The Town constructed both fire stations (the associated debt service is not paid from this fund) and the station operating costs are reimbursed from the operating budget. Emergency medical services are provided by a private company which operates from leased Town property.

Rates were designed to recover operating costs, but not the construction cost of the fire stations. There are three residential rate tiers and commercial rates are based on the zoned use of the property.

The FY 2016-17 budgeted revenue continues to reflect the continuation of the one-month discount program if a customer pays the entire annual amount due by January 31st.

In FY 2016-17, a rate increase is not planned. The $200,000 debt service expense associated with the construction of the radio communication tower has been eliminated. The City of Phoenix contract is expected to increase 2% and the indirect cost allocation was updated resulting in increased charges of about $13,000. In addition, an operating contingency of $50,000 was added (1.75% of operating expenses) as well as a 90-day reserve for operating expenses.

FY2016 Adopted Budget	FY2017 Adopted Budget	Percent Change
$ 2,993,934	$ 2,900,154	-3.1%

FIRE SERVICE FUND

	2015 ACTUALS	2016 ADOPTED BUDGET	2016 AMENDED BUDGET	2017 ADOPTED BUDGET
Revenues	**$ 3,151,776**	**$ 3,141,800**	**$ 3,141,800**	**$ 3,166,000**
Expenditures				
Operating Expenditures				
Professional and Technical Services	2,532,432	2,514,934	2,514,934	2,584,437
Operations Administrative Allocation	227,878	451,000	251,000	264,900
Operating Contingency	-	28,000	28,000	50,817
Total Expenditures	2,760,310	2,993,934	2,793,934	2,900,154
Less Expenses Charged to Other Funds	-	-	-	-
Net Total Expenditures	**$ 2,760,310**	**$ 2,993,934**	**$ 2,793,934**	**$ 2,900,154**
Unrestricted Fund Balance Beginning	**$ 795,259**	**$ 1,186,725**	**$ 1,186,725**	**$ 1,534,591**
Change in Unrestricted Fund Balance	391,466	147,866	347,866	265,846
Unrestricted Ending Fund Balance	**$ 1,186,725**	**$ 1,334,591**	**$ 1,534,591**	**$ 1,800,437**
Reserve Policy				
Net Position				
90-Day Operating Reserve				$ 721,040
Unrestricted				$ 1,079,397
Net Position				$ 1,800,437

COURT ENHANCEMENT FUND

Purpose & Description

The Court Enhancement Fund is used to administer the $30 per charge fee applied to all fines/sanctions imposed by the Paradise Valley Municipal Court. This fee is to be used exclusively to enhance staffing, technology, security and court facilities.

The Town completed construction of a new Court facility and the project was paid for by an interfund loan of $900,000.

The loan is 10 years in length at an estimated annual cost of about $110,000. In addition, the Court will lease the land from the Town for $25,000 per year.

	FY 2014-15 ACTUALS	FY 2015-16 ADOPTED BUDGET	FY2015-16 AMENDED BUDGET	FY 2016-17 ADOPTED BUDGET
Revenues (Sources)	**$ 2,859**	**$ 4,500**	**$ 4,500**	**$ 4,500**
Expenditures				
Operations	-	-	-	-
Total Expenditures (Uses)	**$ -**	**$ -**	**$ -**	**$ -**
Beginning Fund Balance	$ 6,858	$ 9,358	$ 9,717	$ 14,217
Change in Fund Balance	2,859	4,500	4,500	4,500
Ending Fund Balance	$ 9,717	$ 13,858	$ 14,217	$ 18,717

JCEF FUND

Purpose & Description

The Judicial Collection Enhancement Fund (JCEF) is used to administer funds received from the Supreme Court to aid courts in improving court operations. JCEF funds are legislatively appropriated to train court personnel, improve, maintain and enhance the ability to collect and manage monies assessed or received by the courts including restitution, fines, and civil penalties; and to improve court automation projects likely to improve case processing or the administration of justice per Arizona Revised Statue 12-113.

These funds are derived from mandatory state surcharges improved on fines/ sanctions.

	FY 2014-15 ACTUALS	FY 2015-16 ADOPTED BUDGET	FY2015-16 AMENDED BUDGET	FY 2016-17 ADOPTED BUDGET
Revenues (Sources)	**$ 7,730**	**$ 7,000**	**$ 7,000**	**$ 7,000**
Expenditures				
Operations	**1,217**	**2,500**	**2,500**	**2,500**
Total Expenditures (Uses)	**$ 1,217**	**$ 2,500**	**$ 2,500**	**$ 2,500**
Beginning Fund Balance	$ 16,679	$ 21,179	$ 23,192	$ 27,692
Change in Fund Balance	6,513	4,500	4,500	4,500
Ending Fund Balance	$ 23,192	$ 25,679	$ 27,692	$ 32,192

FILL THE GAP FUND

Purpose & Description

The Fill the Gap fund is used to administer funds received from the Supreme Court to aid courts in improving court operations. Fill the Gap allocate funds to counties for the purpose of planning an implementing collaborative projects that are designed to improve the processing of cases per Arizona Revised Statute 12-102.02.

These funds are derived from mandatory state surcharges imposed on fines and sanctions.

The fund does not anticipate any expenditure during FY 2016-17.

	FY 2014-15 ACTUALS	FY 2015-16 ADOPTED BUDGET	FY2015-16 AMENDED BUDGET	FY 2016-17 ADOPTED BUDGET
Revenues (Sources)	**$ 2,859**	**$ 4,500**	**$ 4,500**	**$ 4,500**
Expenditures				
Operations	-	-	-	-
Total Expenditures (Uses)	**$ -**	**$ -**	**$ -**	**$ -**
Beginning Fund Balance	$ 6,858	$ 9,358	$ 9,717	$ 14,217
Change in Fund Balance	2,859	4,500	4,500	4,500
Ending Fund Balance	$ 9,717	$ 13,858	$ 14,217	$ 18,717

DONATION FUND

Purpose & Description

The Donations Fund was established to account for donations to the Town by constituents for specific purposes that were agreed to by the donor and the Town.

In FY 2015-16, the donation fund is expected to raise $15,000 related to the Annual Vintage Car Show and Dare Donation activities. The associated program costs will be approximately $15,000 based on historical activity.

	2015 ACTUALS	2016 ADOPTED BUDGET	2016 AMENDED BUDGET	2017 ADOPTED BUDGET
Revenues (Sources)				
Donations	**13,670**	**15,000**	**19,000**	**15,000**
Transfer in from GF	**3,730**			
Total Sources	**$ 17,400**	**$ 15,000**	**$ 19,000**	**$ 15,000**
Expenditures	**$20,760**	**$15,000**	**$19,000**	**$15,000**
Beginning Fund Balance	$ 16,878	$ 13,518	$ 13,518	$ 13,518
Change in Fund Balance	$ (3,360)	$ -	$ -	$ -
Ending Fund Balance	$ 13,518	$ 13,518	$ 13,518	$ 13,518

GRANT FUND

Purpose & Description

The Grants Fund was established to account for grants from other governmental and non-profit agencies for specific purposes identified by the granting agencies.

The FY 2016-17 grant fund expenditures are estimated to be about $275,000. This amount is basically a placeholder in the event the Town receives any new grant funding in FY 2016-17. The Town does anticipate a grant from ADOT for street sign improvements in the amount of $197,000.

	FY 2014-15 Actuals	FY 2015-16 Adopted Budget	FY2015-16 Amended Budget	FY 2016-17 Adopted Budget
Revenues (Sources)				
ALF	$ 40,759	$ 40,000	$ 40,000	$ 40,000
ADOT		197,000	-	197,000
Police Grants			60,000	38,000
Transfer in from GF	5,393	-	-	
Total Sources	**$ 46,152**	**$ 237,000**	**$ 100,000**	**$ 275,000**
Expenditures	**$ 46,152**	$ 237,000	$ 100,000	$ 275,000
Beginning Fund Balance	-	-	-	-
Change in Fund Balance	-	-	-	-
Ending Fund Balance	-	-	-	-

Office Purpose & Description

The Forfeitures Fund was established to account for the expenditure of money and proceeds from the sale of seized assets that were forfeited to the government in the prosecution of certain crimes.

No funds are expected to be seized or spent in FY 2016-17.

Capital Improvement Plan

FY 2017-2021

Developing Our Capital Improvement Plan (CIP)

What is a Capital Improvement Plan (CIP)?

A multi-year plan which identifies and prioritizes the Town's anticipated capital needs. The Town Council is responsible for identifying the policy objectives of the CIP and adopting it. Town staff is responsible for its preparation and administration.

The CIP identifies which projects will be constructed over the next five years, their impact to the community and quality of life, and how they will be funded. It is adopted as a part of the budget resolution and presented as a separate section of the budget document.

What types of projects are included in the CIP?

The Town decides the cost threshold and types of projects. At this time, staff recommends projects greater than $100,000 and a useful life of at least two years (excluding vehicles and other rolling stock) which would result in the following types of projects:

- Renewal and Replacement of Existing Infrastructure
- Streets/Sidewalks/Paths (Pedestrian and Bicycle)
- Electric Utility Undergrounding
- Stormwater/Drainage
- Technology
- Sustainability
- Wastewater Utility

How are the projects determined?

The process of creating the CIP is a 4 step process:

1. Identify Needs/Projects.
2. Determine Costs
3. Prioritize Projects
4. Develop Financing Strategies

STEP 1: Identify Needs/Projects

The objective of this step is to compile a "laundry list" of all possible projects that will later be prioritized. Department Directors prepare and submit capital improvement requests along with detailed project descriptions for projects, asset inventory and replacement schedules, supporting studies and strategic planning documents. The projects come from many sources of information including:

- Citizens
- Town Council
- Strategic Plan
- General Plan
- Master Plans
- Staff

STEP 2: Determine Costs

For each project identified in Step #1, detailed information about the project will be gathered and will include:

- Purpose/Objective
- A description of the project
- Its relationship to the General Plan (e.g. sustainability)
- Timeline
- Operating Impacts (Cost or Savings)
- Map/Location of Project
- Project Scope broken down into land, design, construction, and contingency

STEP 3: Prioritize Projects

At this point, the CIP Committee is now able to recommend which projects should be funded. The Committee is comprised of the Public Works Director/Town Engineer, Community Development Director, and Finance Director. The Capital Improvement program is based on an extensive prioritization process. Projects are prioritized based on the Town's critical objectives and strategies, the Town's 2012 General Plan, special studies and reports, Town Council and department priorities, and anticipated funding sources. This evaluation process is very much an iterative process using a numeric rating system based on the following evaluation criteria. Projects are then evaluated on the following project prioritization matrix.

Town's Critical Objectives – 40% - (2012 General Plan) If a capital project directly addresses a Town's critical objective or includes health-related environmental impacts like reductions in traffic accidents, injuries, deaths, or health hazards due to poor water quality, the relative attractiveness of that project increases.

- Increase in public health
- Increase in public safety
- Identified in General Plan
- Consistent with vision statement
- Consistent with annual work plan
- Specific request of the Town Council

Costs – 30% - This represents the annual total costs, including future year capital costs. Also to be considered is whether the proposed project will reduce future capital costs, for example, a rehabilitation project that averts a more expensive, subsequent replacement, and the extent of such savings. Operating departments provide year-by-year estimates of the additional costs or reductions likely in the operating budget because of the new project. Also to be considered is changes in revenues or funding from outside participants, such as grants or cost sharing, which may be affected by a project. Deferring capital projects is tempting for hard-pressed governments, but an estimate of the possible effects, such as higher future costs and inconvenience to the public, provides valuable guidance in proposal assessment.

- Cost sharing / grant / outside funding
- Source of higher revenue
- Maintain, replace or expand an existing asset
- Lower operating cost
- Lower future capital cost
- Implication of deferring the project

Community/Citizen Benefits, Environmental and aesthetics – 20% - Economic impacts such as property values, the future tax base, and the stabilization (or revitalization) of neighborhoods. A criterion for other significant quality-of-life related impacts; this includes community appearance, noise, air and water pollution effects, damage to home, etc. Such impacts may apply more to capital projects related to new development than to infrastructure maintenance though deteriorating structures can adversely affect the community.

- Stabilize or Improve neighborhood(s)
- Improve quality of life for residents
- Improves community appearance
- Improves recreational/cultural opportunities
- Improve environmental protection effort
- Assists in elimination of slum and blight conditions

Distributional Effects – 10% - Estimates of the number and type of persons likely to be affected by the project and nature of the impact – for instance, explicit examination of project impact on various geographical areas; on low-moderate income areas; and on specific target groups. Equity issues are central here – who pays, who benefits. Has the Town made a significant investment in this project within the last five years?

- Town wide improvement
- Benefits large portion of Town
- Investment made by the Town in the last five years
- Investment made by the Town to meet legal obligation
- Project that has the support of another community or agency
- Inter-jurisdictional benefit will be achieved

After all proposed projects are prioritized using these four criteria and 24 factors, the list will be reviewed from two more viewpoints: 1) does the list stand an “intuitive check”? Do projects fall in the priority order that was “anticipated”? And (2) are there any linkages between projects? Are any projects related to each other geographically, or otherwise, such that having them accomplished concurrently would be advantageous? What about sequencing or timing? Are any projects dependent on the completion of other projects? Adjustments to the priority list may be necessary dependent on this final review.

STEP 4: Develop Funding Strategies

Under the assumption that the projects identified by the Committee will exceed existing resources, funding strategies will determine the final list of recommended projects.

This step is involves policy input from the Town Council and will result in modifying or creating new financial policies. Because the CIP is funded from the Operating Budget, two key questions must be addressed:

1. How should existing operating revenues be allocated?
2. Are existing operating revenues enough?

Addressing these two issues will result in sufficient funding for the CIP to be included in the operating budget.

SUMMARY
Five-Year Capital Improvement Plan (CIP) Financial Forecast

	FY 2014-15 Actual	FY 2015-16 Adopted	Revised	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21
Sources								
Transfer from Operating Budget	$4,374,299	$3,500,000	$2,600,000	$3,000,000	$3,500,000	$4,000,000	$4,300,000	$4,500,000
Transfer from Other Funds	$0	$0	$0	$384,200	$234,200	$234,200	$234,200	$234,200
Donations	$234,000	$0	$0	$0	$0	$0	$0	$0
Other and Thrid Party	$160,807	$335,557	$24,000	$1,197,329	$5,318,951	$3,022,521	$0	$0
In Lieu				$108,000	$108,000	$583,000	$583,000	$583,000
Proceeds from Debt		$8,500,000	$7,750,000	$0	$0	$0	$0	$0
Total Sources	$4,769,106	$12,335,557	$10,374,000	$4,689,529	$9,161,151	$7,839,721	$5,117,200	$5,317,200
Uses								
Projects	$8,230,876	$9,830,200	$3,650,000	$8,862,069	$6,553,700	$6,884,500	$6,734,200	$6,073,300
Transfer to Debt Service Fund				$116,200	-	-	-	-
Total Uses	$8,230,876	$9,830,200	$3,650,000	$8,978,269	$6,553,700	$6,884,500	$6,734,200	$6,073,300
Beginning Balance	$3,935,499	$1,663,905	$473,729	$7,197,729	$1,711,660	$4,319,111	$5,274,332	$3,657,332
Ending Balance	$473,729	$4,169,262	$7,197,729	$2,908,989	$4,319,111	$5,274,332	$3,657,332	$2,901,232

Five-Year Capital Improvement Plan (CIP) Financial Forecast

	FY 2014-15 Actual	FY 2015-16 Adopted	FY 2015-16 Revised	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21
Sources								
Transfer From Operating Budget (Construction Sales Tax)	$4,374,299	$3,500,000	$2,600,000	$3,000,000	$3,500,000	$4,000,000	$4,300,000	$4,500,000
Transfer From Operating Budget (Budgeted Excess Fund Balance)	-	-	$0	-	-	-	-	-
Transfer From Operating Budget (Variances)	$0	-	$0	-	-	-	-	-
Transfer From Operating Budget	$4,374,299	$3,500,000	$2,600,000	$3,000,000	$3,500,000	$4,000,000	$4,300,000	$4,500,000
Transfer In From Sewer Fund	-	-	-	384,200	$234,200	$234,200	$234,200	$234,200
Proceeds from Debt Issuance	-	8,500,000	7,750,000	-	-	-	-	-
Misc Sources	160,807	-	-	-	-	-	-	-
Transfer from Other Funds	160,807	8,500,000	7,750,000	384,200	234,200	234,200	234,200	234,200
APS District 30 (Residents)	-	-	24,000	-	-	-	-	-
APS District 30 (APS)	-	-	-	346,391	-	-	-	-
SRP 44th Street & Keim Drive Conversion (Residents)	-	-	-	118,548	-	-	-	-
SRP 44th Street & Keim Drive Conversion (SRP)	-	-	-	189,100	-	-	-	-
SRP Stanford Drive Conversion	-	335,557	-	-	-	-	-	-
SRP Homestead Lane Conversion (Residents)	-	-	-	26,640	218,381	-	-	-
SRP Homestead Lane Conversion (SRP)	-	-	-	-	133,100	-	-	-
SRP Denton Lane Conversion (Residents)	-	-	-	16,650	129,570	-	-	-
SRP Denton Lane Conversion (SRP)	-	-	-	-	88,000	-	-	-
SRP 40th Street & Lincoln Drive Conversion (Residents)	-	-	-	-	99,900	757,403	-	-
SRP 40th Street & Lincoln Drive Conversion (SRP)	-	-	-	-	-	695,188	-	-
SRP 38th Place & Bethany Home Conversion (Residents)	-	-	-	-	-	69,930	-	-
Berneil Channel Improvements (Flood Control District)	-	-	-	200,000	1,800,000	-	-	-
Cudia City Wash Crossing at Tatum Boulevard (Flood Control District)	-	-	-	-	150,000	1,350,000	-	-
Scottsdale Road and Indian Bend (Flood Control District)	-	-	-	200,000	1,800,000	-	-	-
Scottsdale Road and Indian Bend (City of Scottsdale)	-	-	-	100,000	900,000	-	-	-
Scottsdale Road and Indian Bend (Ritz Carlton)	-	-	-	-	-	-	-	-
Invergordon Road at the Indian Bend Wash Crossing (Flood Control District)	-	-	-	-	-	150,000	-	-
PD IT Donation	234,000	-	-	-	-	-	-	-
Interest Income	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-
Subtotal-Third Party Funding/Other	234,000	335,557	24,000	1,197,329	5,318,951	3,022,521	-	-
In Lieu Fees (Montelucia and Mountain Shadows)	-	-	-	$108,000	$108,000	$583,000	$583,000	$583,000
Total Sources	$4,769,106	$12,335,557	$10,374,000	$4,689,529	$9,161,151	$7,839,721	$5,117,200	$5,317,200

Town of Paradise Valley, Arizona

Capital Improvement Plan

2017 thru 2022

PROJECTS BY DEPARTMENT

Department	#	2017	2018	2019	2020	2021	2022	Total
APS Undergrounding 30-40-938								
APS District 30 Conversion	*2016-02*	503,366						*503,366*
APS Undergrounding Total		503,366						*503,366*
Facility Improvement 30-40-942								
Town Hall Space Organization Study and Remodel	*2017-01*	100,000	50,000	100,000	1,000,000			*1,250,000*
Town Hall Complex Backup Power	*2017-02*		500,000					*500,000*
Solar Energy Town Complex	*2019-01*			500,000				*500,000*
Town Hall Chiller Replacement	*2019-02*			100,000				*100,000*
Facility Improvement Total		100,000	550,000	700,000	1,000,000			*2,350,000*
Plans/Studies 30-40-330								
Watershed Studies	*2016-06*	100,000	500,000	500,000				*1,100,000*
Pedestrian/Bicycle Route Study Iconic	*2016-07*	150,000						*150,000*
Visually Significant Corridors, etc. Town	*2016-08*	150,000						*150,000*
Facilities Green Compliant Study Berneil	*2018-09*		100,000					*100,000*
Water Company Study	*2019-09*			150,000				*150,000*
Master Plans/Studies Total		400,000	600,000	650,000				*1,650,000*
Sidewalks 30-40-979								
Lincoln Drive Sidewalks	*2017-05*	640,000		75,000	120,000			*835,000*
56th St. Sidewalks (Mockingbird to Doubletree)	*2018-06*		100,000					*100,000*
N. Tatum Rd. Sidewalks (Doubletree-Montain View)	*2020-06*				150,000			*150,000*
32nd St. Sidewalks (Stanford to Lincoln)	*2021-02*					300,000	2,850,000	*3,150,000*
Sidewalks Total		640,000	100,000	75,000	270,000	300,000	2,850,000	*4,235,000*

Department	#	2017	2018	2019	2020	2021	2022	Total
SRP Undergrounding								
SRP 44th Street & Keim Converson	*2016-01*		55,000	780,300				*835,300*
SRP Denton Lane Conversion	*2020-01*				50,000	439,100		*489,100*
SRP 40th Street & Lincoln Drive Conversion	*2022-01*						300,000	*300,000*
SRP Undergrounding Total			55,000	780,300	50,000	439,100	300,000	*1,624,400*
Stormwater								
Hummingbird Lane/Quartz Mountain Road	*2019-07*			425,000				*425,000*
Berneil Channel Improvements	*2019-08*			200,000	1,800,000			*2,000,000*
Scottsdale Rd. and Indian Bend	*2020-07*				50,000	450,000		*500,000*
Cudia City Wash Crossing at Tatum Boulevard	*2021-03*					150,000	1,350,000	*1,500,000*
Invergordon Rd. at the Indian Bend Wash Crossing	*2022-02*						150,000	*150,000*
Stormwater Total				625,000	1,850,000	600,000	1,500,000	*4,575,000*
Streets 30-40-968								
52nd Street Improvements (Orchid to Tomahawk)	*2016-05*	300,000						*300,000*
Lincoln & Tatum Marquee Street ID Signs	*2016-12*	250,000						*250,000*
Lincoln Dr. (Limits to Mockingbird) - Ritz Related	*2016-14.1*	580,500	514,500					*1,095,000*
Mockingbird Lane Medians - Ritz Related	*2016-14.3*	855,000	2,905,000					*3,760,000*
Mockingbird Lane Improvements (S. of Lincoln Rd.)	*2018-03*		200,000					*200,000*
Doubletree (64th St. to Scottsdale)	*2018-04*		300,000	3,000,000				*3,300,000*
Lincoln@64th St. (Invergordon) Intersect. Realign	*2019-03*			150,000				*150,000*
64th St. Medians (McDonald to Chaparral Rd.)	*2019-04*			270,000	2,430,000			*2,700,000*
Denton Lane Cul De Sac	*2019-05*			150,000				*150,000*
Highlands Drive Cul De Sac	*2019-06*			250,000				*250,000*
45th Street Curbs (McDonald to Valley Vista)	*2020-02*				100,000			*100,000*
Tatum Boulevard Retaining Walls	*2020-03*				400,000			*400,000*
Mockingbird Lane (56th St. to Invergordon Rd.)	*2020-04*				300,000	3,000,000		*3,300,000*
Mountain View Road Improvements (Tatum - 52nd St.)	*2020-05*				100,000	1,000,000		*1,100,000*
Mini Multi-Modal Transportation Site	*2021-01*					500,000		*500,000*

Department	#	2017	2018	2019	2020	2021	2022	Total
Streets Total		1,985,500	3,919,500	3,820,000	3,330,000	4,500,000		*17,555,000*
Technology 30-40-990								
Public Safety Communications Tower	*2013-02*	4,000,000						*4,000,000*
Permits and Workflow Management Software	*2016-09*	158,000						*158,000*
Network Switch Upgrade	*2016-10*	119,000						*119,000*
Implement Town-Wide Geographic Info. System (GIS)	*2017-04*	150,000	100,000					*250,000*
Telecommunications System Update	*2018-01*		320,000					*320,000*
Town Owned Cell Tower Sites	*2018-02*		425,000					*425,000*
Technology Total		4,427,000	845,000					*5,272,000*
Traffic Signals								
Traffic Signal (Video Detection) Upgrades	*2018-05*		250,000					*250,000*
Traffic Signals Total			250,000					*250,000*
Wastewater 30-40-943								
Decommission Metering Structures	*2017-03*	150,000						*150,000*
Sewer System Assesment	*2017-06*	234,200	234,200	234,200	234,200	234,200		*1,171,000*
Wastewater Total		384,200	234,200	234,200	234,200	234,200		*1,321,000*
GRAND TOTAL		8,440,066	6,553,700	6,884,500	6,734,200	6,073,300	4,650,000	*39,335,766*

5 Year Schedule

03/02/2016

Town of Paradise Valley - Capital Improvement Projects

Project #	Priority	Account #	Project Name	Page #	Funding Aid	Funding Aid Amount	Funding Aid Source	General Plan Implementation Measures	IGA / Agreement Status	Total Project Value	Carryover	FY2016-17	FY2017-18	FY2018-19	FY2019-20	FY2020-21
			APS Undergrounding Projects							**849,757**						
2016-02	10	30-40-938	APS District 30 Conversion	95	Yes	370,391	APS / Residents	8.7-1.13 / 2.3-1.12 / 3.3-1.13	-	849,757	74,000	429,366	-	-	-	-
			SRP Undergrounding Projects							**7,953,208**						
2016-01	21	30-40-938	SRP 44th Street & Keim Drive Conversion	96	Yes	352,400	SRP Aesthetics / Residents	8.7-1.13 / 2.3-1.12 / 3.3-1.13	-	1,187,700	-	-	55,000	780,300	-	-
-	22	30-40-938	SRP Denton Lane Conversion	97	Yes	234,220	SRP Aesthetics / Residents	8.7-1.13 / 2.3-1.12 / 3.3-1.13	-	577,100	-	-	-	-	50,000	439,100
-	23	30-40-938	SRP 40th Street & Lincoln Drive Conversion	98	Yes	1,552,491	SRP Aesthetics / Residents	8.7-1.13 / 2.3-1.12 / 3.3-1.13	-	3,569,669	-	-	-	-	-	-
-	24	30-40-938	SRP 38th Place & Bethany Home Conversion	99	Yes	1,196,468	SRP Aesthetics / Residents	8.7-1.13 / 2.3-1.12 / 3.3-1.13	-	2,618,739	-	-	-	-	-	-
			Facility Improvement Projects							**2,250,000**						
-	20	30-40-942	Solar Energy Town Complex	100	Possible	-	APS	7.4-1.5	-	500,000	-	-	-	500,000	-	-
-	40	30-40-942	Town Hall Chiller Replacement	101	No	-	-	8.7-1.1	-	100,000	-	-	-	100,000	-	-
2017-01	42	30-40-942	Town Hall Space Optimization Study and Remodel	102	No	-	-	8.7-1.1	-	1,150,000	100,000	-	50,000	100,000	1,000,000	-
-	37	30-40-942	Town Hall Complex Backup Power	103	No	-	-	8.7-1.1	-	500,000	-	-	500,000	-	-	-
			Technology Projects							**5,562,000**						
2013-02	2	30-40-990	Public Safety Communications Tower	105	No	-	-	8.7-1.3	-	4,000,000	4,000,000	-	-	-	-	-
2016-09	12	30-40-990	Permits Plus	106	No	-	-	8.5	-	158,000	158,000	-	-	-	-	-
-	19	30-40-990	Telecommunications System Upgrade	107	No	-	-	8.5	-	320,000	-	-	320,000	-	-	-
-	41	30-40-990	Town Owned Cell Tower Sites	108	No	-	-	8.7-1.12	-	425,000	-	-	425,000	-	-	-
2017-04	28	30-40-990	Implementation of Townwide Geographic Information System (GIS)	109	No	-	-	8.7-1.5, 8.7-1.6, 8.7-1.7	-	250,000	-	150,000	100,000	-	-	-
-	1	30-40-990	Police Department Alarm System Refresh	110	No	-	-	8.7-1.3	-	290,000	-	-	-	-	-	-
2016-10	31	30-40-990	Network Switch Upgrade	111	No	-	-	8.5	-	119,000	119,000	-	-	-	-	-
			Street Projects							**22,690,000**						
-	43	30-40-968	45th Street Curbs - McDonald to Valley Vista	112	No	-	-	4.5-1.11	-	100,000	-	-	-	-	100,000	-
2016-05	11	30-40-968	52nd Street Improvements - Orchid to Tomahawk	113	No	-	-	4.5-1.6 &.7 / 4.5-1.11 &12	-	350,000	-	300,000	-	-	-	-
-	25	30-40-968	Tatum Boulevard Retaining Walls	114	No	-	-	3.3-1.7 / 4.5-1.10	-	400,000	-	-	-	-	400,000	-
-	38	30-40-968	Lincoln & 64th Street (Invergordon) Intersection Realignment	115	No	-	-	4.5-1.11	-	150,000	-	-	-	150,000	-	-
-	34	30-40-968	64th Street Medians McDonald to Chaparral Road - Expand to Match General Plan	116	No	-	-	4.5-1.11	-	2,700,000	-	-	-	270,000	2,430,000	-
-	27	30-40-968	Mockingbird Lane South of Lincoln Roadway Improvements	117	No	-	-	4.5-1.11	-	200,000	-	-	200,000	-	-	-
-	36	30-40-968	Doubletree - 64th Street (Invergordon) to Scottsdale - Match section to west (IVSC)	118	No	-	-	3.3-1.7	-	3,300,000	-	-	300,000	3,000,000	-	-
-	39	30-40-968	Mockingbird Lane - 56th Street to Invergordon Road	119	No	-	-	4.5-1.1 / 4.5-1.11 & 12	-	3,300,000	-	-	-	-	300,000	3,000,000
-	35	30-40-968	Denton Lane Cul De Sac	120	No	-	-	4.5-1.11	-	150,000	-	-	-	150,000	-	-
-	32	30-40-968	Highlands Drive Cul De Sac	121	No	-	-	4.5-1.11	-	250,000		-	-	250,000	-	-
2016-14	4	30-40-968	Lincoln Drive - Town Limits to Mockingbird Lane (related to Ritz)	122	Yes	1,875,000	Developer	4.5-1.11	Approved	2,970,000	-	580,500	514,500	-	-	-
2016-14	7	30-40-968	Indian Bend - Town Limits to Mockingbird Lane (related to Ritz)	123	Yes	1,700,000	Developer	4.5-1.11	Approved	1,700,000	-	-	-	-	-	-
2016-14	8	30-40-968	Mockingbird Lane Medians - Lincoln to Northern (related to Ritz)	124	Yes	1,760,000	Developer	4.5-1.11	Approved	5,520,000	-	855,000	2,905,000	-	-	-
2016-12		30-40-968	Lincoln & Tatum Marquee Street ID Signs	29	No	-	-	3.3-1.7 / 4.5-1.10	-	250,000	250,000	-	-	-	-	-
-		30-40-968	Mountain View Road Improvements - Tatum to 52nd Street	125	No	-	-	4.5-1.11	-	1,100,000	-	-	-	-	100,000	1,000,000
-	33	30-40-968	Mini Multi Modal Transportation Site - Doubletree Ranch Road & Scottsdale Road	126	No	-	-	4.5-1.5	-	500,000	-	-	-	-	-	500,000
			Sidewalk Projects							**6,400,000**						
2017-05	13	30-40-979	Lincoln Drive Sidewalks Combined	127	Yes	2,000,000	Federal CMAQ Funds	4.5-1.6 / 4.5-1.7	Approved	3,000,000	-	640,000	-	75,000	120,000	-
-	9	30-40-979	32nd Street Sidewalks - Stanford to Lincoln	128	Possible	-	City of Phoenix	4.5-1.6 / 4.5-1.7	-	3,150,000	-	-	-	-	-	300,000
-	30	30-40-979	56th Street Sidewalks - Doubletree to Mockingbird	129	No	-	-	4.5-1.6 / 4.5-1.7	-	100,000	-	-	100,000	-	-	-
-	26	30-40-979	North Tatum Sidewalks - Doubletree to Mountain View	130	No	-	-	4.5-1.6 / 4.5-1.7	-	150,000	-	-	-	-	150,000	-
			Stormwater Projects							**17,425,000**						
-	15	30-40-967	Hummingbird Lane/Quartz Mountain Road	131	No	-	-	6.3-1.17	-	425,000	-	-	-	425,000	-	-
-	3	30-40-967	Berneil Channel Improvements	132	Yes	2,000,000	Flood Control District	7.4-1.1 / 6.3-1.17	-	4,000,000	-	-	-	200,000	1,800,000	-
-	16	30-40-967	Cudia City Wash Crossing at Tatum Boulevard	133	Yes	1,500,000	Flood Control District	7.4-1.1 / 6.3-1.17	-	3,000,000	-	-	-	-	-	150,000
-	6	30-40-967	Scottsdale Road and Indian Bend - Joint Project with Scottsdale	134	Yes	3,500,000	FCD, Scottsdale, Ritz	7.4-1.1 / 6.3-1.17	-	4,000,000	-	-	-	-	50,000	450,000
-	17	30-40-967	Invergordon Road at the Indian Bend Wash Crossing	135	Yes	1,500,000	Flood Control District	7.4-1.1 / 6.3-1.17	-	3,000,000	-	-	-	-	-	-
-	18	30-40-967	Doubletree Ranch Road at the Indian Bend Wash Crossing	136	Yes	1,500,000	Flood Control District	7.4-1.1 / 6.3-1.17	-	3,000,000	-	-	-	-	-	-
			Wastewater Projects							**1,321,000**						
2017-03	29	30-40-943	Decommission Metering Structures	137	No	-	-	6.3-1.15	-	150,000	-	150,000	-	-	-	-
2017-06	5	30-40-943	Sewer System Assessment	138	No	-	-	6.3-1.15	-	1,171,000	-	234,200	234,200	234,200	234,200	234,200
			Traffic Signal Projects							**250,000**						
-	14	30-40-963	Video Detection Upgrades	139	Possible	-	MAG	8.7-1.3	-	250,000	-	-	250,000	-	-	-
			Master Plans / Studies							**2,050,000**						
2016-07	-	30-40-330	Pedestrian / Bicycle Route Study	140	No	-	-	4.5-1.6 & 7 / 4.5-1.9	-	150,000	150,000	-	-	-	-	-
2016-08	-	30-40-330	Iconic Visually Significant Corridors, Town Gathering Locations & Community Gateways	141	No	-	-	3.3-1.7 / 4.5-1.10	-	150,000	150,000	-	-	-	-	-
-	-	30-40-330	Berneil Water Company	142	No	-	-	6.3-1.14 / 6.3-1.15 / 6.3-1.19	-	150,000	-	-	-	150,000	-	-
2016-06	-	30-40-330	Watershed Studies	143	No	-	-	6.3-1.16 / 7.4-1.1 & 2	-	1,500,000	100,000	-	500,000	500,000	-	-
-	-	30-40-330	Town Facilities Green Compliant	144	No	-	-	7.4-1.5	-	100,000	-	-	100,000	-	-	-
						21,040,970	**Subtotal**			66,750,965	5,101,000	3,339,066	6,553,700	6,884,500	6,734,200	6,073,300
							CIP Contingencies @5%				-	422,003	327,685	344,225	336,710	303,665
							Total FY				5,101,000	3,761,069	6,881,385	7,228,725	7,070,910	6,376,965

Capital Improvement Plan

2017 *thru* 2021

Town of Paradise Valley, Arizona

Department APS Undergrounding
Contact
Type Improvement
Useful Life
Category APS Undergrounding

Project # **2016-02**
Project Name **APS District 30 Conversion**

Priority Score 10 **Account #** 30-40-938

Total Project Cost: **$503,366**

Description

Location: East of Scottsdale Road between Jackrabbit Road and Vista Drive to the City of Scottsdale Limits.

APS Underground Conversion Project District #30 is located East of Scottsdale Road between Jackrabbit Road and Vista Drive to the City of Scottsdale limits. There are a total of 30 lots in Paradise Valley limits and 26 lots in the City of Scottsdale limits. The project includes 2,181 feet of overhead primary line within the Town of Paradise Valley and 2,950 feet of overhead primary within the City of Scottsdale.

In 2009 the Town sent letters to all 30 property owners of District #30 asking them to commit to paying $1,500 to underground all their overhead lines and remove the poles. In meetings with the residents it was learned that the overhead lines located just outside the district boundaries to the east and south would not be removed as they were located in the City of Scottsdale and not a part of this district. All the residents present indicted that it would not be practical to remove only the district poles and not the ones located in the City of Scottsdale as they were in the most visible poles. Several of the residents said that they would be interested in participating in the district if the poles located in Scottsdale could also be removed. Acting on that request, Town staff met with Scottsdale officials asking them to participate in the cost to remove the poles. They indicated that they did not have funds available and therefore would not participate. Several follow up requests were made with the same results. Nonetheless, staff sent out letters and of the 30 property owners in the district, only two signed up of the required 16. Recently, in an effort to rekindle interest in District #30, Town staff met with APS and asked them if they would extend the same financial support to the City of Scottsdale, as they do for the Town. Surprisingly, APS agreed to pay 45% of Scottsdale's total cost to remove those poles in the City. Staff will be meeting with Scottsdale in the near future requesting that they participate in the removal of poles. If Scottsdale agrees to participate staff would like to go back to District #30 property owners to obtain support for the undergrounding. Forming the district required that at least half the property owners agree to pay the $1,500 amounting to $24,000. Total Project Costs = $849,757. Financing breakdown = $479,366 Town of Paradise Valley, $346,391 APS and $24,000 Residents. APS 45% share is based on the total project costs minus the century link cost. ($849,757-80,000=$769,757 x 45% = $346,391). 2014 Update: If the City of Scottsdale participates financially with this project it is anticipated that the town's financial obligation could decrease by approximately 50-60%. This also assumes that the APS undergrounding agreement is extended past the January 2015 expiration date.

In 2015 APS agreed to extend their undergrounding agreement to complete this remaining district. In doing so, they also agreed to participate in the cost of the undergrounding of the backbone line along the town's southern and eastern border with Scottsdale. The town also offered to pay 66% of the cost to underground some ancillary lines within Scottsdale to complete the undergrounding off of the backbone. In April/May of 2016 Town staff reached out to residents to begin the fund raising.

Justification

General Plan Implementation Measures: 8.7-1.13/2.3-1.12/3.3-1.13

Expenditures	2017	2018	2019	2020	2021	Total
Planning/Design	74,000					74,000
Construction/Maintenance	429,366					429,366
Total	503,366					503,366

Funding Sources	2017	2018	2019	2020	2021	Total
APS		346,391				346,391
Residents of Paradise Valley	24,000					24,000
Town of Paradise Valley	50,000	429,366				479,366

Total	74,000	775,757				849,757

Capital Improvement Plan

2017 *thru* 2021

Town of Paradise Valley, Arizona

Department Facility Improvement
Contact
Type Improvement
Useful Life
Category Facility Improvement

Project # **2017-01**
Project Name **Town Hall Space Organization Study and Remodel**

Priority Score 43 **Account #** 30-40-942

Total Project Cost: **$1,250,000**

Description

Location: Town Hall Complex

This project consist of a study of space utilization, design of recommended improvements, and remodel of Town Hall.

Currently staff is spread out in different areas of the building and storage is limited and inadequate. This project will first study the utilization and identify areas for improvement. Secondly, the town will hire an architecture firm to incorporate the recommended improvements into a design. Finally, in the third fiscal year, the improvements will be constructed.

Justification

General Plan Implementation Measures: 8.7-1.1

Expenditures	2017	2018	2019	2020	2021	Total
Planning/Design			100,000			100,000
Construction/Maintenance				1,000,000		1,000,000
Other	100,000	50,000				150,000
Total	100,000	50,000	100,000	1,000,000		1,250,000

Funding Sources	2017	2018	2019	2020	2021	Total
Town of Paradise Valley		50,000	100,000	1,000,000		1,150,000
Total		50,000	100,000	1,000,000		1,150,000

Capital Improvement Plan

2017 *thru* 2021

Town of Paradise Valley, Arizona

Department Facility Improvement
Contact
Type Improvement
Useful Life
Category Facility Improvement

Project # **2017-02**
Project Name **Town Hall Complex Backup Power**

Priority Score 38 **Account #** 30-40-942

Total Project Cost: **$500,000**

Description

Location: Town Hall and Police Department

Installation of a new backup generator for Town Hall and the upgrading of the Police / Public Works Department Generator.

This would provide for backup power during a power outage so the Town can operate during an emergency. The cost estimate assumes changeing to power service to Town Hall, feeding from the southwest corner Lincoln and Invergordon, and installation of a separate stand alone generator for Town Hall. Additionally, the Police / Public Works Department generator is 18+ years old and is due for replacement.

Justification

General Plan Implementation Measures: 8.7-1.1

Expenditures	2017	2018	2019	2020	2021	Total
Planning/Design		50,000				50,000
Construction/Maintenance		450,000				450,000
Total		500,000				500,000

Funding Sources	2017	2018	2019	2020	2021	Total
Town of Paradise Valley		500,000				500,000
Total		500,000				500,000

Capital Improvement Plan

2017 *thru* 2021

Town of Paradise Valley, Arizona

Department Facility Improvement
Contact
Type Improvement
Useful Life
Category Facility Improvement

Project # **2019-01**
Project Name **Solar Energy Town Complex**

Priority Score 21 **Account #** 30-40-942

Total Project Cost: **$500,000**

Description

Location: Town Hall Complex

This project consist of the installation of photo voltaic panels at the Town Hall Complex.

Installation of the Photo Voltaic panels on top of the covered parking to reduce energy costs in accordance with Implementation Measure 7.4-1.5 of the General Plan.

Justification

General Plan Implementation Measures: 7.4-1.5

Expenditures	2017	2018	2019	2020	2021	Total
Planning/Design			50,000			50,000
Construction/Maintenance			450,000			450,000
Total			500,000			500,000

Funding Sources	2017	2018	2019	2020	2021	Total
Town of Paradise Valley			500,000			500,000
Total			500,000			500,000

Capital Improvement Plan

2017 *thru* 2021

Town of Paradise Valley, Arizona

Department Facility Improvement
Contact
Type Improvement
Useful Life
Category Facility Improvement

Project # **2019-02**
Project Name **Town Hall Chiller Replacement**

Priority Score 41 **Account #** 30-40-942

Total Project Cost: **$100,000**

Description

Location: Town Hall Complex

The replacement of the chiller at Town Hall due to age. The chiller at Town Hall is 12 years old, is at the end of its useful life, and is due for replacement. The chiller provides cold water to the air handlers which cool Town Hall. Due to its age, the parts to maintain this piece of equipment are becoming harder to find and are more expensive. Without an operational chiller during the summer months, Town Hall operations may have to cease for multiple days, depending on the failure.

Justification

General Plan Implementation Measures: 8.7-1.1

Expenditures	2017	2018	2019	2020	2021	Total
Construction/Maintenance			100,000			100,000
Total			100,000			100,000

Funding Sources	2017	2018	2019	2020	2021	Total
Town of Paradise Valley			100,000			100,000
Total			100,000			100,000

Capital Improvement Plan

2017 *thru* 2021

Town of Paradise Valley, Arizona

Department Master Plans/Studies
Contact
Type Improvement
Useful Life
Category Master Plan/Study

Project # **2016-06**
Project Name **Watershed Studies**

Priority Score Unknown **Account #** 30-40-330

Total Project Cost: **$1,100,000**

Description

Location: Townwide

A townwide master plan identifying existing stormwater facilities and necessary improvements to safely manage stormwater throughout the town.

This plan will identify future CIP projects to accomplish the project goal.

Justification

General Plan Implementation Measures: 6.3-1.16 / 7.4-1.1 & 2

Expenditures	2017	2018	2019	2020	2021	Total
Planning/Design	100,000	500,000	500,000			1,100,000
Total	100,000	500,000	500,000			1,100,000

Funding Sources	2017	2018	2019	2020	2021	Total
Town of Paradise Valley	100,000	500,000	500,000			1,100,000
Total	100,000	500,000	500,000			1,100,000

Capital Improvement Plan

2017 *thru* 2021

Town of Paradise Valley, Arizona

Department Master Plans/Studies
Contact
Type Improvement
Useful Life
Category Master Plan/Study

Project # **2016-07**
Project Name **Pedestrian/Bicycle Route Study**

Priority Score Unknown **Account #** 30-40-330

Total Project Cost: **$150,000**

Description

Location: Townwide

A townwide master plan identifying necessary improvements to the non-motorized circulation system to provide a safe, interconnected and continuous pedestrian and bicycle network.

The 2012 Paradise Valley General Plan Goal 4.2 indentifies goals and policies to make the Town of Paradise Valley a pedestrian and bicycle-friendly town. Safe, walkable environments will be maintained through an interconnected and continuous pedestrian network with sidewalks and trails that are enjoyable places to walk. A bicycle circulation system compatible with existing motorized circulation routes and local neighborhoods will be provided. Residents will be encouraged to integrate walking and bicycling into their daily activities to promote a healthier lifestyle and improve energy resource conservation. This plan will identify future CIP projects to accomplish these goals.

Justification

General Plan Implementation Measures: 4.5-1.6 & 7/ 4.5-1.9

Expenditures	2017	2018	2019	2020	2021	Total
Planning/Design	150,000					150,000
Total	150,000					150,000

Funding Sources	2017	2018	2019	2020	2021	Total
Town of Paradise Valley	125,000					125,000
Total	125,000					125,000

Capital Improvement Plan

2017 *thru* 2021

Town of Paradise Valley, Arizona

Department Master Plans/Studies
Contact
Type Improvement
Useful Life
Category Master Plan/Study

Project # **2016-08**
Project Name **Iconic Visually Significant Corridors, etc.**

Priority Score Unknown **Account #** 30-40-330

Total Project Cost: **$150,000**

Description

Location: Townwide

A townwide master plan identifying a program to improve and maintain rights-of-way corridors to represent the positive character and image of the town, through consistent right-of-way design as well as creating key gateways that differentiates the Town from surrounding communities. Also included in this master plan would be areas throughout the town where residents and visitors alike may passively recreate or gather together thereby promoting individual physical development, creativity and interaction among residents.

Justification

General Plan Implementation Measures: 3.3-1.7 / 4.5-1.10

See General Plan goals 3.3-1.5, 3.3-1.6, 3.3-1.7, 4.5-1.10. This plan will identify future CIP projects to accomplish these goals.

Expenditures	2017	2018	2019	2020	2021	Total
Planning/Design	150,000					150,000
Total	150,000					150,000

Funding Sources	2017	2018	2019	2020	2021	Total
Town of Paradise Valley	125,000					125,000
Total	125,000					125,000

Capital Improvement Plan

2017 *thru* 2021

Town of Paradise Valley, Arizona

Department Master Plans/Studies
Contact
Type Improvement
Useful Life
Category Master Plan/Study

Project # **2018-09**
Project Name **Town Facilities Green Compliant Study**

Priority Score Unknown **Account #** 30-40-330

Total Project Cost: **$100,000**

Description

Location: Town Hall Complex

A study that creates a roadmap of how the town can best implement the sustainability element of the General Plan.

Justification

General Plan Implementation Measures: 7.4-1.5

Goals in this element include both operational and facility enhancements to improve the towns environmental, economic and social stewardship by reducing its carbon footprint. See General Plan Element 7 (Sustainability). This plan will identify future CIP projects to accomplish this goal.

Expenditures	2017	2018	2019	2020	2021	Total
Planning/Design		100,000				100,000
Total		100,000				100,000

Funding Sources	2017	2018	2019	2020	2021	Total
Town of Paradise Valley		100,000				100,000
Total		100,000				100,000

Capital Improvement Plan

2017 *thru* 2021

Town of Paradise Valley, Arizona

Department Master Plans/Studies
Contact
Type Improvement
Useful Life
Category Master Plan/Study

Project # **2019-09**
Project Name **Berneil Water Company Study**

Priority Score Unknown **Account #** 30-40-330

Total Project Cost: **$150,000**

Description

Location: Berneil Water service area

A system wide study of the Berneil Water Service Area in the northeast section of town to verify the reliability and integrity of the system as well as identify upgrades and/or improvements.

Justification

General Plan Implementation Measures: 6.3-1.14 / 6.3-1.15 / 6.3-1.19

The Berniel Water System is operated by a private water company that provides water to the Town of Paradise Valley. The system has been known to have issues with water pressure, water supply and aging infrastructure. See General Plan goals 6.3-1.14, 6.3-1.15 and 6.3-1.19. This plan will identify future CIP projects to accomplish these goals.

Expenditures	2017	2018	2019	2020	2021	Total
Planning/Design			150,000			150,000
Total			150,000			150,000

Funding Sources	2017	2018	2019	2020	2021	Total
Town of Paradise Valley			150,000			150,000
Total			150,000			150,000

Capital Improvement Plan

2017 *thru* 2021

Town of Paradise Valley, Arizona

Department Sidewalks
Contact
Type Improvement
Useful Life
Category Sidewalks

Project # **2017-05**
Project Name **Lincoln Drive Sidewalks**

Priority Score 13 **Account #** 30-40-979

Total Project Cost: **$835,000**

Description

Location: Various locations along Lincoln Drive from western town limits to eastern town limits.

Installation of 6' wide colored concrete sidewalks to complete a sidewalk connection to Scottsdale and Phoenix city limits.

This project will install 6' wide meandering colored concrete sidewalks which will complete a safe pedestrian connection along Lincoln Drive between the town's western boundary with the City of Phoenix and the eastern boundary with the City of Scottsdale linking housing to public transportation, places of worship, parks, medical offices and other services. Currently there are significant gaps in the existing sidewalk network along this corridor, requiring pedestrians to either walk on the shoulder or cross a major arterial to stay on the sidewalk. The town has requested and received approval for both ADOT funds for design assistance and CMAQ funds for construction assistance. The cost includes design, land acquistion, utility relocation and construciton.

Justification

General Plan Implementation Measures: 4.5-1.6 / 4.5-1.7

Expenditures	2017	2018	2019	2020	2021	Total
Planning/Design	290,000					290,000
Land Acquisition	350,000					350,000
Construction/Maintenance			75,000	120,000		195,000
Total	640,000		75,000	120,000		835,000

Funding Sources	2017	2018	2019	2020	2021	Total
Town of Paradise Valley	640,000		75,000	120,000		835,000
Total	640,000		75,000	120,000		835,000

Capital Improvement Plan

2017 *thru* 2021

Town of Paradise Valley, Arizona

Department Sidewalks
Contact
Type Improvement
Useful Life
Category Sidewalks

Project # **2018-06**
Project Name **56th St. Sidewalks (Mockingbird to Doubletree)**

Priority Score 31 **Account #** 30-40-979

Total Project Cost: **$100,000**

Description

Location: West side of 56th Street - Mockingbird to Doubletree

Complete a sidewalk connection infilling gaps between existing sidewalks along the west side of 56th Street between Mockingbird Lane and Doubletree Ranch Road.

There is already a sidewalk on the east side of 56th Street. This project would complete the sidewalk on the west side and is necessary due to the amount of foot traffic at Cherokee Elementary School. There are existing pieces of concrete sidewalk along this corridor.

Justification

General Plan Implementation Measures: 4.5-1.6 / 4.5-1.7

Expenditures	2017	2018	2019	2020	2021	Total
Planning/Design		10,000				10,000
Construction/Maintenance		90,000				90,000
Total		100,000				100,000

Funding Sources	2017	2018	2019	2020	2021	Total
Town of Paradise Valley		100,000				100,000
Total		100,000				100,000

Capital Improvement Plan

2017 *thru* 2021

Town of Paradise Valley, Arizona

Department Sidewalks
Contact
Type Improvement
Useful Life
Category Sidewalks

Project # **2020-06**
Project Name **N. Tatum Rd. Sidewalks (Doubletree-Montain View)**

Priority Score 27 **Account #** 30-40-979

Total Project Cost: **$150,000**

Description

Location: East side of Tatum - Doubletree to Mountain View

This project includes the installation of a new 6' wide colored concrete sidewalk on the east side of Tatum Road completing a connection to existing sidewalks at Doubletree Ranch Road to Mountain View.

This connection is in the eastern half of Tatum Road, which is within the City of Phoenix right-of-way, but provides service to the town's residents.

Justification

General Plan Implementation Measures: 4.5-1.6 / 4.5-1.7

Expenditures	2017	2018	2019	2020	2021	Total
Planning/Design				10,000		10,000
Construction/Maintenance				140,000		140,000
Total				150,000		150,000

Funding Sources	2017	2018	2019	2020	2021	Total
Town of Paradise Valley				150,000		150,000
Total				150,000		150,000

Capital Improvement Plan

2017 *thru* 2021

Town of Paradise Valley, Arizona

Department Sidewalks
Contact
Type Improvement
Useful Life
Category Sidewalks

Project # **2021-02**
Project Name **32nd St. Sidewalks (Stanford to Lincoln)**

Priority Score 9 **Account #** 30-40-979

Total Project Cost: **$3,150,000**

Description

Location: East side of 32nd Street between Stanford Drive and Lincoln Drive

Installation of a one mile stretch of 6' wide colored concrete sidewalk from Stanford Drive to Lincoln Drive to complete a sidewalk connection to the City of Phoenix city limits and neighboring commercial and recreational uses.

This project connects existing pedestrian facilities at the town's boundary with the City of Phoenix at Lincoln Drive and 32nd Street to Stanford Drive and 32nd. At the north end of the project commercial uses exist as well as a trailhead within the Phoenix Mountain Preserve. On the south side of this project there is the SRP Arizona Canal which is heavily utilized by pedestrians. Resident requests for this specific project have been receieved. Challenges include both cut and fill at certain points along this route as well as possible extensions of box culverts which may limit the ability to detach or meander. Town staff will reach out to the City of Phoenix to gage interest and the possibility of participation.

Justification

General Plan Implementation Measures: 4.5-1.6 / 4.5-1.7

Expenditures	2017	2018	2019	2020	2021	Total
Planning/Design					300,000	300,000
Total					300,000	300,000

Funding Sources	2017	2018	2019	2020	2021	Total
Town of Paradise Valley					300,000	300,000
Total					300,000	300,000

Capital Improvement Plan

2017 *thru* 2021

Town of Paradise Valley, Arizona

Department SRP Undergrounding
Contact
Type Improvement
Useful Life
Category SRP Undergrounding

Project # **2016-01**
Project Name **SRP 44th Street & Keim Converson**

Priority Score 22 **Account #** 30-40-938

Total Project Cost: **$835,300**

Description

Location: In rear easement area between Keim Drive and Rose Lane from 44th Street north to Hogan Drive.

SRP Underground Conversion Project Keim Drive District is located in rear easement area between Keim Drive and Rose Lane from 44th Street north to Hogan Drive.

Underground scope includes construction of approximately 968 feet of trench, approximately 2,000 feet of 2.5" conduit and primary conductor, one (1) fuse cabinet, and as many as sever (7) pad-mounted transformers to serve the number of homes involved. As much as 400 feet of exist various types of service wire will need to be removed and re-installed as well. Overhead scope includes removal of eleven (11) poles, two (2) sets of guys and anchors, approximately 1,936 feet of exist overhead primary conductor, and 968 feet of neutral conductor, along with five (5) pole-mounted transformers currently in place. Two (2) primary risers will need to be removed along with approximately 300 feet of existing overhead service conductors. Resolution #813 states the Town can contribute up to 66.7% of the total cost to underground SRP utility lines. Design Cost = $55,000 x 66.7% = $36,685, Construction Cost = $545,100-$189,100 (SRP Aesthetics) x 66.7% = $237,452 + $55,000 (Century Link Costs) = $292,452. Town of Paradise Valley cost = $292,452 + $36,685 = $329,137, Residents = $136,863 (is 33.3% of total design + construction less the Aesthetics funds of $189,100). Town has $417,166 in Aesthetics Funds from SRP as of September 2012 we will use $119,000 for Stanford project leaving a balance of $298,166. Then use $189,100 for this project and then use remainder and future funding for Homestead. 2016 Update: A new cost estimate was provided by SRP subsquent to a job site walk and their realizing the terrain issues. The new cost breakdown is as follows: Design Cost = $55,000 x 66.7% = $36,685, Construction Cost = $1,132,700-352,400 (SRP Aesthetics) x 66.7% = $520,460 + $55,000 (Century Link Costs) = $575,460. Town of Paradise Valley cost = $575,460 + $36,685 = $612,145, Residents = $259,840 (is 33.3% of total design + construction less the Aesthetics funds of $352,400). Town has $391,866 in Aesthetics Funds from SRP as of February 2016.

Justification

General Plan Implementation Measures: 8.7-1.13/2.3-1.12/3.3-1.13

Expenditures	2017	2018	2019	2020	2021	Total
Planning/Design		55,000				55,000
Construction/Maintenance			780,300			780,300
Total		55,000	780,300			835,300

Funding Sources	2017	2018	2019	2020	2021	Total
Residents of Paradise Valley		18,315	241,525			259,840
SRP Aesthetics			352,400			352,400
Town of Paradise Valley		36,685	575,460			612,145
Total		55,000	1,169,385			1,224,385

Capital Improvement Plan

2017 *thru* 2021

Town of Paradise Valley, Arizona

Department SRP Undergrounding
Contact
Type Improvement
Useful Life
Category SRP Undergrounding

Project # **2020-01**
Project Name **SRP Denton Lane Conversion**

Priority Score 23 **Account #** 30-40-938

Total Project Cost: **$489,100**

Description

Location: Back of lots of houses on south side of Denton Lane east of Palo Cristi Road

SRP Underground Conversion Project Denton Lane District is located along the back of lots of houses on south side of Denton Lane east of Palo Cristi Road.

KJ2-00721 - Underground scope includes converting existing overhead facilities along back of lots of houses on south side of Denton Lane east of Palo Christi Rd. Project will require construction of approximately 969 feet of trench, 2,907 feet of conduit and conductor, placement of five (5) pad-mounted transformers, one (1) switch, and one (1) fuse cabinet. JJ2-00198 – Overhead scope includes removal of four (4) poles, one (1) 2-phase riser, four (4) secondary/service risers, approximately 1,737 feet of overhead conductor along with 332 feet of overhead neutral conductor, and several pole guys and anchors. Resolution #813 states the Town can contribute up to 66.7% of the total cost to underground SRP utility lines. Design Cost = $50,000 x 66.7% = $33,350, Construction Cost = $477,100-$88,000 (SRP Aesthetics) x 66.7% = $259,530 + $50,000 (Century Link Costs) = $309,530. Town of Paradise Valley cost = $309,530 + $33,350 = $342,880, Residents = $146,220 (is 66.7% of total design + construction less the Aesthetics funds of $88,000). Town has $417,166 in Aesthetics Funds from SRP as of September 2012 we will use $119,000 for the Stanford project leaving a balance of $298,166. Then use $189,100 for 44th Street and Keim leaving a balance of $109,066. Then use $133,100 for Homestead and then use $88,000 for this project. This assumes utilizing the future SRP allocations.

2016 Update: The town has requested an updated cost estimate from SRP for this project.

Justification

General Plan Implementation Measures: 8.7-1.13/2.3-1.12/3.3-1.13

Expenditures	2017	2018	2019	2020	2021	Total
Planning/Design				50,000		50,000
Construction/Maintenance					439,100	439,100
Total				50,000	439,100	489,100

Funding Sources	2017	2018	2019	2020	2021	Total
Residents of Paradise Valley				16,650	129,570	146,220
SRP Aesthetics					88,000	88,000
Town of Paradise Valley				33,350	309,530	342,880
Total				50,000	527,100	577,100

Capital Improvement Plan

2017 *thru* 2021

Town of Paradise Valley, Arizona

Department Stormwater
Contact
Type Improvement
Useful Life
Category Stormwater

Project # **2019-07**
Project Name **Hummingbird Lane/Quartz Mountain Road**

Priority Score 16 **Account #** 30-40-967

Total Project Cost: **$425,000**

Description

Location: Hummingbird Lane and Quartz Mountain Road, north side of Mummy Mountain

Construction of public drainage improvements that include culverts and drainage ways to help channelize existing flows from the north slope of Mummy Mountain into the historic washes.

The town conducted a study by Erie & Associates in 2009 at the request of residents in the area due to flooding issues during storm events. The study identified both public and private improvements necessary to address the flooding issues. The success of this project is dependant on the completion of the private improvements in conjunction with the public improvements. The residents have requested that the study be revisited to see if other options are viable before proceeding with actual design.

Justification

General Plan Implementation Measures: 6.3-1.17

Expenditures	2017	2018	2019	2020	2021	Total
Planning/Design			75,000			75,000
Construction/Maintenance			350,000			350,000
Total			425,000			425,000

Funding Sources	2017	2018	2019	2020	2021	Total
Town of Paradise Valley			425,000			425,000
Total			425,000			425,000

Capital Improvement Plan

2017 *thru* 2021

Town of Paradise Valley, Arizona

Department Stormwater
Contact
Type Improvement
Useful Life
Category Stormwater

Project # **2019-08**
Project Name **Berneil Channel Improvements**

Priority Score 3 **Account #** 30-40-967

Total Project Cost: **$2,000,000**

Description

Location: Berneil ditch beginning at Mountain View and Scottsdale Road continuing west to 68th Street, south to Fanfol Drive, west to 66th Street, and south to the Indian Bend Wash

This project consists of improving the drainage facilities feeding the Indian Bend Wash as well as beautifying the wash and providing recreational opportunities.

The existing channel will be evaluated for capacity to determine what level of flood protection it provides to the northeast portion of Paradise Valley. Previous evaluations indicate that the channel may only provide protection for something less than a 100 year storm event. In conjunction, the Town has the opportunity to create a "Point of Pride" turning the Berneil Channel from an unsightly cement ditch to a lovely area that is befitting with the Town's character and values. General Plan states that "emphasis should be placed on creating low impact recreational opportunities at existing public facilities and existing rights of way". The Town is committed to access to open spaces, desert vegetation, native plants and wildlife, scenic beauty and improving aesthetics and encouraging quality design. The Town encourages the maintenance, preservation, and restoration of washes to maintain the natural storm water retention functions. The Town values the preservation and encourages the restoration of the area's natural washes to provide storm water drainage, aesthetic view corridors, wildlife habitat, and natural open spaces. The current budget assumes that we receive funding from Maricopa County Flood Control District for a 50/50 match.

Justification

General Plan Implementation Measures: 7.4-1.1 / 6.3-1.17

Expenditures	2017	2018	2019	2020	2021	Total
Planning/Design			200,000			200,000
Construction/Maintenance				1,800,000		1,800,000
Total			200,000	1,800,000		2,000,000

Funding Sources	2017	2018	2019	2020	2021	Total
Flood Control District			200,000	1,800,000		2,000,000
Town of Paradise Valley			200,000	1,800,000		2,000,000
Total			400,000	3,600,000		4,000,000

Capital Improvement Plan

2017 *thru* 2021

Town of Paradise Valley, Arizona

Department Stormwater
Contact
Type Improvement
Useful Life
Category Stormwater

Project # **2020-07**
Project Name **Scottsdale Rd. and Indian Bend**

Priority Score 6 **Account #** 30-40-967

Total Project Cost: **$500,000**

Description

Location: Scottsdale Road and Indian Bend

Improvements to drainage structures at Scottsdale Road and Indian Bend. This project involves Maricopa County Flood Control District, The Ritz Carlton, City of Scottsdale and the Town of Paradise Valley.

The existing structure at Indian Bend Road and Scottsdale Road is undersized and improvements were deemed necessary during the preplanning for the Ritz Carlton Resort. The current budget assumes that we receive funding from Maricopa County Flood Control District for a 50/50 match of the project total as well as funding from the City of Scottsdale and The Ritz Carlton.

2016 Update: This project was included prior to the Development Agreement and SUP for the the Ritz Carlton Resort. As of today this project may not be necessary based on the preliminary drainage report submitted by the Rtiz Carlton development. This project will be left in this years CIP and will be revaluated next year.

Justification

General Plan Implementation Measures: 7.4-1.1 / 6.3-1.17

Expenditures	2017	2018	2019	2020	2021	Total
Planning/Design				50,000	450,000	500,000
Total				50,000	450,000	500,000

Funding Sources	2017	2018	2019	2020	2021	Total
City of Scottsdale				100,000	900,000	1,000,000
Flood Control District				200,000	1,800,000	2,000,000
Ritz Carlton				50,000	450,000	500,000
Town of Paradise Valley				50,000	450,000	500,000
Total				400,000	3,600,000	4,000,000

Capital Improvement Plan

2017 *thru* 2021

Town of Paradise Valley, Arizona

Department Stormwater
Contact
Type Improvement
Useful Life
Category Stormwater

Project # **2021-03**
Project Name **Cudia City Wash Crossing at Tatum Boulevard**

Priority Score 17 **Account #** 30-40-967

Total Project Cost: **$1,500,000**

Description

Location: Cudia City Wash at Tatum

This project involves the installation of multiple box culverts at the Cudia City Wash where it crosses Tatum Boulevard to address flooding issues at this location.

Currently the Cudia City Wash crossing at Tatum is a low water crossing during storm events. The current budget assumes that we receive funding from Maricopa County Flood Control District for a 50/50 match.

Justification

General Plan Implementation Measures: 7.4-1.1 / 6.3-1.17

Expenditures	2017	2018	2019	2020	2021	Total
Planning/Design					150,000	150,000
Total					150,000	150,000

Funding Sources	2017	2018	2019	2020	2021	Total
Flood Control District					150,000	150,000
Town of Paradise Valley					150,000	150,000
Total					300,000	300,000

Capital Improvement Plan

2017 *thru* 2021

Town of Paradise Valley, Arizona

Department Streets
Contact
Type Improvement
Useful Life
Category Streets

Project # **2016-05**
Project Name **52nd Street Improvements (Orchid to Tomahawk)**

Priority Score 11 **Account #** 30-40-968

Total Project Cost: **$300,000**

Description

Location: 52nd Street - Orchid to Tomahawk

The design and reconstruction of a stretch of 52nd Street where the pavement width is inconsistent with the rest of 52nd Street.

This project would include the relocation of the curb and gutter to narrow the roadway width for consistency with 52nd Street. In addition, a new sidewalk, accessible ramps, storm drain inlets, driveways and landscaping will be installed. These improvements were considered as part of the 52nd Street curbs and sidewalks project but funding was insufficient to complete them, therefor a stand alone CIP project has been created.

2016 Update: The design was completed in FY2015-16.

Justification

General Plan Implementation Measures: 4.5-1.6 &.7 / 4.5-1.11 & 12

Expenditures	2017	2018	2019	2020	2021	Total
Construction/Maintenance	300,000					300,000
Total	300,000					300,000

Funding Sources	2017	2018	2019	2020	2021	Total
Town of Paradise Valley	300,000					300,000
Total	300,000					300,000

Capital Improvement Plan

2017 *thru* 2021

Town of Paradise Valley, Arizona

Department Streets
Contact
Type Equipment
Useful Life
Category Streets

Project # **2016-12**
Project Name **Lincoln & Tatum Marquee Street ID Signs**

Priority Score Unknown **Account #** 30-40-968

Total Project Cost: **$405,000**

Description

Location: 12 signalized Intersections along Lincoln and Tatum

Design and install marquee street ID signs along Lincoln and Tatum to meet updated MUTCD standards and improve corridor aesthetics.

The town will be pursuing a consistent network of street ID signs along Lincoln and Tatum to set these cooridors and the town apart from neighboring communities. Early options include branding using ornate or backlit signs.

Justification

General Plan Implementation Measures:

Expenditures	2017	2018	2019	2020	2021	Total
Construction/Maintenance	250,000					250,000
Total	250,000					250,000

Funding Sources	2017	2018	2019	2020	2021	Total
Town of Paradise Valley	250,000					250,000
Total	250,000					250,000

Capital Improvement Plan

2017 *thru* 2021

Town of Paradise Valley, Arizona

Department Streets
Contact
Type Improvement
Useful Life
Category Streets

Project # **2016-14.1**
Project Name **Lincoln Dr. (Limits to Mockingbird) - Ritz Related**

Priority Score 4 **Account #** 30-40-968

Total Project Cost: **$1,095,000**

Description

Location: Lincoln Drive from Town Limits to Mockingbird lane

Reconstruction road to match the General Plan, SUP and DA of Ritz Carlton Five Star Development

DA Exhibit E Items 2, 3, 4, 9, 10, 11, and 12

Justification

General Plan Implementation Measures: 4.5-1.11

Expenditures	2017	2018	2019	2020	2021	Total
Planning/Design	212,500					212,500
Land Acquisition	160,000					160,000
Construction/Maintenance	101,750	408,250				510,000
Construction Admin	106,250	106,250				212,500
Total	580,500	514,500				1,095,000

Funding Sources	2017	2018	2019	2020	2021	Total
Town of Paradise Valley	580,500	514,500				1,095,000
Total	580,500	514,500				1,095,000

Capital Improvement Plan

2017 *thru* 2021

Town of Paradise Valley, Arizona

Department Streets
Contact
Type Improvement
Useful Life
Category Streets

Project # **2016-14.2**
Project Name **Indian Bend (Limits to Mockingbird) - Ritz Related**

Priority Score 7 **Account #** 30-40-968

Total Project Cost: **$0**

Description

Location: Indian Bend from Town Limits to Mockingbird Lane.

Reconstruction road to match the General Plan, SUP and DA of Ritz Carlton Five Star Development.

This project anticipated cost is $1.7M and totally funded by the Developer.

DA Exhibit E Items 1, 5, and 6

Justification

General Plan Implementation Measures: 4.5-1.11

Capital Improvement Plan

2017 *thru* 2021

Town of Paradise Valley, Arizona

Department Streets
Contact
Type Improvement
Useful Life
Category Streets

Project # **2016-14.3**
Project Name **Mockingbird Lane Medians - Ritz Related**

Priority Score 8 **Account #** 30-40-968

Total Project Cost: **$3,760,000**

Description

Location: Mockingbird Lane from Lincoln to Northern

Install medians to match the General Plan.

DA Exhibit E Items 7 and 8.

Justification

General Plan Implementation Measures: 4.5-1.11

Expenditures	2017	2018	2019	2020	2021	Total
Planning/Design	260,000					260,000
Construction/Maintenance	465,000	2,775,000				3,240,000
Construction Admin	130,000	130,000				260,000
Total	855,000	2,905,000				3,760,000

Funding Sources	2017	2018	2019	2020	2021	Total
Town of Paradise Valley	855,000	2,905,000				3,760,000
Total	855,000	2,905,000				3,760,000

Capital Improvement Plan

2017 *thru* 2021

Town of Paradise Valley, Arizona

Department Streets
Contact
Type Improvement
Useful Life
Category Streets

Project # **2018-03**
Project Name **Mockingbird Lane Improvements (S. of Lincoln Rd.)**

Priority Score 28 **Account #** 30-40-968

Total Project Cost: **$200,000**

Description

This project includes the addition of vertical curb and gutter as well as sidewalk adjustments to complete the roadway cross section.

Justification

General Plan Implementation Measures: 4.5-1.11

Expenditures	2017	2018	2019	2020	2021	Total
Construction/Maintenance		200,000				200,000
Total		200,000				200,000

Funding Sources	2017	2018	2019	2020	2021	Total
Town of Paradise Valley		200,000				200,000
Total		200,000				200,000

Capital Improvement Plan

2017 *thru* 2021

Town of Paradise Valley, Arizona

Department Streets
Contact
Type Improvement
Useful Life
Category Streets

Project # **2018-04**
Project Name **Doubletree (64th St. to Scottsdale)**

Priority Score 35 **Account #** 30-40-968

Total Project Cost: **$3,300,000**

Description

Location: Doubletree - 64th Street (Invergordon) to Scottsdale

Reconstruction Doubletree to match General Plan cross section for a Minor Arterial. This cross section includes bike lanes, medians, sidewalks, roundabouts, landscaping and full curb and gutter.

Doubletree Road was reconstruction approximately 5 years ago to the General Plan cross section for a Minor Arterial. This project would continue that cross section from 64th Street to Scottsdale Road.

Justification

General Plan Implementation Measures: 3.3-1.7

Expenditures	2017	2018	2019	2020	2021	Total
Planning/Design		300,000				300,000
Construction/Maintenance			3,000,000			3,000,000
Total		300,000	3,000,000			3,300,000

Funding Sources	2017	2018	2019	2020	2021	Total
Town of Paradise Valley		300,000	3,000,000			3,300,000
Total		300,000	3,000,000			3,300,000

Capital Improvement Plan

2017 *thru* 2021

Town of Paradise Valley, Arizona

Department Streets
Contact
Type Improvement
Useful Life
Category Streets

Project # **2019-03**
Project Name **Lincoln@64th St. (Invergordon) Intersect. Realign**

Priority Score 39 **Account #** 30-40-968

Total Project Cost: **$150,000**

Description

Location: North side of Lincoln & 64th Street (Invergordon)

Realign 64th Street south bound as it approaches Lincoln Drive to align the lanes to match with 64th Street south of Lincoln.

Justification

General Plan Implementation Measures: 4.5-1.11

Expenditures	2017	2018	2019	2020	2021	Total
Planning/Design			15,000			15,000
Construction/Maintenance			135,000			135,000
Total			150,000			150,000

Funding Sources	2017	2018	2019	2020	2021	Total
Town of Paradise Valley			150,000			150,000
Total			150,000			150,000

Capital Improvement Plan

2017 *thru* 2021

Town of Paradise Valley, Arizona

Department Streets
Contact
Type Improvement
Useful Life
Category Streets

Project # **2019-04**
Project Name **64th St. Medians (McDonald to Chaparral Rd.)**

Priority Score 35 **Account #** 30-40-968

Total Project Cost: **$2,700,000**

Description

Location: 64th Street - McDonald to Chaparral

Install medians to match the General Plan

The General Plan identifies 64th Street between McDonald and Chaparral as a Minor Arterial which has a cross section that includes 12' medians with bike lanes on both sides.

Justification

General Plan Implementation Measures: 4.5-1.11

Expenditures	2017	2018	2019	2020	2021	Total
Planning/Design			270,000			270,000
Construction/Maintenance				2,430,000		2,430,000
Total			270,000	2,430,000		2,700,000

Funding Sources	2017	2018	2019	2020	2021	Total
Town of Paradise Valley			270,000	2,430,000		2,700,000
Total			270,000	2,430,000		2,700,000

Capital Improvement Plan

2017 *thru* 2021

Town of Paradise Valley, Arizona

Department Streets
Contact
Type Improvement
Useful Life
Category Streets

Project # **2019-05**
Project Name **Denton Lane Cul De Sac**

Priority Score 36 **Account #** 30-40-968

Total Project Cost: **$150,000**

Description

Construction of a cul-de-sac at the termination of Denton Lane.

Justification

General Plan Implementation Measures: 4.5-1.11

Expenditures	2017	2018	2019	2020	2021	Total
Construction/Maintenance			150,000			150,000
Total			150,000			150,000

Funding Sources	2017	2018	2019	2020	2021	Total
Town of Paradise Valley			150,000			150,000
Total			150,000			150,000

Capital Improvement Plan

2017 *thru* 2021

Town of Paradise Valley, Arizona

Department Streets
Contact
Type Improvement
Useful Life
Category Streets

Project # **2019-06**
Project Name **Highlands Drive Cul De Sac**

Priority Score 33 **Account #** 30-40-968

Total Project Cost: **$250,000**

Description

Construction of a cul-de-sac at the termination of Highlands Drive.

Justification

General Plan Implementation Measures: 4.5-1.11

Expenditures	2017	2018	2019	2020	2021	Total
Construction/Maintenance			250,000			250,000
Total			250,000			250,000

Funding Sources	2017	2018	2019	2020	2021	Total
Town of Paradise Valley			250,000			250,000
Total			250,000			250,000

Capital Improvement Plan

2017 *thru* 2021

Town of Paradise Valley, Arizona

Department Streets
Contact
Type Improvement
Useful Life
Category Streets

Project # **2020-02**
Project Name **45th Street Curbs (McDonald to Valley Vista)**

Priority Score 44 **Account #** 30-40-968

Total Project Cost: **$100,000**

Description

Location: 45th Street - McDonald Drive to Valley Vista Lane

This would include the removal and replacement of existing asphalt curbs and construction of new concrete curbs.

Justification

General Plan Implementation Measures: 4.5-1.11

Expenditures	2017	2018	2019	2020	2021	Total
Construction/Maintenance				100,000		100,000
Total				100,000		100,000

Funding Sources	2017	2018	2019	2020	2021	Total
Town of Paradise Valley				100,000		100,000
Total				100,000		100,000

Capital Improvement Plan

2017 *thru* 2021

Town of Paradise Valley, Arizona

Department Streets
Contact
Type Improvement
Useful Life
Category Streets

Project # **2020-03**
Project Name **Tatum Boulevard Retaining Walls**

Priority Score 26 **Account #** 30-40-968

Total Project Cost: **$400,000**

Description

Location: Tatum Boulevard between Lincoln and Desert Jewel

The design and construction of retaining walls adjacent to the sidewalk at various locations along Tatum Boulevard

Justification

General Plan Implementation Measures: 3.3-1.7 / 4.5-1.10

Expenditures	2017	2018	2019	2020	2021	Total
Planning/Design				40,000		40,000
Construction/Maintenance				360,000		360,000
Total				400,000		400,000

Funding Sources	2017	2018	2019	2020	2021	Total
Town of Paradise Valley				400,000		400,000
Total				400,000		400,000

Capital Improvement Plan

2017 *thru* 2021

Town of Paradise Valley, Arizona

Department Streets
Contact
Type Improvement
Useful Life
Category Streets

Project # **2020-04**
Project Name **Mockingbird Lane (56th St. to Invergordon Rd.)**

Priority Score 40 **Account #** 30-40-968

Total Project Cost: **$3,300,000**

Description

Location: Mockingbird Lane - 56th Street to Invergordon Road

A continuation of the FY2012-13 Mockingbird Lane project from 52nd Street to 56th Street which includes a curvilinear alignment, new curb a gutter, medians, bike lanes, sidewalk on one side and pavers.

Mockingbird (a collector street) will be reconstructed to the General Plan cross section for a Minor Arterial. This project would continue that cross section from 52nd Street to 56th Street.

Justification

General Plan Implementation Measures: 4.5-1.1 / 4.5-1.11 & 12

Expenditures	2017	2018	2019	2020	2021	Total
Planning/Design				300,000		300,000
Construction/Maintenance					3,000,000	3,000,000
Total				300,000	3,000,000	3,300,000

Funding Sources	2017	2018	2019	2020	2021	Total
Town of Paradise Valley				300,000	3,000,000	3,300,000
Total				300,000	3,000,000	3,300,000

Capital Improvement Plan

2017 *thru* 2021

Town of Paradise Valley, Arizona

Department Streets
Contact
Type Improvement
Useful Life
Category Streets

Project # **2020-05**
Project Name **Mountain View Road Improvements (Tatum - 52nd St.)**

Priority Score 15 **Account #** 30-40-968

Total Project Cost: **$1,100,000**

Description

Install medians to match the General Plan.

Justification

General Plan Implementation Measures: 4.5-1.11

Expenditures	2017	2018	2019	2020	2021	Total
Planning/Design				100,000		100,000
Construction/Maintenance					1,000,000	1,000,000
Total				100,000	1,000,000	1,100,000

Funding Sources	2017	2018	2019	2020	2021	Total
Town of Paradise Valley				100,000	1,000,000	1,100,000
Total				100,000	1,000,000	1,100,000

Capital Improvement Plan

2017 *thru* 2021

Town of Paradise Valley, Arizona

Department Streets
Contact
Type Improvement
Useful Life
Category Streets

Project # **2021-01**
Project Name **Mini Multi-Modal Transportation Site**

Priority Score 34 **Account #** 30-40-968

Total Project Cost: **$500,000**

Description

Location: Doubletree Ranch Road and Scottsdale Road

This project includes a park-n-ride, bicycle facilities and a bus stop.

The Town of Paradise Valley owns a 1 acre parcel at the northwest corner of Doubletree Ranch and Scottsdale Road.

Justification

General Plan Implementation Measures: 4.5-1.5

Expenditures	2017	2018	2019	2020	2021	Total
Planning/Design					50,000	50,000
Construction/Maintenance					450,000	450,000
Total					500,000	500,000

Funding Sources	2017	2018	2019	2020	2021	Total
Town of Paradise Valley					500,000	500,000
Total					500,000	500,000

Capital Improvement Plan

2017 *thru* 2021

Town of Paradise Valley, Arizona

Department Technology
Contact
Type Improvement
Useful Life
Category Technology

Project # **2013-02**
Project Name **Public Safety Communications Tower**

Priority Score 2 **Account #** 30-40-990

Total Project Cost: **$4,000,000**

Description

Location: Highlands Drive

These upgrades will provide for reliable radio communication for both fire and police. This includes all elements of the project such as the tower and the related equipment.

This includes the actual electronic equipment purchase or installation. The budgeted amount is based on a cost estimate from Motorola dated October 10, 2012. The estimate is based upon the negotiated City of Phoenix / Motorola Solutions Infrastructure contract. Site design and construction = $1,251,951, Equipment and Services = $2,134,369.00 for a total of $3,386,320 plus $150,000 for the purchase of land / easements.

Justification

General Plan Implementation Measures: 8.7-1.3

Expenditures	2017	2018	2019	2020	2021	Total
Construction/Maintenance	4,000,000					4,000,000
Total	4,000,000					4,000,000

Funding Sources	2017	2018	2019	2020	2021	Total
Town of Paradise Valley	4,000,000					4,000,000
Total	4,000,000					4,000,000

Capital Improvement Plan

2017 *thru* 2021

Town of Paradise Valley, Arizona

Department Technology
Contact
Type Equipment
Useful Life
Category Technology

Project # **2016-09**
Project Name **Permits and Workflow Management Software**

Priority Score 12 **Account #** 30-40-990

Total Project Cost: **$158,000**

Description

Location: 6401 E Lincoln Drive (Town Hall Complex)

The Community Development department lacks an electronic workflow, document management, plan review, and parcel data software package. The Town exceeded the functionality limitations of the current permit management software in 2009.

This project was orignally programmed for FY2015-16. The project was partially implemented, the remaining $79,000 carryover request is to finalize the implementation.

Justification

General Plan Implementation Measures: 8.5

Expenditures	2017	2018	2019	2020	2021	Total
Other	158,000					158,000
Total	158,000					158,000

Funding Sources	2017	2018	2019	2020	2021	Total
Town of Paradise Valley	158,000					158,000
Total	158,000					158,000

Capital Improvement Plan

2017 *thru* 2021

Town of Paradise Valley, Arizona

Department Technology
Contact
Type Equipment
Useful Life
Category Technology

Project # **2016-10**
Project Name **Network Switch Upgrade**

Priority Score 32 **Account #** 30-40-990

Total Project Cost: **$119,000**

Description

Location: Town Hall Complex

This replacement cycle will provide reliable and expandable networking capabilities to the Town's computer network infrastructure. Existing equipment does not have replaceable or serviceable parts if there is a failure. This equipment will also allow the Town to comply with Federal and State network security standards.

Justification

General Plan Implementation Measures: 8.5

Expenditures	2017	2018	2019	2020	2021	Total
Other	119,000					119,000
Total	119,000					119,000

Funding Sources	2017	2018	2019	2020	2021	Total
Town of Paradise Valley	119,000					119,000
Total	119,000					119,000

Capital Improvement Plan

2017 *thru* 2021

Town of Paradise Valley, Arizona

Department Technology
Contact
Type Equipment
Useful Life
Category Technology

Project # **2017-04**
Project Name **Implement Town-Wide Geographic Info. System (GIS)**

Priority Score 29 **Account #** 30-40-990

Total Project Cost: **$250,000**

Description

Town Hall Complex

This project will provide consistent GIS information and capabilities for Police, Public Works, Community Development, Utility Billing, and other Town functions.

GIS provides not only maps, but also geographic correlation of data and information. Municipalities with fully functioning GIS are able to make more informed decisions, often recognize genuine cost savings from greater efficiency, improve communication throughout the organization and the community, enhance geographic information recordkeeping, and are able to manage public services more effectively. In FY 2016, the Town undertook a GIS strategic planning effort to identify key short, medium, and long term prioritized objectives.

Justification

General Plan Implementation Measures: 8.7-1.5, 8.7-1.6, 8.7-1.7

Expenditures	2017	2018	2019	2020	2021	Total
Other	150,000	100,000				250,000
Total	150,000	100,000				250,000

Funding Sources	2017	2018	2019	2020	2021	Total
Town of Paradise Valley	150,000	100,000				250,000
Total	150,000	100,000				250,000

Capital Improvement Plan

2017 *thru* 2021

Town of Paradise Valley, Arizona

Department Technology
Contact
Type Equipment
Useful Life
Category Technology

Project # **2018-01**
Project Name **Telecommunications System Update**

Priority Score 20 **Account #** 30-40-990

Total Project Cost: **$320,000**

Description

Location: Town Hall Complex

This phone system upgrade will replace the antiquated telephone system currently in place since 1997. Many technological advances since the original installation will facilitate easier integration in to existing systems and restore reliability. The Town has outgrown the limited functionality of the existing system.

Justification

General Plan Implementation Measures: 8.5

Expenditures	2017	2018	2019	2020	2021	Total
Other		320,000				320,000
Total		320,000				320,000

Funding Sources	2017	2018	2019	2020	2021	Total
Town of Paradise Valley		320,000				320,000
Total		320,000				320,000

Capital Improvement Plan

2017 *thru* 2021

Town of Paradise Valley, Arizona

Department Technology
Contact
Type Improvement
Useful Life
Category Technology

Project # **2018-02**
Project Name **Town Owned Cell Tower Sites**

Priority Score 42 **Account #** 30-40-990

Total Project Cost: **$425,000**

Description

Location: Various Locations Town Wide

The installation cellular sites at various locations throughout town to improve cell reception for residents.

Justification

General Plan Implementation Measures: 8.7-1.12

Expenditures	2017	2018	2019	2020	2021	Total
Construction/Maintenance		425,000				425,000
Total		425,000				425,000

Funding Sources	2017	2018	2019	2020	2021	Total
Town of Paradise Valley		425,000				425,000
Total		425,000				425,000

Capital Improvement Plan

2017 *thru* 2021

Town of Paradise Valley, Arizona

Department Traffic Signals
Contact
Type Improvement
Useful Life
Category Traffic Signals

Project # **2018-05**
Project Name **Traffic Signal (Video Detection) Upgrades**

Priority Score 14 **Account #** 30-40-963

Total Project Cost: **$250,000**

Description

Location: 12 existing signal locations along Tatum and Lincoln

Upgrading the existing traffic video detection cameras and cards.

Video detection systems identify vehicles as they approach intersections. The town's video detection equipment is aging and needs to be updated to continue efficently serving vehicle calls. Aging video detection systems require extensive maintenance and trouble shooting which costs the town money. New systems will lower that operational cost.

Justification

General Plan Implementation Measures: 8.7-1.3

Expenditures	2017	2018	2019	2020	2021	Total
Construction/Maintenance		250,000				250,000
Total		250,000				250,000

Funding Sources	2017	2018	2019	2020	2021	Total
Town of Paradise Valley		250,000				250,000
Total		250,000				250,000

Capital Improvement Plan

2017 *thru* 2021

Town of Paradise Valley, Arizona

Department Wastewater
Contact
Type Improvement
Useful Life
Category Wastewater

Project # **2017-03**
Project Name **Decommission Metering Structures**

Priority Score 30 **Account #** 30-40-943

Total Project Cost: **$150,000**

Description

Location: Thirteen Locations along Scottsdale Road

This project involves the removal of the town's 13 metering stations per the updated sewer IGA.

Justification

General Plan Implementation Measures: 6.3-1.15

Expenditures	2017	2018	2019	2020	2021	Total
Construction/Maintenance	150,000					150,000
Total	150,000					150,000

Funding Sources	2017	2018	2019	2020	2021	Total
Town of Paradise Valley	150,000					150,000
Total	150,000					150,000

Capital Improvement Plan

2017 *thru* 2021

Town of Paradise Valley, Arizona

Department Wastewater
Contact
Type Improvement
Useful Life
Category Wastewater

Project # **2017-06**
Project Name **Sewer System Assesment**

Priority Score 5 **Account #** 30-40-943

Total Project Cost: **$1,171,000**

Description

Location: Town wide

This project involves the annual on-going assesment of the town owned sewer system.

Per the updated IGA with the City of Scottsdale, the twenty percent of the system will be assessed annually for the first five years. The assessment will identify issues such as roots, aging pipe, dips, etc.

Justification

General Plan Implementation Measures: 6.3-1.15

Expenditures	2017	2018	2019	2020	2021	Total
Planning/Design	234,200	234,200	234,200	234,200	234,200	1,171,000
Total	234,200	234,200	234,200	234,200	234,200	1,171,000

Funding Sources	2017	2018	2019	2020	2021	Total
Town of Paradise Valley	234,200	234,200	234,200	234,200	234,200	1,171,000
Total	234,200	234,200	234,200	234,200	234,200	1,171,000

Mayor and Council - Fund: 10-43	2014-15 Prior Year Actual	2015-16 Adopted Budget	2015-16 Amended Budget	2016-17 Adopted Budget	2017-18 Projected Budget
10-43-125: Employee Benefits-Workers Comp	$ 1,372	$ 820	$ 820	$ 900	$ 1,000
10-43-135: Employee Benefits-Disabil/Life	$ 228	$ 290	$ 290	$ 300	$ 400
Total Employee Benefits	**$ 1,600**	**$ 1,110**	**$ 1,110**	**$ 1,200**	**$ 1,400**
10-43-330: General Professional Services	$ 39,968	$ 24,000	$ 24,000	$ 36,000	$ 37,300
10-43-333: Contribution Human Service Org	$ 40,000	$ 50,000	$ 50,000	$ 50,000	$ 51,800
10-43-334: Psprs Board Expenses	$ 21,426	$ 20,000	$ 31,500	$ 10,000	$ 10,400
10-43-465: Office Supplies	$ 284	$ 100	$ 100	$ 0	$ 0
10-43-485: Printing	$ 1,000	$ 300	$ 300	$ 0	$ 0
10-43-660: Council Recognition Events	$ 7,424	$ 25,000	$ 25,000	$ 30,000	$ 31,100
10-43-670: Dinners @ Work Sessions, Etc	$ 3,497	$ 3,500	$ 3,500	$ 5,000	$ 5,200
10-43-675: Dues	$ 13,572	$ 15,000	$ 15,000	$ 14,500	$ 15,100
10-43-695: Flowers	$ 4,822	$ 3,000	$ 3,000	$ 3,000	$ 3,200
10-43-735: Photographer	$ 326	$ 0	$ 0	$ 500	$ 600
10-43-770: Staff Training	$ 1,701	$ 1,500	$ 1,500	$ 2,000	$ 2,100
10-43-815: Training Travel	$ 0	$ 0	$ 0	$ 3,000	$ 3,200
10-43-840: Miscellaneous	$ 0	$ 500	$ 500	$ 500	$ 600
10-43-920: Historical Committee	$ 0	$ 500	$ 500	$ 500	$ 600
10-43-922: Arts Commission	$ 1,053	$ 1,000	$ 1,000	$ 1,000	$ 1,100
Total Operating Expenses	**$ 135,073**	**$ 144,400**	**$ 155,900**	**$ 156,000**	**$ 162,300**
Total Expenditures	**$ 136,673**	**$ 145,510**	**$ 157,010**	**$ 157,200**	**$ 163,700**
Dollar Change			**$11,500**	**$ 190**	**$ 6,500**
Percentage Change			**7.90%**	**0.12%**	**4.13%**

Tourism Promotion - Fund: 10-56	2014-15 Prior Year Actual	2015-16 Adopted Budget	2015-16 Amended Budget	2016-17 Adopted Budget	2017-18 Projected Budget
10-56-843: Super Bowl Funding	$ 25,000	$ 0	$ 0	$ 0	$ 0
10-56-844: Ncaa Football National	$ 25,000	$ 45,700	$ 45,700	$ 0	$ 0
10-56-845: Final Four	$ 0	$ 0	$ 0	$ 50,000	$ 51,800
10-56-913: Tourism	$ 1,115,708	$ 1,159,726	$ 1,159,726	$ 1,275,037	$ 1,319,700
10-56-915: Trolley	$ 0	$ 25,200	$ 0	$ 26,000	$ 27,000
Total Operating Expenses	**$ 1,165,708**	**$ 1,230,626**	**$ 1,205,426**	**$ 1,351,037**	**$ 1,398,500**
Total Expenditures	**$ 1,165,708**	**$ 1,230,626**	**$ 1,205,426**	**$ 1,351,037**	**$ 1,398,500**
Dollar Change			**$(25,200)**	**$ 145,611**	**$ 47,463**
Percentage Change			**(2.05%)**	**12.08%**	**3.51%**

Town Manager - Fund: 10-44	2014-15 Prior Year Actual	2015-16 Adopted Budget	2015-16 Amended Budget	2016-17 Adopted Budget	2017-18 Projected Budget
10-44-100: Salaries And Wages	$ 476,696	$ 441,992	$ 460,525	$ 443,800	$ 459,400
10-44-105: Overtime	$ 1,052	$ 700	$ 700	$ 500	$ 600
Total Salaries & Overtime	**$ 477,748**	**$ 442,692**	**$ 461,225**	**$ 444,300**	**$ 460,000**
10-44-115: Employee Benefits-Fica	$ 32,121	$ 29,414	$ 30,534	$ 30,000	$ 31,100
10-44-120: Employee Benefits-Retirement	$ 53,421	$ 50,935	$ 55,581	$ 52,000	$ 53,900
10-44-125: Employee Benefits-Workers Comp	$ 2,285	$ 1,893	$ 1,942	$ 1,700	$ 1,800
10-44-130: Employee Benefits-Med/Dental	$ 31,095	$ 34,205	$ 34,205	$ 37,000	$ 38,300
10-44-135: Employee Benefits-Disabil/Life	$ 2,510	$ 2,610	$ 2,610	$ 2,600	$ 2,700
10-44-161: Employee Benefit - Cell Phone	$ 0	$ 1,380	$ 1,380	$ 3,780	$ 4,000
10-44-165: Employee Benefit-Car Allowance	$ 1,750	$ 0	$ 4,200	$ 4,200	$ 4,400
10-44-186: Employee Benefits - H S A	$ 13,840	$ 14,040	$ 14,040	$ 14,040	$ 14,600
10-44-190: Moving Expenses	$ 20,000	$ 0	$ 0	$ 0	$ 0
10-44-191: Deferred Compensation	$ 11,200	$ 10,000	$ 11,000	$ 10,000	$ 10,400
Total Employee Benefits	**$ 168,222**	**$ 144,477**	**$ 155,492**	**$ 155,320**	**$ 161,200**
10-44-205: Cellular Phone Charges	$ 2,053	$ 0	$ 0	$ 0	$ 0
10-44-310: County Recorder	$ 989	$ 1,100	$ 1,100	$ 1,100	$ 1,200
10-44-330: General Professional Services	$ 51,335	$ 40,000	$ 76,000	$ 71,000	$ 73,500
10-44-356: Legal-Outside - General Law	$ 0	$ 0	$ 0	$ 10,000	$ 10,400
10-44-380: Town-Wide Training	$ 3,980	$ 0	$ 0	$ 2,500	$ 2,600
10-44-465: Office Supplies	$ 4,922	$ 7,400	$ 7,400	$ 5,500	$ 5,700
10-44-485: Printing	$ 1,611	$ 1,000	$ 1,000	$ 4,000	$ 4,200
10-44-540: Liability Insurance	$ 15,919	$ 15,919	$ 14,927	$ 16,500	$ 16,600
10-44-660: Twn Mgr Special Perform Award	$ 15,349	$ 5,100	$ 5,100	$ 5,100	$ 5,300
10-44-661: Employee Awards	$ 8,294	$ 5,500	$ 5,500	$ 4,000	$ 4,200
10-44-662: Employee Programs	$ 3,420	$ 10,000	$ 10,000	$ 10,000	$ 10,400
10-44-670: Meals	$ 4,097	$ 1,500	$ 1,500	$ 1,500	$ 1,600
10-44-675: Dues	$ 567	$ 2,300	$ 2,300	$ 2,600	$ 2,700
10-44-680: Elections	$ 5,924	$ 0	$ 0	$ 23,360	$ 24,200
10-44-720: Legal Advertising	$ 2,596	$ 2,000	$ 2,000	$ 2,500	$ 2,600
10-44-725: Mileage- Miscellaneous Travel	$ 481	$ 250	$ 250	$ 300	$ 400
10-44-753: Postage Allocation	$ 123	$ 0	$ 0	$ 12,000	$ 12,500
10-44-755: Potted Plants	$ 3,068	$ 2,000	$ 2,000	$ 3,000	$ 2,100
10-44-765: Recruiting & Employment	$ 21,674	$ 6,000	$ 6,000	$ 6,000	$ 6,300
10-44-770: Staff Training	$ 5,657	$ 7,000	$ 7,000	$ 6,650	$ 6,900
10-44-790: Subscriptions & Publications	$ 553	$ 900	$ 900	$ 900	$ 1,000
10-44-805: Town Bulletin Board	$ 4,108	$ 4,000	$ 4,000	$ 0	$ 0
10-44-810: Town Reporter	$ 6,758	$ 10,000	$ 10,000	$ 11,000	$ 11,400
10-44-815: Training Travel	$ 726	$ 3,000	$ 3,000	$ 5,800	$ 6,100
10-44-840: Miscellaneous	$ 116	$ 500	$ 500	$ 500	$ 600
Total Operating Expenses	**$ 164,319**	**$ 125,469**	**$ 160,477**	**$ 205,810**	**$ 212,500**
Total Expenditures	**$ 810,289**	**$ 712,638**	**$ 777,194**	**$ 805,430**	**$ 833,700**
Dollar Change			**$64,556**	**$ 28,236**	**$ 28,270**
Percentage Change			**9.06%**	**3.63%**	**3.51%**

Town Attorney - Fund: 10-45	2014-15 Prior Year Actual	2015-16 Adopted Budget	2015-16 Amended Budget	2016-17 Adopted Budget	2017-18 Projected Budget
10-45-100: Salaries And Wages	$ 297,775	$ 296,733	$ 307,742	$ 302,000	$ 312,600
10-45-105: Overtime	$ 0	$ 230	$ 230	$ 0	$ 0
Total Salaries & Overtime	**$ 297,775**	**$ 296,963**	**$ 307,972**	**$ 302,000**	**$ 312,600**
10-45-115: Employee Benefits-Fica	$ 18,453	$ 19,067	$ 19,680	$ 19,300	$ 20,000
10-45-120: Employee Benefits-Retirement	$ 34,593	$ 34,220	$ 35,139	$ 35,300	$ 36,600
10-45-125: Employee Benefits-Workers Comp	$ 1,283	$ 1,168	$ 1,194	$ 1,100	$ 1,200
10-45-130: Employee Benefits-Med/Dental	$ 22,465	$ 23,904	$ 23,904	$ 26,000	$ 27,000
10-45-135: Employee Benefits-Disabil/Life	$ 1,623	$ 1,613	$ 1,613	$ 1,700	$ 1,800
10-45-161: Employee Benefit - Cell Phone	$ 1,380	$ 1,380	$ 1,380	$ 1,380	$ 1,500
10-45-165: Employee Benefit-Car Allowance	$ 0	$ 0	$ 3,000	$ 3,000	$ 3,200
10-45-186: Employee Benefits - H S A	$ 9,620	$ 9,620	$ 9,620	$ 9,620	$ 10,000
10-45-191: Deferred Compensation	$ 0	$ 0	$ 7,500	$ 7,500	$ 7,800
Total Employee Benefits	**$ 89,416**	**$ 90,972**	**$ 103,030**	**$ 104,900**	**$ 109,100**
10-45-330: General Professional Services	$ 0	$ 4,000	$ 4,000	$ 4,000	$ 4,200
10-45-356: Legal-Outside - General Law	$ 50,670	$ 90,000	$ 117,000	$ 90,000	$ 93,200
10-45-365: Messenger/Process Service	$ 965	$ 1,100	$ 1,100	$ 1,100	$ 1,200
10-45-375: Temporary Labor	$ 0	$ 75,000	$ 75,000	$ 75,000	$ 77,700
10-45-465: Office Supplies	$ 3,189	$ 2,000	$ 2,000	$ 2,000	$ 2,100
10-45-485: Printing	$ 0	$ 100	$ 100	$ 100	$ 200
10-45-540: Liability Insurance	$ 11,939	$ 11,939	$ 11,195	$ 12,300	$ 12,500
10-45-670: Meals	$ 131	$ 150	$ 150	$ 200	$ 300
10-45-675: Dues	$ 1,210	$ 1,710	$ 1,710	$ 1,800	$ 1,900
10-45-725: Mileage-Miscellaneous Travel	$ 224	$ 500	$ 500	$ 500	$ 600
10-45-770: Staff Training	$ 1,833	$ 2,040	$ 2,040	$ 2,100	$ 2,200
10-45-775: Research	$ 7,685	$ 9,500	$ 9,500	$ 9,400	$ 9,800
10-45-790: Subscriptions & Publications	$ 4,368	$ 3,700	$ 3,700	$ 3,800	$ 4,000
10-45-815: Training Travel	$ 1,640	$ 2,500	$ 2,500	$ 2,500	$ 2,600
10-45-840: Miscellaneous	$ 381	$ 200	$ 200	$ 200	$ 300
10-45-841: Misc - Settlements	$ 0	$ 0	$ 53,000	$ 0	$ 0
10-45-980: Administrative Allocation	$(50,953)	$ 0	$(53,000)	$(56,221)	$ 58,200
Total Operating Expenses	**$ 33,283**	**$ 204,439**	**$ 230,695**	**$ 148,779**	**$ 271,000**
Total Expenditures	**$ 420,474**	**$ 592,374**	**$ 641,697**	**$ 555,679**	**$ 692,700**
Dollar Change			**$49,323**	**$(86,018)**	**$ 137,021**
Percentage Change			**8.33%**	**-13.40%**	**24.66%**

Municipal Court - Fund: 10-50	2014-15 Prior Year Actual	2015-16 Adopted Budget	2015-16 Amended Budget	2016-17 Adopted Budget	2017-18 Projected Budget
10-50-100: Salaries And Wages	$ 296,849	$ 273,111	$ 280,686	$ 309,000	$ 319,900
10-50-105: Overtime	$ 1,822	$ 5,000	$ 5,000	$ 7,500	$ 7,800
Total Salaries & Overtime	**$ 298,671**	**$ 278,111**	**$ 285,686**	**$ 316,500**	**$ 327,700**
10-50-115: Employee Benefits-Fica	$ 22,299	$ 20,952	$ 21,637	$ 24,200	$ 25,100
10-50-120: Employee Benefits-Retirement	$ 31,968	$ 32,058	$ 33,085	$ 37,000	$ 38,300
10-50-125: Employee Benefits-Workers Comp	$ 2,100	$ 1,092	$ 1,127	$ 1,100	$ 1,200
10-50-130: Employee Benefits-Med/Dental	$ 28,737	$ 39,360	$ 39,360	$ 37,000	$ 38,300
10-50-135: Employee Benefits-Disabil/Life	$ 1,689	$ 1,669	$ 1,669	$ 2,000	$ 2,100
10-50-161: Employee Benefit - Cell Phone	$ 1,380	$ 1,380	$ 1,380	$ 1,380	$ 1,500
10-50-186: Employee Benefits - H S A	$ 16,035	$ 15,860	$ 15,860	$ 15,860	$ 16,500
Total Employee Benefits	**$ 104,208**	**$ 112,371**	**$ 114,118**	**$ 118,540**	**$ 123,000**
10-50-325: Financial Auditors	$ 0	$ 3,500	$ 3,500	$ 0	$ 0
10-50-330: General Professional Services	$ 71,765	$ 67,500	$ 67,500	$ 69,500	$ 72,000
10-50-334: Armored Car Service	$ 4,714	$ 5,000	$ 5,000	$ 5,500	$ 5,700
10-50-340: Indigent Legal Aid	$ 13,660	$ 10,000	$ 10,000	$ 8,500	$ 8,800
10-50-341: Credit Card Expense	$ 12,792	$ 12,000	$ 12,000	$ 15,000	$ 15,600
10-50-345: Interpreter	$ 3,702	$ 5,500	$ 5,500	$ 3,500	$ 3,700
10-50-352: Court Credit Reporting	$ 2,904	$ 4,000	$ 4,000	$ 3,000	$ 3,200
10-50-365: Messenger/Process Service	$ 0	$ 400	$ 400	$ 400	$ 500
10-50-375: Temporary Labor	$ 0	$ 66,360	$ 66,360	$ 111,500	$ 115,500
10-50-400: Court Robes	$ 0	$ 600	$ 600	$ 500	$ 600
10-50-465: Office Supplies	$ 4,138	$ 4,200	$ 4,200	$ 7,800	$ 8,100
10-50-485: Printing	$ 0	$ 1,000	$ 1,000	$ 1,000	$ 1,100
10-50-540: Liability Insurance	$ 19,899	$ 19,899	$ 18,658	$ 20,500	$ 20,700
10-50-670: Meals	$ 1,130	$ 1,300	$ 1,300	$ 1,300	$ 1,400
10-50-675: Dues	$ 390	$ 800	$ 800	$ 800	$ 900
10-50-710: Jury	$ 361	$ 1,000	$ 1,000	$ 1,000	$ 1,100
10-50-725: Mileage-Miscellaneous Travel	$ 454	$ 650	$ 650	$ 650	$ 700
10-50-770: Staff Training	$ 5,357	$ 9,000	$ 9,000	$ 7,900	$ 8,200
10-50-790: Subscriptions & Publications	$ 462	$ 600	$ 600	$ 800	$ 900
10-50-815: Training Travel	$ 4,795	$ 8,650	$ 8,650	$ 8,350	$ 8,700
10-50-840: Miscellaneous	$ 56	$ 250	$ 250	$ 250	$ 300
10-50-842: Records Retention	$ 1,987	$ 7,500	$ 7,500	$ 2,500	$ 2,600
Total Operating Expenses	**$ 148,566**	**$ 229,709**	**$ 228,468**	**$ 270,250**	**$ 280,300**
Total Expenditures	**$ 551,444**	**$ 620,191**	**$ 628,272**	**$ 705,290**	**$ 731,000**
Dollar Change			**$8,081**	**$ 77,018**	**$ 25,710**
Percentage Change			**1.30%**	**12.26%**	**3.65%**

Police Department - Administration Fund: 10-62	2014-15 Prior Year Actual	2015-16 Adopted Budget	2015-16 Amended Budget	2016-17 Adopted Budget	2017-18 Projected Budget
10-62-100: Salaries And Wages	$ 562,631	$ 608,180	$ 727,014	$ 610,000	$ 631,400
10-62-105: Overtime	$ 16,920	$ 24,000	$ 24,000	$ 15,000	$ 15,600
Total Salaries & Overtime	**$ 579,551**	**$ 632,180**	**$ 751,014**	**$ 625,000**	**$ 647,000**
10-62-115: Employee Benefits-Fica	$ 42,783	$ 47,118	$ 56,545	$ 47,200	$ 48,900
10-62-120: Employee Benefits-Retirement	$ 277,543	$ 349,543	$ 437,921	$ 342,000	$ 354,000
10-62-125: Employee Benefits-Workers Comp	$ 39,007	$ 38,279	$ 47,672	$ 31,000	$ 32,100
10-62-130: Employee Benefits-Med/Dental	$ 47,938	$ 61,325	$ 74,184	$ 62,000	$ 64,200
10-62-132: Cancer Insurance	$ 200	$ 375	$ 450	$ 300	$ 400
10-62-135: Employee Benefits-Disabil/Life	$ 4,904	$ 6,238	$ 7,304	$ 5,400	$ 5,600
10-62-155: Employee Benefits-Unemployment	$ 960	$ 0	$ 0	$ 0	$ 0
10-62-160: Employee Benefits-Clothing	$ 3,177	$ 5,200	$ 6,500	$ 5,200	$ 5,400
10-62-161: Employee Benefit - Cell Phone	$ 3,795	$ 6,900	$ 8,280	$ 6,900	$ 7,200
10-62-186: Employee Benefits - H S A	$ 21,280	$ 25,480	$ 29,900	$ 23,660	$ 24,500
10-62-191: Deferred Compensation	$ 713	$ 7,325	$ 0	$ 0	$ 0
Total Employee Benefits	**$ 442,300**	**$ 547,783**	**$ 668,756**	**$ 523,660**	**$ 542,300**
10-62-326: Maricopa Cnty Animal Control	$ 9,171	$ 10,290	$ 10,290	$ 9,446	$ 9,800
10-62-330: General Professional Services	$ 199,098	$ 7,500	$ 4,500	$ 7,700	$ 8,000
10-62-375: Temporary Labor	$ 0	$ 0	$ 0	$ 90,000	$ 93,200
10-62-400: Badges & Uniforms Supplies	$ 4,954	$ 15,000	$ 15,000	$ 5,200	$ 5,400
10-62-465: Office Supplies	$ 26,335	$ 30,000	$ 30,000	$ 25,000	$ 25,900
10-62-466: Ammo, Range, & Targets	$ 11,590	$ 11,000	$ 11,000	$ 11,000	$ 11,400
10-62-485: Printing	$ 1,715	$ 2,000	$ 2,000	$ 2,000	$ 2,100
10-62-495: Community Outreach Program	$ 12,494	$ 13,000	$ 13,000	$ 16,650	$ 17,300
10-62-540: Liabiilty Insurnace	$ 27,858	$ 27,859	$ 26,122	$ 28,700	$ 29,000
10-62-670: Meals	$ 3,801	$ 5,000	$ 5,000	$ 4,000	$ 4,200
10-62-675: Dues	$ 2,335	$ 4,500	$ 4,500	$ 4,000	$ 4,200
10-62-715: Lab Tests (Independent Labs)	$ 246	$ 500	$ 500	$ 500	$ 600
10-62-720: Legal Advertising	$ 0	$ 100	$ 100	$ 100	$ 200
10-62-725: Mileage-Miscellaneous Travel	$ 807	$ 1,500	$ 1,500	$ 1,500	$ 1,600
10-62-730: Officer Awards Program	$ 1,763	$ 6,100	$ 6,100	$ 4,000	$ 4,200
10-62-765: Recruiting & Employment	$ 6,143	$ 5,000	$ 8,000	$ 5,540	$ 5,800
10-62-770: Staff Training	$ 44,637	$ 50,000	$ 47,500	$ 52,200	$ 54,100
10-62-771: Training Facility Fee	$ 234	$ 0	$ 0	$ 0	$ 0
10-62-780: Police Prop.-Evidence Storage	$ 1,654	$ 20,600	$ 20,600	$ 24,000	$ 4,200
10-62-790: Subscriptions & Publications	$ 22,311	$ 11,100	$ 11,100	$ 19,500	$ 20,200
10-62-795: Security System & Camera M&R	$ 3,603	$ 4,000	$ 5,000	$ 4,000	$ 4,200
10-62-815: Training Travel	$ 8,371	$ 6,000	$ 8,500	$ 3,500	$ 3,700
10-62-840: Miscellaneous	$10,374	$ 14,250	$ 14,250	$ 39,000	$ 31,100
10-62-842: Records Retention	$ 1,189	$ 1,800	$ 3,300	$ 3,000	$ 3,200
10-62-866: Office Furniture & Fixtures	$ 502	$ 3,000	$ 3,000	$ 2,000	$ 2,100
10-62-869: Equipment Repairs & Maint	$ 1,830	$ 3,000	$ 3,000	$ 2,000	$ 2,100
10-62-873: Duty Weapons	$ 7,527	$ 8,500	$ 8,500	$ 25,000	$ 25,900
10-62-960: Capital Lease - Interest	$ 11,193	$ 14,262	$ 14,262	$ 4,720	$ 4,900
10-62-961: Capital Lease Principal	$ 88,129	$ 85,060	$ 85,060	$ 94,603	$ 98,000
10-62-980: Administrative Allocation	$(32,444)	$ 0	$(67,150)	$(71,406)	$ 74,000
10-62-996: Photo Enforcement Phone Line	$ 3,815	$ 3,500	$ 8,500	$ 6,700	$ 7,000
10-62-997: Photo Enforcement Process Serv	$ 39,910	$ 40,000	$ 60,000	$ 43,000	$ 44,600
10-62-999: Photo Enforcement Fees	$ 320,936	$ 405,000	$ 823,000	$ 670,000	$ 693,500
Total Operating Expenses	**$ 842,082**	**$ 809,421**	**$ 1,186,034**	**$ 1,137,153**	**$ 1,295,700**
Total Expenditures	**$ 1,863,933**	**$ 1,989,384**	**$ 2,605,804**	**$ 2,285,813**	**$ 2,485,000**
Dollar Change			**$616,420**	**$(319,991)**	**$ 199,187**
Percentage Change			**30.99%**	**-12.28%**	**8.71%**

Police Department - Communication Fund: 10-64	2014-15 Prior Year Actual	2015-16 Adopted Budget	2015-16 Amended Budget	2016-17 Adopted Budget	2017-18 Projected Budget
10-64-100: Salaries And Wages	$ 302,652	$ 275,782	$ 265,857	$ 280,000	$ 289,800
10-64-105: Overtime	$ 32,147	$ 24,000	$ 38,000	$ 18,000	$ 18,700
Total Salaries & Overtime	**$ 334,798**	**$ 299,782**	**$ 303,857**	**$ 298,000**	**$ 308,500**
10-64-115: Employee Benefits-Fica	$ 25,387	$ 22,937	$ 23,360	$ 24,000	$ 24,900
10-64-120: Employee Benefits-Retirement	$ 34,025	$ 34,543	$ 35,169	$ 35,000	$ 36,300
10-64-125: Employee Benefits-Workers Comp	$ 1,552	$ 1,284	$ 1,307	$ 1,200	$ 1,300
10-64-130: Employee Benefits-Med/Dental	$ 23,667	$ 31,890	$ 31,890	$ 36,500	$ 37,800
10-64-135: Employee Benefits-Disabil/Life	$ 1,848	$ 1,944	$ 1,944	$ 2,100	$ 2,200
10-64-160: Employee Benefits-Clothing	$ 508	$ 725	$ 725	$ 3,000	$ 3,200
10-64-161: Employee Benefit - Cell Phone	$ 575	$ 1,380	$ 1,380	$ 1,380	$ 1,500
10-64-186: Employee Benefits - H S A	$ 15,320	$ 14,820	$ 14,820	$ 14,820	$ 15,400
Total Employee Benefits	**$ 102,882**	**$ 109,523**	**$ 110,595**	**$ 118,000**	**$ 122,600**
10-64-205: Cellular Phone Charges	$ 12,207	$ 13,000	$ 13,000	$ 13,000	$ 13,500
10-64-206: Cell Phone Purchases	$ 2,804	$ 3,000	$ 600	$ 2,000	$ 2,100
10-64-260: Maricopa Regional Network	$ 18,745	$ 17,000	$ 17,000	$ 98,000	$ 101,500
10-64-265: Pace	$ 5,064	$ 6,000	$ 6,000	$ 5,100	$ 5,300
10-64-375: Temporary Labor	$ 0	$ 45,000	$ 45,000	$ 30,000	$ 31,100
10-64-490: Radio/Telephone Batteries	$ 2,328	$ 4,000	$ 4,000	$ 2,000	$ 2,100
10-64-540: Liability Insurance	$ 19,899	$ 19,899	$ 18,658	$ 20,500	$ 20,600
10-64-575: Nice Logging Recorder Mainten	$ 3,068	$ 0	$ 0	$ 500	$ 600
10-64-610: Radio Repairs	$ 24,782	$ 15,500	$ 18,000	$ 22,200	$ 23,000
10-64-675: Dues	$ 25	$ 0	$ 0	$ 0	$ 0
10-64-815: Training Travel	$ 745	$ 0	$ 0	$ 0	$ 0
10-64-840: Miscellaneous	$1,977	$ 129,035	$ 129,035	$ 1,800	$ 0
Total Operating Expenses	**$ 91,644**	**$ 252,434**	**$ 251,293**	**$ 195,100**	**$ 199,800**
10-64-869: Equipment	$ 23,892	$ 0	$ 0	$ 0	$ 0
Total Capital	**$ 23,892**	**$ 0**	**$ 0**	**$ 0**	**$ 0**
Total Expenditures	**$ 553,217**	**$ 661,739**	**$ 665,745**	**$ 611,100**	**$ 630,900**
Dollar Change			**$4,006**	**$(54,645)**	**$ 19,800**
Percentage Change			**.61%**	**-8.21%**	**3.24%**

Police Department - Patrol Fund: 10-66	2014-15 Prior Year Actual	2015-16 Adopted Budget	2015-16 Amended Budget	2016-17 Adopted Budget	2017-18 Projected Budget
10-66-100: Salaries And Wages	$ 1,730,254	$ 1,836,031	$ 1,818,010	$ 1,842,000	$ 1,906,500
10-66-105: Overtime	$ 66,694	$ 95,000	$ 78,000	$ 75,000	$ 77,700
Total Salaries & Overtime	**$ 1,796,948**	**$ 1,931,031**	**$ 1,896,010**	**$ 1,917,000**	**$ 1,984,200**
10-66-115: Employee Benefits-Fica	$ 132,730	$ 145,318	$ 144,277	$ 146,000	$ 151,200
10-66-120: Employee Benefits-Retirement	$ 1,194,635	$ 2,387,085	$ 2,374,318	$ 2,360,000	$ 2,442,600
10-66-125: Employee Benefits-Workers Comp	$ 155,743	$ 150,714	$ 149,416	$ 135,000	$ 139,800
10-66-130: Employee Benefits-Med/Dental	$ 200,251	$ 231,021	$ 218,162	$ 264,000	$ 273,300
10-66-132: Cancer Insurance	$ 1,050	$ 1,725	$ 1,650	$ 1,800	$ 1,900
10-66-135: Employee Benefits-Disabil/Life	$ 18,345	$ 21,105	$ 20,039	$ 22,500	$ 23,300
10-66-160: Employee Benefits-Clothing	$ 31,719	$ 31,700	$ 30,400	$ 32,000	$ 33,200
10-66-186: Employee Benefits - H S A	$ 93,630	$ 93,340	$ 88,920	$ 87,360	$ 90,500
10-66-199: Workers' Compensation Ded	$ 7,291	$ 0	$ 0	$ 0	$ 0
Total Employee Benefits	**$ 1,835,394**	**$ 3,062,008**	**$ 3,027,182**	**$ 3,048,660**	**$ 3,155,800**
10-66-350: Jail Fees	$ 31,386	$ 32,051	$ 32,051	$ 34,391	$ 35,600
10-66-430: First Aid Supplies	$ 1,891	$ 11,700	$ 11,700	$ 11,500	$ 12,000
10-66-435: Gas & Oil	$ 80,480	$ 100,000	$ 100,000	$ 75,000	$ 77,700
10-66-465: Patrol Supplies	$ 9,916	$ 45,500	$ 45,500	$ 24,241	$ 25,100
10-66-495: Safety Equipment Supplies	$ 40	$ 500	$ 500	$ 500	$ 600
10-66-540: Liability Insurance	$ 99,494	$ 99,495	$ 93,292	$ 102,500	$ 103,000
10-66-545: Loss Control-Bio Haz Mat	$ 4,396	$ 3,500	$ 4,000	$ 2,500	$ 2,600
10-66-565: Car Washes	$ 961	$ 1,900	$ 1,900	$ 2,000	$ 2,100
10-66-610: Equipment Repairs & Maintenanc	$ 409	$ 4,000	$ 4,000	$ 2,000	$ 2,100
10-66-725: Mileage-Miscellaneous Travel	$ 577	$ 0	$ 0	$ 0	$ 0
10-66-770: Staff Training	$ 1,286	$ 0	$ 0	$ 0	$ 0
10-66-800: Towing	$ 2,978	$ 2,500	$ 2,500	$ 1,500	$ 1,600
10-66-840: Miscellaneous	$ 13	$ 0	$ 0	$ 0	$ 0
10-66-860: Bullet Proof Vests	$ 8,034	$ 8,500	$ 8,500	$ 7,200	$ 7,500
Total Operating Expenses	**$ 241,862**	**$ 309,646**	**$ 303,943**	**$ 263,332**	**$ 269,900**
10-66-870: Vehicles	$ 80,454	$ 0	$ 0	$ 0	$ 0
10-66-872: Vehicle Changeover	$ 35,030	$ 0	$ 0	$ 0	$ 0
Total Capital	**$ 115,484**	**$ 0**	**$ 0**	**$ 0**	**$ 0**
Total Expenditures	**$ 3,989,688**	**$ 5,302,685**	**$ 5,227,135**	**$ 5,228,992**	**$ 5,409,900**
Dollar Change			**$(75,550)**	**$ 1,857**	**$ 180,908**
Percentage Change			**(1.42%)**	**0.04%**	**3.46%**

Police Department - CIU Fund: 10-67	2014-15 Prior Year Actual	2015-16 Adopted Budget	2015-16 Amended Budget	2016-17 Adopted Budget	2017-18 Projected Budget
10-67-100: Salaries And Wages	$ 436,572	$ 457,230	$ 455,332	$ 450,000	$ 465,800
10-67-105: Overtime	$ 45,282	$ 25,000	$ 42,000	$ 25,000	$ 25,900
Total Salaries & Overtime	**$ 481,854**	**$ 482,230**	**$ 497,332**	**$ 475,000**	**$ 491,700**
10-67-115: Employee Benefits-Fica	$ 36,323	$ 36,485	$ 36,340	$ 34,000	$ 35,200
10-67-120: Employee Benefits-Retirement	$ 296,096	$ 347,135	$ 345,760	$ 325,200	$ 336,600
10-67-125: Employee Benefits-Workers Comp	$ 40,080	$ 37,718	$ 37,570	$ 32,000	$ 33,200
10-67-130: Employee Benefits-Med/Dental	$ 36,275	$ 42,868	$ 42,868	$ 57,000	$ 59,000
10-67-132: Cancer Insurance	$ 250	$ 375	$ 375	$ 375	$ 400
10-67-135: Employee Benefits-Disabil/Life	$ 4,399	$ 4,723	$ 4,723	$ 4,800	$ 5,000
10-67-160: Employee Benefits-Clothing	$ 7,875	$ 6,500	$ 6,500	$ 6,500	$ 6,800
10-67-161: Employee Benefit - Cell Phone	$ 575	$ 1,380	$ 3,780	$ 1,380	$ 1,500
10-67-186: Employee Benefits - H S A	$ 13,940	$ 15,860	$ 15,860	$ 15,860	$ 16,500
10-67-199: Workers' Compensation Ded	$ 95	$ 0	$ 0	$ 0	$ 0
Total Employee Benefits	**$ 435,907**	**$ 493,044**	**$ 493,776**	**$ 477,115**	**$ 494,200**
10-67-425: Crime Scene Supplies	$ 2,309	$ 0	$ 0	$ 0	$ 0
10-67-540: Liability Insurance	$ 15,919	$ 15,919	$ 14,927	$ 16,400	$ 16,600
10-67-705: Investigative Travel	$ 5,711	$ 5,000	$ 5,000	$ 5,000	$ 5,200
10-67-715: Scottsdale Pd Crime Lab Fees	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,900
10-67-840: Miscellaneous	$ 60	$ 100	$ 100	$ 100	$ 200
Total Operating Expenses	**$ 48,998**	**$ 46,019**	**$ 45,027**	**$ 46,500**	**$ 47,900**
10-67-869: Equipment	$ 6,152	$ 16,900	$ 11,400	$ 62,000	$ 64,200
Total Capital	**$ 6,152**	**$ 16,900**	**$ 11,400**	**$ 62,000**	**$ 64,200**
Total Expenditures	**$ 972,911**	**$ 1,038,193**	**$ 1,047,535**	**$ 1,060,615**	**$ 1,098,000**
Dollar Change			**$9,342**	**$ 13,080**	**$ 37,385**
Percentage Change			**.90%**	**1.25%**	**3.52%**

Public Works - Facilities Maintenance Fund: 10-41	2014-15 Prior Year Actual	2015-16 Adopted Budget	2015-16 Amended Budget	2016-17 Adopted Budget	2017-18 Projected Budget
10-41-100: Salaries And Wages	$ 120,259	$ 113,818	$ 117,677	$ 118,000	$ 122,200
10-41-105: Overtime	$ 4,576	$ 1,500	$ 1,500	$ 1,600	$ 1,700
Total Salaries & Overtime	**$ 124,835**	**$ 115,318**	**$ 119,177**	**$ 119,600**	**$ 123,900**
10-41-115: Employee Benefits-Fica	$ 9,242	$ 8,622	$ 8,917	$ 9,000	$ 9,400
10-41-120: Employee Benefits-Retirement	$ 14,000	$ 13,227	$ 13,670	$ 14,000	$ 14,500
10-41-125: Employee Benefits-Workers Comp	$ 8,965	$ 7,416	$ 7,664	$ 7,700	$ 8,000
10-41-130: Employee Benefits-Med/Dental	$ 17,078	$ 18,169	$ 18,169	$ 15,780	$ 16,400
10-41-135: Employee Benefits-Disabil/Life	$ 877	$ 868	$ 868	$ 930	$ 1,000
10-41-160: Employee Benefits-Clothing	$ 1,770	$ 1,310	$ 1,310	$ 1,310	$ 1,400
10-41-162: Employee Benefit - Tool	$ 0	$ 0	$ 0	$ 1,000	$ 1,100
10-41-186: Employee Benefits - H S A	$ 7,020	$ 7,020	$ 7,020	$ 7,020	$ 7,300
Total Employee Benefits	**$ 58,953**	**$ 56,632**	**$ 57,618**	**$ 56,740**	**$ 59,100**
10-41-205: Cellular Phone Charges	$ 784	$ 760	$ 760	$ 700	$ 800
10-41-210: Water	$ 16,538	$ 20,000	$ 20,000	$ 20,600	$ 21,400
10-41-214: Fire Service Fee	$ 3,564	$ 0	$ 0	$ 3,600	$ 0
10-41-215: Electricity	$ 107,744	$ 120,000	$ 120,000	$ 129,000	$ 133,600
10-41-217: Sewer Service Fees	$ 5,870	$ 6,900	$ 6,900	$ 6,900	$ 7,200
10-41-220: Natural Gas	$ 3,291	$ 3,500	$ 3,500	$ 2,700	$ 2,800
10-41-226: Kiva Field Electricity	$ 13,296	$ 14,800	$ 14,800	$ 15,100	$ 15,700
10-41-330: General Professional Services	$ 13,723	$ 20,000	$ 20,000	$ 15,300	$ 15,900
10-41-333: Janitorial Service	$ 46,065	$ 69,100	$ 69,100	$ 69,100	$ 71,600
10-41-335: Independent Contractors	$ 3,136	$ 7,398	$ 7,398	$ 7,400	$ 7,700
10-41-420: Expendable Tools	$ 0	$ 850	$ 850	$ 900	$ 1,000
10-41-430: First Aid Supplies	$ 339	$ 150	$ 150	$ 200	$ 300
10-41-435: Gas & Oil	$ 7,961	$ 1,000	$ 1,000	$ 1,000	$ 1,100
10-41-445: Janitorial Supplies	$ 7,992	$ 8,370	$ 8,370	$ 8,600	$ 9,000
10-41-455: Misc. Parts & Supplies	$ 3,500	$ 4,200	$ 4,200	$ 4,200	$ 4,400
10-41-465: Office Supplies	$ 2,761	$ 2,000	$ 2,000	$ 2,000	$ 2,100
10-41-520: Weed Control - Town Complex	$ 1,960	$ 2,480	$ 2,480	$ 2,500	$ 2,600
10-41-540: Liability Insurance	$ 7,960	$ 7,960	$ 7,463	$ 8,200	$ 8,300
10-41-560: Facilities Repairs & Maint.	$ 52,977	$ 33,670	$ 33,670	$ 41,200	$ 42,700
10-41-580: Fire Hydrants Maintenance	$ 11,830	$ 11,000	$ 11,000	$ 0	$ 0
10-41-590: Wash Maintenance	$ 6	$ 2,500	$ 2,500	$ 2,500	$ 2,600
10-41-595: Landscape Maint. - Town Compl.	$ 3,282	$ 3,900	$ 3,900	$ 3,900	$ 4,100
10-41-597: Kiva Field Electrical Maint	$ 336	$ 500	$ 500	$ 500	$ 600
10-41-598: Kiva Field Maintenance	$ 8,236	$ 8,500	$ 8,500	$ 7,100	$ 7,400
10-41-635: Pest Control	$ 2,975	$ 4,850	$ 4,850	$ 4,900	$ 5,100
10-41-636: Berneil Wash Waste Removal	$ 196	$ 310	$ 310	$ 300	$ 400
10-41-790: Subscriptions & Publications	$ 0	$ 750	$ 750	$ 0	$ 0
Total Operating Expenses	**$ 326,323**	**$ 355,448**	**$ 354,951**	**$ 358,400**	**$ 368,400**
10-41-890: Capital	$ 88,151	$ 155,000	$ 155,000	$ 22,600	$ 23,400
Total Capital	**$ 88,151**	**$ 155,000**	**$ 155,000**	**$ 22,600**	**$ 23,400**
Total Expenditures	**$ 598,263**	**$ 682,398**	**$ 686,746**	**$ 557,340**	**$ 574,800**
Dollar Change			**$4,349**	**$(129,406)**	**$ 17,460**
Percentage Change			**.64%**	**-18.84%**	**3.13%**

Public Works - Engineering Fund: 10-49	2014-15 Prior Year Actual	2015-16 Adopted Budget	2015-16 Amended Budget	2016-17 Adopted Budget	2017-18 Projected Budget
10-49-100: Salaries And Wages	$ 281,907	$ 321,946	$ 331,143	$ 329,000	$ 340,600
Total Salaries & Overtime	**$ 281,907**	**$ 321,946**	**$ 331,143**	**$ 329,000**	**$ 340,600**
10-49-115: Employee Benefits-Fica	$ 20,450	$ 23,864	$ 24,399	$ 23,900	$ 24,800
10-49-120: Employee Benefits-Retirement	$ 32,970	$ 37,245	$ 38,616	$ 38,000	$ 39,400
10-49-125: Employee Benefits-Workers Comp	$ 9,247	$ 25,513	$ 26,614	$ 23,500	$ 24,400
10-49-130: Employee Benefits-Med/Dental	$ 23,643	$ 31,404	$ 31,404	$ 40,200	$ 41,700
10-49-135: Employee Benefits-Disabil/Life	$ 2,226	$ 2,343	$ 2,343	$ 2,300	$ 2,400
10-49-160: Employee Benefits-Clothing	$ 856	$ 1,140	$ 1,140	$ 1,140	$ 1,200
10-49-161: Employee Benefit - Cell Phone	$ 2,760	$ 2,760	$ 2,760	$ 2,760	$ 2,900
10-49-186: Employee Benefits - H S A	$ 10,820	$ 12,220	$ 12,220	$ 14,040	$ 14,600
Total Employee Benefits	**$ 102,973**	**$ 136,489**	**$ 139,496**	**$ 145,840**	**$ 151,400**
10-49-205: Cellular Phone Charges	$ 325	$ 360	$ 360	$ 360	$ 400
10-49-330: General Professional Services	$ 17,619	$ 27,500	$ 27,500	$ 50,000	$ 51,800
10-49-335: Npa/Npdes Compliance	$ 5,000	$ 10,000	$ 10,000	$ 11,000	$ 11,400
10-49-415: Computer Supplies	$ 0	$ 500	$ 500	$ 500	$ 600
10-49-435: Gas & Oil	$ 982	$ 1,500	$ 1,500	$ 1,500	$ 1,600
10-49-465: Office Supplies	$ 52	$ 1,400	$ 1,400	$ 1,400	$ 1,500
10-49-485: Printing	$ 25	$ 2,650	$ 2,650	$ 2,600	$ 2,700
10-49-540: Liability Insurance	$ 11,939	$ 11,939	$ 14,927	$ 16,400	$ 12,500
10-49-675: Dues	$ 1,198	$ 1,600	$ 1,600	$ 1,700	$ 1,800
10-49-720: Legal Advertising	$ 0	$ 200	$ 200	$ 0	$ 0
10-49-770: Staff Training	$ 1,709	$ 3,300	$ 3,300	$ 6,000	$ 6,300
10-49-790: Subscriptions & Publications	$ 302	$ 150	$ 150	$ 300	$ 400
10-49-815: Training Travel	$ 3,268	$ 2,000	$ 2,000	$ 2,000	$ 2,100
10-49-840: Miscellaneous	$ 20	$ 350	$ 350	$ 350	$ 400
10-49-980: Administrative Allocation	$(47,890)	$ 0	$(58,700)	$(52,379)	$ 54,300
Total Operating Expenses	**$ -5,451**	**$ 63,449**	**$ 7,737**	**$ 41,731**	**$ 147,800**
Total Expenditures	**$ 379,429**	**$ 521,884**	**$ 478,376**	**$ 516,571**	**$ 639,800**
Dollar Change			**$(43,509)**	**$ 38,195**	**$ 123,229**
Percentage Change			**(8.34%)**	**7.98%**	**23.86%**

Public Works - Fleet Fund: 10-51	2014-15 Prior Year Actual	2015-16 Adopted Budget	2015-16 Amended Budget	2016-17 Adopted Budget	2017-18 Projected Budget
10-51-100: Salaries And Wages	$ 61,175	$ 60,882	$ 63,013	$ 63,500	$ 65,800
Total Salaries & Overtime	**$ 61,175**	**$ 60,882**	**$ 63,013**	**$ 63,500**	**$ 65,800**
10-51-115: Employee Benefits-Fica	$ 4,477	$ 4,562	$ 4,725	$ 4,800	$ 5,000
10-51-120: Employee Benefits-Retirement	$ 7,113	$ 6,983	$ 7,227	$ 7,300	$ 7,600
10-51-125: Employee Benefits-Workers Comp	$ 2,682	$ 3,018	$ 3,124	$ 2,800	$ 2,900
10-51-130: Employee Benefits-Med/Dental	$ 8,433	$ 8,951	$ 8,951	$ 9,600	$ 10,000
10-51-135: Employee Benefits-Disabil/Life	$ 470	$ 444	$ 444	$ 500	$ 600
10-51-160: Employee Benefits-Clothing	$ 1,006	$ 485	$ 485	$ 490	$ 600
10-51-162: Employee Benefit - Tool	$ 0	$ 0	$ 0	$ 500	$ 600
10-51-186: Employee Benefits - H S A	$ 4,420	$ 4,420	$ 4,420	$ 4,420	$ 4,600
Total Employee Benefits	**$ 28,601**	**$ 28,863**	**$ 29,376**	**$ 30,410**	**$ 31,900**
10-51-205: Cellular Phone Charges	$ 354	$ 360	$ 360	$ 360	$ 400
10-51-420: Expendable Tools	$ 543	$ 3,100	$ 3,100	$ 4,000	$ 4,200
10-51-435: Gas & Oil	$ 478	$ 260	$ 260	$ 300	$ 400
10-51-465: Office Supplies	$ 204	$ 300	$ 300	$ 300	$ 400
10-51-502: Shop Supplies	$ 7,351	$ 3,390	$ 3,390	$ 5,000	$ 5,200
10-51-540: Liability Insurance	$ 3,980	$ 3,980	$ 3,732	$ 4,100	$ 4,200
10-51-590: Equipment Repairs & Maintenanc	$ 113,863	$ 161,300	$ 161,300	$ 161,300	$ 167,000
10-51-600: Shop Equipment Repair & Maint	$ 2,918	$ 3,600	$ 3,600	$ 3,600	$ 3,800
10-51-634: Environmental Disposal Fees	$ 0	$ 3,400	$ 3,400	$ 3,400	$ 3,600
10-51-675: Dues	$ 0	$ 780	$ 780	$ 800	$ 900
10-51-770: Staff Training	$ 398	$ 1,100	$ 1,100	$ 1,100	$ 1,200
10-51-790: Subscriptions & Publications	$ 1,845	$ 1,850	$ 1,850	$ 1,850	$ 2,000
10-51-840: Miscellaneous	$ 380	$ 0	$ 0	$ 0	$ 0
Total Operating Expenses	**$ 132,315**	**$ 183,420**	**$ 183,172**	**$ 186,110**	**$ 193,300**
Total Expenditures	**$ 222,091**	**$ 273,165**	**$ 275,561**	**$ 280,020**	**$ 291,000**
Dollar Change			**$2,396**	**$ 4,459**	**$ 10,980**
Percentage Change			**.88%**	**1.62%**	**3.92%**

Highway User Revenue Fund - Streets Fund: 20-40	2014-15 Prior Year Actual	2015-16 Adopted Budget	2015-16 Amended Budget	2016-17 Adopted Budget	2017-18 Projected Budget
20-40-100: Salaries And Wages	$ 530,935	$ 550,406	$ 566,665	$ 566,000	$ 585,900
20-40-105: Overtime	$ 5,306	$ 5,382	$ 5,382	$ 3,500	$ 3,700
Total Salaries & Overtime	**$ 536,240**	**$ 555,788**	**$ 572,047**	**$ 569,500**	**$ 589,600**
20-40-115: Employee Benefits-Fica	$ 40,210	$ 41,423	$ 42,772	$ 43,000	$ 44,600
20-40-120: Employee Benefits-Retirement	$ 62,866	$ 63,907	$ 65,930	$ 65,800	$ 68,200
20-40-125: Employee Benefits-Workers Comp	$ 70,241	$ 62,361	$ 64,335	$ 58,000	$ 60,100
20-40-130: Employee Benefits-Med/Dental	$ 90,368	$ 96,622	$ 96,622	$ 100,400	$ 104,000
20-40-135: Employee Benefits-Disabil/Life	$ 3,913	$ 3,887	$ 3,887	$ 4,200	$ 4,400
20-40-160: Employee Benefits-Clothing	$ 5,724	$ 5,700	$ 5,700	$ 5,700	$ 5,900
20-40-161: Employee Benefit - Cell Phone	$ 1,380	$ 1,380	$ 1,380	$ 1,380	$ 1,500
20-40-186: Employee Benefits - H S A	$ 36,140	$ 36,140	$ 36,140	$ 36,140	$ 37,500
Total Employee Benefits	**$ 310,842**	**$ 311,420**	**$ 316,766**	**$ 314,620**	**$ 326,200**
20-40-205: Cellular Phones	$ 3,987	$ 4,100	$ 4,100	$ 4,100	$ 4,300
20-40-210: Water	$ 35,468	$ 34,100	$ 34,100	$ 43,000	$ 44,600
20-40-225: Electricity - Aps/Srp	$ 35,299	$ 23,750	$ 23,750	$ 32,000	$ 33,200
20-40-227: Electricity - Landscape Median	$ 1,133	$ 980	$ 980	$ 1,300	$ 1,400
20-40-330: General Professional Services	$ 38,131	$ 40,670	$ 40,670	$ 36,000	$ 37,300
20-40-342: Stormwater Drainage Maintenanc	$ 194,277	$ 75,000	$ 75,000	$ 75,000	$ 77,700
20-40-405: Beverages/Gaterade/Coffee	$ 1,071	$ 930	$ 930	$ 930	$ 1,000
20-40-420: Expendable Tools	$ 2,439	$ 2,530	$ 2,530	$ 3,000	$ 3,200
20-40-430: First Aid Supplies	$ 1,010	$ 1,000	$ 1,000	$ 1,000	$ 1,100
20-40-435: Gas & Oil	$ 33,575	$ 30,000	$ 30,000	$ 30,000	$ 31,100
20-40-455: Misc. Parts & Supplies	$ 2,889	$ 3,436	$ 3,436	$ 3,500	$ 3,700
20-40-460: Misc. Rock & Fill	$ 190	$ 22,345	$ 22,345	$ 22,400	$ 23,200
20-40-461: Misc Road & Drainage Repairs	$ 15,247	$ 7,500	$ 7,500	$ 7,500	$ 7,800
20-40-464: Office Furnishings	$ 0	$ 2,000	$ 2,000	$ 2,000	$ 2,100
20-40-465: Office Supplies	$ 2,224	$ 2,400	$ 2,400	$ 2,400	$ 2,500
20-40-470: Street Striping	$ 48,641	$ 45,000	$ 45,000	$ 45,000	$ 46,600
20-40-495: Safety Equipment Supplies	$ 91	$ 903	$ 903	$ 1,300	$ 1,400
20-40-502: Street Shop Supplies	$ 1,511	$ 2,000	$ 2,000	$ 3,500	$ 3,700
20-40-510: Street Signs & Materials	$ 12,182	$ 5,000	$ 5,000	$ 11,700	$ 12,200
20-40-520: Weed Control Supplies	$ 7,902	$ 7,530	$ 7,530	$ 7,500	$ 7,800
20-40-540: Liability Insurance	$ 39,798	$ 39,798	$ 37,317	$ 41,000	$ 41,400
20-40-595: Landscape Islands/Right Of Way	$ 15,040	$ 7,420	$ 7,420	$ 9,700	$ 10,100
20-40-605: Photocopier Repairs & Maint	$ 1,180	$ 1,200	$ 1,200	$ 1,200	$ 1,300
20-40-615: Recreation Path Maintenance	$ 4,389	$ 5,000	$ 5,000	$ 12,000	$ 12,500
20-40-621: Crack Seal Program	$ 0	$ 20,400	$ 20,400	$ 20,400	$ 21,200
20-40-630: Traffic Signal Row Light Maint	$ 9,012	$ 1,500	$ 1,500	$ 9,600	$ 10,000
20-40-634: Environmental Disposal Fees	$ 27,793	$ 28,700	$ 28,700	$ 28,700	$ 29,800
20-40-636: Animal Pickups	$ 470	$ 2,550	$ 2,550	$ 1,500	$ 1,600
20-40-675: Dues	$ 775	$ 1,200	$ 1,200	$ 1,300	$ 1,400
20-40-765: Cdl Drug Testing Costs	$ 650	$ 1,210	$ 1,210	$ 1,200	$ 1,300
20-40-770: Staff Training	$ 2,271	$ 3,770	$ 3,770	$ 3,800	$ 4,000
20-40-790: Subscriptions & Publications	$ 299	$ 745	$ 745	$ 750	$ 800
20-40-815: Training Travel	$ 2,616	$ 5,200	$ 5,200	$ 5,200	$ 5,400
20-40-840: Miscellaneous	$ 2,676	$ 30,500	$ 30,500	$ 15,493	$ 16,100
20-40-871: Street Preservation	$ 1,598,304	$ 1,540,000	$ 1,540,000	$ 1,540,000	$ 1,593,900
Total Operating Expenses	**$ 2,142,540**	**$ 2,000,367**	**$ 1,997,886**	**$ 2,024,973**	**$ 2,096,700**
20-40-869: Street Dept. Equipment	$ 24,943	$ 2,700	$ 2,700	$ 5,500	$ 5,700
Total Capital	**$ 24,943**	**$ 2,700**	**$ 2,700**	**$ 5,500**	**$ 5,700**
Total Expenditures	**$ 3,014,566**	**$ 2,870,275**	**$ 2,889,399**	**$ 2,914,593**	**$ 3,018,200**
Dollar Change			**$19,124**	**$ 25,194**	**$ 103,607**
Percentage Change			**.67%**	**0.87%**	**3.55%**

Community Development - Building Division Fund: 10-47	2014-15 Prior Year Actual	2015-16 Adopted Budget	2015-16 Amended Budget	2016-17 Adopted Budget	2017-18 Projected Budget
10-47-100: Salaries And Wages	$ 313,773	$ 311,176	$ 317,622	$ 322,000	$ 333,300
10-47-105: Overtime	$ 365	$ 500	$ 500	$ 1,500	$ 1,600
Total Salaries & Overtime	**$ 314,137**	**$ 311,676**	**$ 318,122**	**$ 323,500**	**$ 334,900**
10-47-115: Employee Benefits-Fica	$ 23,675	$ 23,766	$ 24,571	$ 25,000	$ 25,900
10-47-120: Employee Benefits-Retirement	$ 36,746	$ 36,217	$ 37,424	$ 37,500	$ 38,900
10-47-125: Employee Benefits-Workers Comp	$ 11,048	$ 9,817	$ 10,144	$ 8,900	$ 9,300
10-47-130: Employee Benefits-Med/Dental	$ 35,056	$ 37,227	$ 37,227	$ 39,900	$ 41,300
10-47-135: Employee Benefits-Disabil/Life	$ 2,035	$ 2,192	$ 2,192	$ 2,200	$ 2,300
10-47-160: Employee Benefits-Clothing	$ 1,428	$ 1,520	$ 1,520	$ 1,520	$ 1,600
10-47-161: Employee Benefit - Cell Phone	$ 4,080	$ 4,080	$ 4,080	$ 4,080	$ 4,300
10-47-186: Employee Benefits - H S A	$ 15,860	$ 15,860	$ 15,860	$ 15,860	$ 16,500
Total Employee Benefits	**$ 129,928**	**$ 130,679**	**$ 133,018**	**$ 134,960**	**$ 140,100**
10-47-327: Emergency Management	$ 1,387	$ 5,000	$ 5,000	$ 5,000	$ 5,200
10-47-330: General Professional Services	$ 16,423	$ 0	$ 45,000	$ 125,000	$ 0
10-47-375: Temporary Labor	$ 0	$ 45,000	$ 0	$ 0	$ 129,400
10-47-420: Expendable Tools	$ 0	$ 200	$ 200	$ 0	$ 0
10-47-435: Gas & Oil	$ 4,926	$ 6,600	$ 6,600	$ 6,000	$ 6,300
10-47-465: Office Supplies	$ 1,657	$ 4,600	$ 4,600	$ 2,000	$ 2,100
10-47-485: Printing	$ 0	$ 2,150	$ 2,150	$ 2,150	$ 2,300
10-47-540: Liability Insurance	$ 15,919	$ 15,919	$ 14,927	$ 16,400	$ 16,600
10-47-565: Car Washes	$ 12	$ 100	$ 100	$ 100	$ 200
10-47-670: Dinners @ Work Sessions, Etc	$ 0	$ 0	$ 0	$ 150	$ 200
10-47-675: Dues	$ 417	$ 535	$ 535	$ 500	$ 600
10-47-720: Legal Advertising	$ 91	$ 0	$ 0	$ 0	$ 0
10-47-770: Staff Training	$ 741	$ 2,000	$ 2,000	$ 3,000	$ 3,200
10-47-790: Subscriptions & Publications	$ 0	$ 2,600	$ 2,600	$ 600	$ 700
10-47-815: Training Travel	$ 70	$ 540	$ 540	$ 1,300	$ 1,400
10-47-840: Miscellaneous	$ 134	$ 4,300	$ 4,300	$ 3,100	$ 3,300
Total Operating Expenses	**$ 41,776**	**$ 89,544**	**$ 88,552**	**$ 165,300**	**$ 171,500**
Total Expenditures	**$ 485,842**	**$ 531,899**	**$ 539,692**	**$ 623,760**	**$ 646,500**
Dollar Change			**$7,793**	**$ 84,068**	**$ 22,740**
Percentage Change			**1.47%**	**15.58%**	**3.65%**

Community Development - Planning Division Fund: 10-48	2014-15 Prior Year Actual	2015-16 Adopted Budget	2015-16 Amended Budget	2016-17 Adopted Budget	2017-18 Projected Budget
10-48-100: Salaries And Wages	$ 424,549	$ 421,442	$ 439,127	$ 439,000	$ 454,400
10-48-105: Overtime	$ 1,862	$ 2,000	$ 2,000	$ 3,700	$ 3,900
Total Salaries & Overtime	**$ 426,411**	**$ 423,442**	**$ 441,127**	**$ 442,700**	**$ 458,300**
10-48-115: Employee Benefits-Fica	$ 31,755	$ 31,892	$ 32,810	$ 32,600	$ 33,800
10-48-120: Employee Benefits-Retirement	$ 49,418	$ 48,727	$ 50,914	$ 50,800	$ 52,600
10-48-125: Employee Benefits-Workers Comp	$ 2,002	$ 1,811	$ 1,892	$ 1,700	$ 1,800
10-48-130: Employee Benefits-Med/Dental	$ 38,206	$ 35,373	$ 35,373	$ 41,000	$ 42,500
10-48-135: Employee Benefits-Disabil/Life	$ 2,277	$ 3,120	$ 3,120	$ 3,100	$ 3,300
10-48-160: Employee Benefits-Clothing	$ 0	$ 0	$ 0	$ 200	$ 300
10-48-161: Employee Benefit - Cell Phone	$ 1,380	$ 1,380	$ 1,380	$ 1,380	$ 1,500
10-48-186: Employee Benefits - H S A	$ 14,820	$ 14,820	$ 14,820	$ 12,200	$ 12,700
Total Employee Benefits	**$ 139,858**	**$ 137,123**	**$ 140,309**	**$ 142,980**	**$ 148,500**
10-48-330: General Professional Services	$ 3,755	$ 10,000	$ 10,000	$ 10,500	$ 10,900
10-48-402: Blueprints	$ 6	$ 75	$ 75	$ 0	$ 0
10-48-465: Office Supplies	$ 4,509	$ 6,000	$ 6,000	$ 7,000	$ 7,300
10-48-485: Printing	$ 261	$ 3,250	$ 3,250	$ 3,600	$ 3,800
10-48-540: Liability Insurance	$ 126,166	$ 125,166	$ 36,781	$ 24,600	$ 129,400
10-48-670: Meals	$ 38	$ 200	$ 200	$ 650	$ 700
10-48-675: Dues	$ 821	$ 1,800	$ 1,800	$ 1,800	$ 1,900
10-48-685: Postage Machine, Rent, Supplie	$ 4,063	$ 0	$ 0	$ 5,000	$ 5,200
10-48-720: Legal Advertising	$ 93	$ 2,000	$ 2,000	$ 2,000	$ 2,100
10-48-725: Mileage-Miscellaneous Travel	$ 251	$ 500	$ 500	$ 200	$ 300
10-48-750: Post Office	$ 3,124	$ 7,000	$ 19,000	$ 15,000	$ 15,600
10-48-770: Staff Training	$ 2,390	$ 4,000	$ 4,000	$ 4,000	$ 4,200
10-48-790: Subscriptions & Publications	$ 0	$ 200	$ 200	$ 200	$ 300
10-48-815: Training Travel	$ 2,458	$ 1,000	$ 1,000	$ 4,500	$ 4,700
10-48-840: Miscellaneous	$ 0	$ 100	$ 100	$ 100	$ 200
10-48-845: Boards And Commission Expenses	$ 0	$ 1,000	$ 1,000	$ 1,000	$ 1,100
10-48-863: Computer Hardware	$ 0	$ 0	$ 0	$ 500	$ 600
10-48-866: Office Furniture & Fixtures	$ 467	$ 0	$ 0	$ 1,500	$ 1,600
Total Operating Expenses	**$ 148,403**	**$ 162,291**	**$ 85,906**	**$ 82,150**	**$ 189,900**
Total Expenditures	**$ 714,672**	**$ 722,856**	**$ 667,342**	**$ 667,830**	**$ 796,700**
Dollar Change			**$(55,514)**	**$ 488**	**$ 128,870**
Percentage Change			**(7.68%)**	**0.07%**	**19.30%**

Department of Administration - Finance Fund: 10-46	2014-15 Prior Year Actual	2015-16 Adopted Budget	2015-16 Amended Budget	2016-17 Adopted Budget	2017-18 Projected Budget
10-46-100: Salaries And Wages	$ 271,685	$ 302,230	$ 320,146	$ 320,000	$ 331,200
10-46-105: Overtime	$ 15,881	$ 18,000	$ 18,000	$ 19,000	$ 19,700
Total Salaries & Overtime	**$ 287,566**	**$ 320,230**	**$ 338,146**	**$ 339,000**	**$ 350,900**
10-46-115: Employee Benefits-Fica	$ 21,198	$ 23,731	$ 24,587	$ 25,000	$ 25,900
10-46-120: Employee Benefits-Retirement	$ 31,706	$ 36,889	$ 38,944	$ 40,000	$ 41,400
10-46-125: Employee Benefits-Workers Comp	$ 2,214	$ 1,371	$ 1,448	$ 1,300	$ 1,400
10-46-130: Employee Benefits-Med/Dental	$ 32,307	$ 40,316	$ 40,316	$ 37,000	$ 38,300
10-46-133: Uhc In Network Reimbursement	$ 464	$ 0	$ 0	$ 0	$ 0
10-46-135: Employee Benefits-Disabil/Life	$ 1,370	$ 2,012	$ 2,167	$ 2,200	$ 2,300
10-46-150: Employee Programs	$ 602	$ 0	$ 0	$ 0	$ 0
10-46-161: Employee Benefit - Cell Phone	$ 920	$ 1,380	$ 1,380	$ 1,380	$ 1,500
10-46-186: Employee Benefits - H S A	$ 13,990	$ 15,860	$ 15,860	$ 14,040	$ 14,600
10-46-199: Workers' Compensation Ded	$ 2,000	$ 0	$ 0	$ 0	$ 0
Total Employee Benefits	**$ 106,769**	**$ 121,559**	**$ 124,702**	**$ 120,920**	**$ 125,400**
10-46-325: Financial Auditors	$ 29,930	$ 30,000	$ 30,000	$ 30,000	$ 31,100
10-46-330: General Professional Services	$ 89,543	$ 143,500	$ 243,500	$ 195,500	$ 202,400
10-46-336: Credit Card Processing	$ 13,438	$ 10,000	$ 10,000	$ 13,000	$ 13,500
10-46-339: Bank Service Charges	$ 52,556	$ 54,000	$ 54,000	$ 54,000	$ 55,900
10-46-370: Payroll Process Service	$ 12,539	$ 10,000	$ 10,000	$ 25,500	$ 26,400
10-46-375: Temporary Labor	$ 0	$ 100,000	$ 0	$ 0	$ 0
10-46-465: Office Supplies	$ 6,973	$ 5,000	$ 5,000	$ 5,000	$ 5,200
10-46-485: Printing-Ltrhd-Env.	$ 29,704	$ 22,000	$ 22,000	$ 26,000	$ 27,000
10-46-540: Liability Insurance	$ 15,597	$ 15,919	$ 15,543	$ 16,400	$ 16,600
10-46-670: Meals	$ 245	$ 0	$ 0	$ 1,500	$ 1,600
10-46-675: Dues	$ 2,758	$ 2,750	$ 2,750	$ 2,400	$ 2,500
10-46-720: Legal Advertising	$ 24	$ 0	$ 0	$ 0	$ 0
10-46-725: Mileage-Miscellaneous Travel	$ 1,515	$ 1,000	$ 1,000	$ 1,500	$ 1,600
10-46-770: Staff Training	$ 6,277	$ 7,500	$ 7,500	$ 6,800	$ 7,100
10-46-790: Subscriptions & Publications	$ 1,113	$ 1,000	$ 1,000	$ 1,000	$ 1,100
10-46-815: Training Travel	$ 1,064	$ 2,000	$ 2,000	$ 7,500	$ 7,800
10-46-840: Miscellaneous	$ 485	$ 0	$ 0	$ 1,500	$ 1,600
10-46-980: Administrative Allocation	$(161,456)	$ 0	$(178,650)	$(197,603)	$ 204,600
Total Operating Expenses	**$ 102,305**	**$ 404,669**	**$ 225,643**	**$ 189,997**	**$ 606,000**
Total Expenditures	**$ 496,641**	**$ 846,458**	**$ 688,491**	**$ 649,917**	**$ 1,082,300**
Dollar Change			**$(157,967)**	**$(38,574)**	**$ 432,383**
Percentage Change			**(18.66%)**	**-5.60%**	**66.53%**

Department of Administration - Information Technology Fund: 10-52	2014-15 Prior Year Actual	2015-16 Adopted Budget	2015-16 Amended Budget	2016-17 Adopted Budget	2017-18 Projected Budget
10-52-100: Salaries And Wages	$ 218,507	$ 219,655	$ 222,143	$ 222,000	$ 229,800
10-52-105: Overtime	$ 2,106	$ 1,900	$ 1,900	$ 0	$ 0
Total Salaries & Overtime	**$ 220,613**	**$ 221,555**	**$ 224,043**	**$ 222,000**	**$ 229,800**
10-52-115: Employee Benefits-Fica	$ 16,854	$ 17,002	$ 17,426	$ 17,000	$ 17,600
10-52-120: Employee Benefits-Retirement	$ 24,217	$ 24,063	$ 24,699	$ 25,800	$ 26,800
10-52-125: Employee Benefits-Workers Comp	$ 1,567	$ 958	$ 982	$ 1,000	$ 1,100
10-52-130: Employee Benefits-Med/Dental	$ 22,058	$ 23,904	$ 23,904	$ 32,800	$ 34,000
10-52-135: Employee Benefits-Disabil/Life	$ 1,159	$ 1,238	$ 1,238	$ 1,700	$ 1,800
10-52-161: Employee Benefit - Cell Phone	$ 2,664	$ 3,060	$ 3,060	$ 3,060	$ 3,200
10-52-186: Employee Benefits - H S A	$ 10,420	$ 9,620	$ 9,620	$ 11,440	$ 11,900
Total Employee Benefits	**$ 78,939**	**$ 79,845**	**$ 80,929**	**$ 92,800**	**$ 96,400**
10-52-275: Copier Lease	$ 807	$ 0	$ 0	$ 0	$ 0
10-52-276: Photocopy Allocation	$ 4,120	$ 0	$ 0	$ 0	$ 0
10-52-290: Software Maintenance Contract	$ 379,125	$ 625,550	$ 625,550	$ 708,150	$ 733,000
10-52-305: It Support	$ 5,690	$ 10,400	$ 10,400	$ 19,100	$ 19,800
10-52-330: General Professional Services	$ 16,619	$ 77,000	$ 147,000	$ 80,700	$ 83,600
10-52-375: Temporary Labor	$ 0	$ 70,000	$ 0	$ 0	$ 0
10-52-415: Computer Supplies	$ 1,317	$ 1,500	$ 1,500	$ 1,500	$ 1,600
10-52-465: Office Supplies	$ 4,354	$ 2,000	$ 2,000	$ 2,000	$ 2,100
10-52-540: Liability Insurance	$ 11,939	$ 11,939	$ 11,195	$ 12,300	$ 12,500
10-52-570: Computer Hardware Maintenance	$ 956	$ 5,000	$ 5,000	$ 4,000	$ 4,200
10-52-605: Photocopier Repairs & Maint	$ 3,228	$ 6,000	$ 6,000	$ 6,000	$ 6,300
10-52-670: Meals	$ 1,471	$ 700	$ 700	$ 700	$ 800
10-52-725: Mileage- Miscellaneous Travel	$ 0	$ 100	$ 100	$ 100	$ 200
10-52-752: Postage	$ 14,048	$ 4,500	$ 4,500	$ 0	$ 0
10-52-770: Staff Training	$ 11,648	$ 10,550	$ 10,550	$ 11,700	$ 12,200
10-52-790: Subscriptions & Publications	$ 38	$ 1,000	$ 1,000	$ 1,000	$ 1,100
10-52-815: Training Travel	$ 6,423	$ 4,000	$ 4,000	$ 4,000	$ 4,200
10-52-840: Miscellaneous	$ 48	$ 100	$ 100	$ 100	$ 200
10-52-863: Computer Hardware	$ 128,303	$ 172,755	$ 172,755	$ 163,455	$ 169,200
10-52-864: Computer Software - New	$ 15,994	$ 43,480	$ 43,480	$ 71,250	$ 73,800
10-52-869: It Equipment	$ 1,780	$ 0	$ 0	$ 0	$ 0
10-52-980: Administrative Allocation	$(11,255)	$ 0	$(11,300)	$(11,391)	$ 11,800
Total Operating Expenses	**$ 596,652**	**$ 1,046,574**	**$ 1,034,530**	**$ 1,074,664**	**$ 1,136,600**
Total Expenditures	**$ 896,203**	**$ 1,347,974**	**$ 1,339,502**	**$ 1,389,464**	**$ 1,462,800**
Dollar Change			**$(8,472)**	**$ 49,962**	**$ 73,336**
Percentage Change			**(.63%)**	**3.73%**	**5.28%**

Contingencies - Operating Contingency Fund: 10-57	2014-15 Prior Year Actual	2015-16 Adopted Budget	2015-16 Amended Budget	2016-17 Adopted Budget	2017-18 Projected Budget
10-57-970: Operating Contingency	$ 0	$ 200,000	$ 74,124	$ 272,200	$ 227,700
10-57-977: Payroll Merit Allowance	$ 0	$ 330,000	$ 0	$ 375,000	$ 388,200
Total Operating Expenses	**$ 0**	**$ 530,000**	**$ 74,124**	**$ 647,200**	**$ 615,900**
Total Expenditures	**$ 0**	**$ 530,000**	**$ 74,124**	**$ 647,200**	**$ 615,900**
Dollar Change			**$(455,876)**	**$ 573,076**	**$(31,300)**
Percentage Change			**(86.01%)**	**773.14%**	**-4.84%**

Contingency Fund - Fund: 29-40	2014-15 Prior Year Actual	2015-16 Adopted Budget	2015-16 Amended Budget	2016-17 Adopted Budget	2017-18 Projected Budget
29-40-970: Contingency	$ 0	$ 2,400,000	$ 2,800,000	$ 950,000	$ 983,300
Total Operating Expenses	**$ 0**	**$ 2,400,000**	**$ 2,800,000**	**$ 950,000**	**$ 983,300**
Total Expenditures	**$ 0**	**$ 2,400,000**	**$ 2,800,000**	**$ 950,000**	**$ 983,300**
Dollar Change			**$400,000**	**$(1,850,000)**	**$ 33,300**
Percentage Change			**16.67%**	**-66.07%**	**3.51%**

Debt Service Fund - Fund: 91-40	2014-15 Prior Year Actual	2015-16 Adopted Budget	2015-16 Amended Budget	2016-17 Adopted Budget	2017-18 Projected Budget
91-40-840: Miscellaneous	$ 0	$ 400,000	$ 0	$ 116,200	$ 0
91-40-957: Interest 2009 Mpc Debt	$ 149,106	$ 113,292	$ 113,292	$ 71,807	$ 74,400
91-40-958: Principal 2009 Mpc Debt	$ 876,435	$ 914,242	$ 914,242	$ 927,990	$ 960,500
Total Operating Expenses	**$ 1,025,541**	**$ 1,427,534**	**$ 1,027,534**	**$ 1,115,997**	**$ 1,034,900**
Total Expenditures	**$ 1,025,541**	**$ 1,427,534**	**$ 1,027,534**	**$ 1,115,997**	**$ 1,034,900**
Dollar Change			**$(400,000)**	**$ 88,463**	**$(81,097)**
Percentage Change			**(28.02%)**	**8.61%**	**-7.27%**

Alarm Fund - Fund: 50-40	2014-15 Prior Year Actual	2015-16 Adopted Budget	2015-16 Amended Budget	2016-17 Adopted Budget	2017-18 Projected Budget
50-40-235: Radio Service Fees	$ 8,526	$ 8,900	$ 8,900	$ 9,000	$ 9,400
50-40-290: Software Maintenance Contract	$ 0	$ 4,500	$ 4,500	$ 4,500	$ 4,700
50-40-570: Computer Hardware Maintenance	$ 0	$ 3,900	$ 3,900	$ 4,000	$ 4,200
50-40-899: Depreciation	$ 697	$ 0	$ 0	$ 0	$ 0
50-40-980: Admin Fee Allocation	$ 50,055	$ 88,800	$ 88,800	$ 96,000	$ 99,400
50-40-999: Operating Contingency	$ 0	$ 1,100	$ 1,100	$ 300,000	$ 310,500
Total Operating Expenses	**$ 59,278**	**$ 107,200**	**$ 107,200**	**$ 413,500**	**$ 428,200**
Total Expenditures	**$ 59,278**	**$ 107,200**	**$ 107,200**	**$ 413,500**	**$ 428,200**
Dollar Change			**$0**	**$ 306,300**	**$ 14,700**
Percentage Change				**285.73%**	**3.56%**

Wastewater Utility Fund - Fund: 55-40	2014-15 Prior Year Actual	2015-16 Adopted Budget	2015-16 Amended Budget	2016-17 Adopted Budget	2017-18 Projected Budget
55-40-215: Electricity	$ 2,485	$ 2,977	$ 2,977	$ 3,000	$ 3,200
55-40-250: Bond Administration	$ 1,167	$ 1,000	$ 1,000	$ 1,000	$ 1,100
55-40-310: County Recorder Sewer Liens	$ 0	$ 527	$ 527	$ 600	$ 700
55-40-330: General Professional Services	$ 241,692	$ 50,000	$ 50,000	$ 25,000	$ 25,900
55-40-337: Sewer Maintenance	$ 3,755	$ 50,000	$ 50,000	$ 75,000	$ 77,700
55-40-899: Depreciation	$ 249,054	$ 0	$ 0	$ 0	$ 0
55-40-950: Amortize 2009 Bond Premium	$(15,419)	$ 0	$ 0	$ 0	$ 0
55-40-960: Capital Lease - Interest	$ 32,643	$ 12,830	$ 12,830	$ 0	$ 0
55-40-961: Capital Lease - Principal	$ 0	$ 485,153	$ 485,153	$ 0	$ 0
55-40-965: Interest 2009 Mpc Bond	$ 67,807	$ 51,520	$ 51,520	$ 32,655	$ 33,800
55-40-966: Principal 2009 Mpc Bond	$ 0	$ 415,758	$ 415,758	$ 422,010	$ 436,800
55-40-970: Scottsdale Service Fees	$ 1,619,536	$ 1,661,937	$ 1,661,937	$ 1,682,400	$ 1,741,300
55-40-980: Admin Fee Allocation	$ 121,669	$ 130,000	$ 130,000	$ 132,000	$ 136,700
55-40-999: Operating Contingency	$ 0	$ 56,900	$ 56,900	$ 43,044	$ 44,600
Total Operating Expenses	**$ 2,324,387**	**$ 2,918,602**	**$ 2,918,602**	**$ 2,416,709**	**$ 2,501,800**
Total Expenditures	**$ 2,324,387**	**$ 2,918,602**	**$ 2,918,602**	**$ 2,416,709**	**$ 2,501,800**
Dollar Change			**$0**	**$(501,893)**	**$ 85,091**
Percentage Change				**-17.20%**	**3.52%**

Wastewater Impact Fee Fund - Fund: 57-40	2014-15 Prior Year Actual	2015-16 Adopted Budget	2015-16 Amended Budget	2016-17 Adopted Budget	2017-18 Projected Budget
57-40-330: General Professional Services	$ 0	$ 50,000	$ 50,000	$ 50,000	$ 51,800
Total Operating Expenses	**$ 0**	**$ 50,000**	**$ 50,000**	**$ 50,000**	**$ 51,800**
Total Expenditures	**$ 0**	**$ 50,000**	**$ 50,000**	**$ 50,000**	**$ 51,800**
Dollar Change			**$0**	**$ 0**	**$ 1,800**
Percentage Change					**3.60%**

Fire Service Fund - Fund: 53-40	2014-15 Prior Year Actual	2015-16 Adopted Budget	2015-16 Amended Budget	2016-17 Adopted Budget	2017-18 Projected Budget
53-40-210: Water	$ 3,891	$ 4,400	$ 4,400	$ 4,300	$ 4,500
53-40-214: Fire Service Fee	$ 1,155	$ 1,155	$ 1,155	$ 1,200	$ 1,300
53-40-215: Electricity	$ 27,222	$ 35,000	$ 35,000	$ 38,000	$ 39,400
53-40-217: Sewer Service Fees	$ 1,571	$ 1,600	$ 1,600	$ 1,700	$ 1,800
53-40-220: Natural Gas	$ 3,145	$ 2,700	$ 2,700	$ 3,000	$ 3,200
53-40-330: General Professional Services	$ 5,509	$ 8,300	$ 8,300	$ 8,300	$ 8,600
53-40-333: Janitorial Service	$ 0	$ 2,200	$ 2,200	$ 2,200	$ 2,300
53-40-335: Phoenix Iga	$ 2,386,442	$ 2,375,554	$ 2,375,554	$ 2,424,737	$ 2,458,700
53-40-342: Third Party Reimbursements	$ 119,326	$ 107,725	$ 107,725	$ 128,000	$ 132,500
53-40-343: O&M Fire Stations	$ 0	$ 3,500	$ 3,500	$ 0	$ 0
53-40-435: Gas & Oil	$ 18,570	$ 23,000	$ 23,000	$ 20,000	$ 20,700
53-40-560: Facilities Repairs & Maint	$ 36,437	$ 10,000	$ 10,000	$ 11,000	$ 11,400
53-40-580: Fire Hydrant Maintenance	$ 0	$ 0	$ 0	$ 13,000	$ 13,500
53-40-595: Landscape Maint	$ 929	$ 0	$ 0	$ 0	$ 0
53-40-634: Environmental Disposal Fee	$ 1,146	$ 800	$ 800	$ 1,500	$ 1,600
53-40-635: Pest Control	$ 0	$ 0	$ 0	$ 1,400	$ 1,500
53-40-840: Miscellaneous	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,700
53-40-850: Bad Debt Expense	$ 2,694	$ 20,000	$ 20,000	$ 10,000	$ 10,400
53-40-899: Depreciation	$ 284,759	$ 0	$ 0	$ 0	$ 0
53-40-965: Debt Service	$ 0	$ 200,000	$ 200,000	$ 0	$ 0
53-40-980: Allocate Administrative Fees	$ 132,274	$ 150,000	$ 150,000	$ 161,000	$ 166,700
53-40-999: Operating Contingency	$ 0	$ 28,000	$ 28,000	$ 50,817	$ 103,500
Total Operating Expenses	**$ 3,045,069**	**$ 2,993,934**	**$ 2,993,934**	**$ 2,900,154**	**$ 3,002,300**
Total Expenditures	**$ 3,045,069**	**$ 2,993,934**	**$ 2,993,934**	**$ 2,900,154**	**$ 3,002,300**
Dollar Change			**$0**	**$(93,780)**	**$ 102,146**
Percentage Change				**-3.13%**	**3.52%**

Court Enhancement Fund - Fund: 21-40	2014-15 Prior Year Actual	2015-16 Adopted Budget	2015-16 Amended Budget	2016-17 Adopted Budget	2017-18 Projected Budget
21-40-986: Miscellaneous	$ 3,577	$ 105,000	$ 105,000	$ 70,500	$ 73,000
21-40-987: Interest Payment	$ 20,938	$ 18,688	$ 18,688	$ 16,438	$ 17,100
21-40-988: Principal Payment	$ 0	$ 90,000	$ 90,000	$ 90,000	$ 93,200
21-40-989: Land Lease Payment	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,900
Total Operating Expenses	**$ 49,515**	**$ 238,688**	**$ 238,688**	**$ 201,938**	**$ 209,200**
Total Expenditures	**$ 49,515**	**$ 238,688**	**$ 238,688**	**$ 201,938**	**$ 209,200**
Dollar Change			**$0**	**$(36,750)**	**$ 7,262**
Percentage Change				**-15.40%**	**3.60%**

JCEF - Fund: 23-40	2014-15 Prior Year Actual	2015-16 Adopted Budget	2015-16 Amended Budget	2016-17 Adopted Budget	2017-18 Projected Budget
23-40-985: Miscellaneous	$ 1,217	$ 2,500	$ 2,500	$ 2,500	$ 2,600
Total Operating Expenses	**$ 1,217**	**$ 2,500**	**$ 2,500**	**$ 2,500**	**$ 2,600**
Total Expenditures	**$ 1,217**	**$ 2,500**	**$ 2,500**	**$ 2,500**	**$ 2,600**
Dollar Change			**$0**	**$ 0**	**$ 100**
Percentage Change					**4.00%**

Donation Fund - Fund: 25-40	2014-15 Prior Year Actual	2015-16 Adopted Budget	2015-16 Amended Budget	2016-17 Adopted Budget	2017-18 Projected Budget
25-40-950: Dare Donation Expenditures	$ 39	$ 0	$ 0	$ 0	$ 0
25-40-970: Police Dept Donation Expnd	$ 6,016	$ 0	$ 0	$ 5,000	$ 5,200
25-40-974: Vintage Car Show Expenditures	$ 14,384	$ 15,000	$ 15,000	$ 10,000	$ 10,400
25-40-975: Bil Keane Memorial Statue	$ 323	$ 0	$ 0	$ 0	$ 0
Total Operating Expenses	**$ 20,761**	**$ 15,000**	**$ 15,000**	**$ 15,000**	**$ 15,600**
Total Expenditures	**$ 20,761**	**$ 15,000**	**$ 15,000**	**$ 15,000**	**$ 15,600**
Dollar Change			**$0**	**$ 0**	**$ 600**
Percentage Change					**4.00%**

Grant Fund - Fund: 26-40	2014-15 Prior Year Actual	2015-16 Adopted Budget	2015-16 Amended Budget	2016-17 Adopted Budget	2017-18 Projected Budget
26-40-840: Miscellaneous	$ 0	$ 237,000	$ 237,000	$ 237,000	$ 245,300
26-40-977: Bullet Proof Vest Grants	$ 5,168	$ 0	$ 0	$ 0	$ 0
26-40-984: Ltaf Ii Grant (Hb 2565)	$ 40,984	$ 0	$ 25,200	$ 38,000	$ 39,400
Total Operating Expenses	**$ 46,151**	**$ 237,000**	**$ 262,200**	**$ 275,000**	**$ 284,700**
Total Expenditures	**$ 46,151**	**$ 237,000**	**$ 262,200**	**$ 275,000**	**$ 284,700**
Dollar Change			**$25,200**	**$ 12,800**	**$ 9,700**
Percentage Change			**10.63%**	**4.88%**	**3.53%**

Construction in Progress Fund - Fund: 30-40	2014-15 Prior Year Actual	2015-16 Adopted Budget	2015-16 Amended Budget	2016-17 Adopted Budget	2017-18 Projected Budget
30-40-330: Professional Services	$ 0	$ 850,000	$ 850,000	$ 400,000	$ 362,300
30-40-933: Road Improvements	$ 0	$ 0	$ 347,047	$ 0	$ 0
30-40-938: Undergrounding	$ 405,192	$ 129,000	$ 129,000	$ 503,366	$ 444,400
30-40-942: Facility Improvements	$ 0	$ 200,000	$ 200,000	$ 100,000	$ 0
30-40-943: Wastewater Projects	$ 0	$ 300,000	$ 300,000	$ 384,200	$ 397,700
30-40-962: Stanford Drive	$ 2,007,356	$ 0	$ 0	$ 0	$ 0
30-40-963: Traffic Signal Projects	$ 1,353,794	$ 330,000	$ 354,603	$ 0	$ 0
30-40-964: Echo Canyon Parking	$ 0	$ 150,000	$ 150,000	$ 0	$ 0
30-40-965: 56Th St Improvements	$ 2,685,111	$ 500,000	$ 500,000	$ 0	$ 0
30-40-968: Street Projects	$ 8,930	$ 455,000	$ 455,000	$ 1,985,500	$ 1,796,300
30-40-979: Sidewalk Projects	$ 0	$ 530,000	$ 530,000	$ 640,000	$ 662,400
30-40-982: In Car Technology	$ 1,001,456	$ 0	$ 0	$ 0	$ 0
30-40-983: Fixed Lprs	$ 289,413	$ 687,000	$ 687,000	$ 0	$ 0
30-40-990: Technology	$ 54,186	$ 5,277,000	$ 5,277,000	$ 4,427,000	$ 4,500,200
30-40-995: Cad/Rms Cip Project	$ 84,191	$ 0	$ 0	$ 0	$ 0
30-40-996: Agenda Software	$ 191,251	$ 0	$ 0	$ 0	$ 0
30-40-999: Cip Project Contingencies 5%	$ 0	$ 422,200	$ 50,549	$ 422,003	$ 408,200
Total Operating Expenses	**$ 8,080,878**	**$ 9,830,200**	**$ 9,830,200**	**$ 8,862,069**	**$ 8,571,500**
Total Expenditures	**$ 8,080,878**	**$ 9,830,200**	**$ 9,830,200**	**$ 8,862,069**	**$ 8,571,500**
Dollar Change			**$0**	**$(968,131)**	**$(290,569)**
Percentage Change				**-9.85%**	**-3.28%**

FINANCIAL MANAGEMENT POLICIES

OPERATING BUDGET POLICIES

1. Ongoing operating expenditures will be supported by ongoing, stable revenue sources.

2. Revenues will not be dedicated for specific purposes unless required by law or generally accepted accounting practices (GAAP). All non-restricted revenues will be deposited in the General Fund and appropriated by the budget process.

3. The Town shall not rely on a local property tax to pay for its expenditures.

4. The Town's compensation policy shall provide for regular review of salary ranges and include a provision for merit based salary adjustments.

5. Operating expenses will not be funded by debt issuance.

6. Cost recovery fees, where appropriate, may be established to offset the cost of providing specific services, and will be reviewed at least on an annual basis.

7. All non-enterprise user fees and charges will be examined annually to determine the direct and indirect cost of service recovery rate. The acceptable recovery rate and any associated changes to user fees and charges will be approved by the Town Council.

8. Enterprise fund rate structures will be reviewed annually to ensure they are adequate for the funds to remain separately self-supporting, including the costs of operation, capital outlay, debt service, depreciation, and interdepartmental charges for services where practical and appropriate.

9. The Town shall prudently maximize its investment income; generally to be used for expenditures not subject to the State imposed expenditure limitation.

10. Shifts in appropriations within fund and department totals not exceeding $50,000 may be done administratively on the authority of the Town Manager by transferring budgeted funds from one department to another department to avoid contingency fund expenditure. Procedures for appropriations transfers and delegation of budget responsibility will be set by the Town Manager.

11. Shifts within department appropriations between personnel expenditures, expenses, capital leases, and photo radar expenditures may be done administratively on the written authority of the Town Manager.

12. Electronic funds transfer may be used to pay payroll expenditures and employee benefits previously authorized by Council or required by law.

13. Construction sales tax in excess of $0.5 million will be transferred from the operating budget to the CIP fund to provide a dedicated CIP funding.

CAPITAL BUDGET POLICIES

1. A five-year capital improvement plan shall be prepared and updated each year.

2. The five-year capital improvement plan will be developed within the constraints of the Town's ability to finance improvements. Therefore, the CIP shall differentiate between those projects which will be financed from designated, recurring revenues and those which will be financed from the future capital project fund.

3. Operating costs to maintain capital improvements and additional resource needs will be estimated and identified as part of the capital project review process.

4. The Town Council shall designate revenue sources for financing recurring capital improvement projects such as street resurfacing. These revenue sources will be available to finance such projects on an ongoing basis.

5. A separate capital project fund shall be created. All funds accumulated in this fund shall be used exclusively for capital projects, but only after specific authorization by the Town Council.

6. Project appropriations and amendments shall be consistent with the capital improvement plan and must be approved by the Town Council.

7. Construction sales tax in excess of $0.5 million will be transferred from the operating budget to the CIP fund to provide a dedicated CIP funding.

CONTINGENCY AND RESERVE POLICIES

1. The following adopted budgets shall contain an operating contingency: General, Highway User Revenue, Alarm, Fire/EMS, and Wastewater Operating Funds. It shall be an amount of no less than 1% of the adopted budget total, but no more than 3% of the adopted budget total. The operating contingency account shall be funded from current revenues, just as any other planned operating expenses. Contingency appropriations supported by current revenues which are less than $25,000 do not require Town Council approval. All uses of contingency appropriations not supported by current revenues must be approved by the Town Council.

2. A reserve equal to at least 90%, but not more than 110%, of the annual operating budget (General and HURF funds) operating expenditures will be maintained. The amount will be calculated using the budgeted expenses for the following year. The reserve is to be used for unforeseen emergencies, such as a significant loss of revenues or catastrophic impacts on the Town. At the time the Town Council approves the use of the reserve below 90%, it will also identify the time period over which the reserve will be replenished.

3. The Town desires to develop new reserve policies for major liabilities such as employee healthcare and risk management.

4. The Town desires to develop new sinking funds to accumulate funds for the replacement of major Town assets such as streets, facilities, vehicles, major equipment and technology.

5. Reserves equal to a minimum of 90 days of operating expenses will be maintained for the following funds: Alarm, Fire/EMS, and Wastewater Operations. The amount will be calculated using the budgeted operating expenses for the following year and will be used for revenue stabilization and major repairs.

6. The Contingency Fund is intended to create budget authority for the Town's remaining spending authority under the State of Arizona's Annual Expenditure Limit. Use of this authority requires approval of the Town Council.

7. All fund reserves will be evaluated annually for long-term adequacy and use requirements in conjunction with development of the Town's five-year financial plan.

DEBT SERVICE POLICIES

1. Long-term debt shall not exceed the Town's resources for repaying the debt.

2. Capital lease purchasing shall generally be used for financing capital equipment and land purchases and building improvements to remove the expenditures from the State imposed expenditure limitation.

3. Bond issuance shall be limited to capital improvement projects too large to be financed from current revenues, or too large to be included in the State imposed expenditure limitation.

4. Long-term debt payment schedules shall not exceed the expected useful life of the project.

FINANCIAL REPORTING POLICIES

1. The Town's accounting and financial reporting systems will be maintained in conformance with all state and federal laws, generally accepted accounting principles (GAAP) and standards of Government Accounting Standards Board (GASB) and the Government Finance Officers Association (GFOA).

2. A budgetary control system will be maintained to ensure compliance with the budget. Monthly reports will be distributed to the Town Manager and Departments for management of the budget. Quarterly reports will be prepared for Council for review.

3. Financial systems will maintain internal controls to monitor revenues, expenditures, and program performance on an ongoing basis.

4. An annual audit will be performed by an independent public accounting firm, with an audit opinion to be included with the Town's published Comprehensive Annual Financial Report (CAFR).

5. The Town's CAFR will be submitted to the GFOA Certification of Achievement for Excellence in Financial Reporting Program. The financial report should be in conformity with GAAP, demonstrate compliance with finance related legal and contractual provisions, disclose thoroughness and detail sufficiency, and minimize ambiguities and potentials for misleading inference.

GLOSSARY OF TERMS

Actual vs. Budgeted: Difference between what was projected (budgeted) in revenues or expenditures at the beginning of the fiscal year and the actual receipts or expenses which are incurred by the end of the fiscal year.

Adoption: Formal action by the Town Council which sets the spending limits for the fiscal year.

Appropriation: An authorization made by the Town Council which permits the town to incur obligations to make expenditures for specific purposes.

Asset: A resource owned or held by a government which has monetary value.

Bond: A written promise to pay a sum of money on a specific date at a specified interest rate. Bonds are primarily used to finance capital projects.

Budget: A financial plan for a specified period of time that matches planned revenues and expenditures to municipal services. Town of Paradise Valley prepares a budget each fiscal year.

Budgetary Control: The control or management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of authorized appropriations and available revenues.

Capital Budget: The capital budget consists of the Five Year Capital Improvement Program and the capital outlay needs for the current fiscal year.

Capital Improvement Program: The Capital Improvement Program is a comprehensive five year plan of capital projects which identifies priorities as to need, method of financing, and project cost and revenues. The program is a guide for identifying current and future fiscal year requirements and becomes the basis for determining the annual capital budget

Capital Projects Fund: Capital Projects Funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by Proprietary Funds and Trust Funds).

Contingency: A budgetary reserve set aside for emergency or unanticipated expenditures.

Debt Service: The cost of paying principal and interest on borrowed money according to a predetermined payment schedule.

Debt Service Fund: A fund established to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

Deficit: An excess of expenditures over revenues.

Department: The basic organizational unit of government which is functionally unique in its delivery of services.

Employee (or Fringe) Benefits: Contributions made by a government to meet commitments or obligations for employee benefits. Included is the government's share of costs for Social Security and the various pension and insurance plans.

Encumbrance: The legal commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a specified future expenditure.

Enterprise Funds: Enterprise Funds are used to account for operations including debt service (a) that are financed and operated in a manner similar to private businesses - where the intent of the government body is that the costs (expenses, including depreciation) of providing goods and services to the general public on a continuing basis is financed or recovered primarily through user charges; or (b) where the governing body has determined that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control accountability, or other purposes.

Estimated Revenue: The amount of projected revenue to be collected during the fiscal year.

Expenditure Limitation: The Arizona State Legislature imposed constitutional amendment which limits the annual expenditures of all municipalities. The limit is set by the Economic Estimates Commission based on population growth and inflation.

Expenditure/Expense: The outflow of funds paid for an asset obtained or goods and services acquired.

Fiscal Policy: A government's policies with respect to revenues, spending, and debt management as these relate to government services, programs and capital investment. Fiscal policy provides an agreed-upon set of principles for the planning and programming of government budgets and their funding.

Fiscal Year: A twelve-month period designated as the operating year for accounting and budgeting purposes in an organization. Town of Paradise Valley has specified July 1 through June 30 as its fiscal year.

Fixed Assets: Assets of long-term character that are intended to continue to be held or used, such as land, building, machinery, furniture, and other equipment.

Franchise Fee: A fee (or tax) on utility companies such as gas and electric companies for their use of town rights-of-way, based on a percentage of their gross receipts.

Fund: A set of inter-related accounts to record revenues and expenditures associated with a specific purpose. Fund structure consists of Governmental Funds (General, Special Revenue, Capital and Debt Service Funds), Fiduciary (Trust) Funds, and Proprietary (Enterprise) Funds.

Fund Balance: The difference between revenues and expenditures. The beginning fund balance represents the residual funds brought forward from the previous year (ending balance).

General Fund: The General Fund is the general operating fund of the town. It is used to account for all activities of the town not accounted for in some other fund.

Governmental Revenue: The revenues of a government other than those derived from and retained in an Enterprise Fund.

General Obligation Bond: This type of bond is backed by the full faith, credit and taxing power of the municipality. Bonds that finance a variety of public projects such as streets, buildings, and improvements; the repayment of these bonds is usually made from secondary property taxes, and these bonds are backed by the "full faith and credit" of the issuing government.

Generally Accepted Accounting Principles (GAAP): GAAP are the uniform minimum standards and guidelines to financial accounting and reporting. They govern the form and content of the basic financial statements of

an entity. GAAP encompasses the conventions, rules, and procedures necessary to define the accepted accounting practices at a particular time. They include both broad guidelines of general application and detailed practices and procedures. GAAP provide a standard by which to measure financial presentations.

Grant: A contribution by a government or other organization to support a particular function. Grants may be classified as either operational or capital, depending upon the grantee.

Highway User Revenue Fund: The Special Revenue Fund that accounts for transportation related revenue and expenditures associated to the construction or maintenance of town streets. This revenue source consists of state taxes collected on gasoline and a number of other additional transportation related fees. These funds must be used for street and highway purposes.

Infrastructure: The physical assets of a government (e.g., streets, water, sewer, public buildings, and parks).

Lease-Purchase Agreement: A contractual agreement by which capital outlay may be purchased by making annual lease payments.

Line-Item Budget: A budget that lists each expenditure category (salary, materials, telephone service, travel, etc.) separately, along with the dollar amount budgeted for each specified category.

Local Transportation Assistance Fund: intergovernmental state shared revenue generated by the state lottery. Distribution of these funds is based on population.

Long-Term Debt: Debt with a maturity of more than one year after the date of issuance.

Maturity Date: The date by which long-term debt will be paid off.

Municipal Property Corporation: A non-profit corporation with the main purpose of providing a financing alternative by issuing bonds to fund the cost of acquiring, constructing, reconstructing, and improving various municipal properties and buildings suitable for use by and for leasing to the town. MPC bonds do not require voter approval and are not considered debt to the municipality.

Special Revenue Fund: Special Revenue Funds are set up as accounts for monies legally restricted to expenditures for specific purposes. Special Revenue Funds include the Highway User Fund, the Donations Fund, and various grant funds.

TOWN OF PARADISE VALLEY
Summary Schedule of Estimated Revenues and Expenditures/Expenses
Fiscal Year 2017

Fiscal Year		Sch	FUNDS							
			General Fund	Special Revenue Fund	Debt Service Fund	Capital Projects Fund	Permanent Fund	Enterprise Funds Available	Internal Service Funds	Total All Funds
2016	Adopted/Adjusted Budgeted Expenditures/Expenses*	E	17,730,850	6,182,587	1,025,534	9,830,200	0	6,069,736	0	40,838,907
2016	Actual Expenditures/Expenses**	E	17,730,850	3,382,587	1,025,534	3,000,000	0	6,019,736	0	31,158,707
2017	Fund Balance/Net Position at July 1***		26,899,365	302,824	2,285,693	7,197,729	0	784,666	0	37,470,277
2017	Estimated Revenues Other than Property Taxes	C	25,038,416	1,875,139	0	108,000	0	5,686,000	0	32,707,555
2017	Other Financing Sources	D	0	0	0	0	0	650,000	0	650,000
2017	Other Financing (Uses)	D	650,000	0	0	0	0	0	0	650,000
2017	Interfund Transfers In	D	0	2,100,000	116,200	3,384,200	0	505,665	0	6,106,065
2017	Interfund Transfers (Out)	D	5,150,000	0	0	116,200	0	839,865	0	6,106,065
2017	Reduction for Amounts Not Available:									
LESS:	Amounts for Future Debt Retirement:									0
										0
										0
										0
2017	Total Financial Resources Available		46,137,781	4,277,963	2,401,893	10,573,729	0	6,786,466	0	70,177,832
2017	Budgeted Expenditures/Expenses	E	19,043,258	3,409,031	1,115,997	8,862,069	0	5,780,363	0	38,210,718

EXPENDITURE LIMITATION COMPARISON	2016	2017
1. Budgeted expenditures/expenses	$ 31,158,707	$ 38,210,718
2. Add/subtract: estimated net reconciling items	900,153	422,010
3. Budgeted expenditures/expenses adjusted for reconciling items	32,058,860	38,632,728
4. Less: estimated exclusions	7,354,943	13,229,407
5. Amount subject to the expenditure limitation	$ 24,703,917	$ 25,403,321
6. EEC expenditure limitation	$ 24,703,917	$ 25,403,321

x The city/town does not levy property taxes and does not have special assessment districts for which property taxes are levied. Therefore, Schedule B has been omitted.

* Includes Expenditure/Expense Adjustments Approved in the current year from Schedule E.
** Includes actual amounts as of the date the proposed budget was prepared, adjusted for estimated activity for the remainder of the fiscal year.
*** Amounts on this line represent Fund Balance/Net Position amounts except for amounts not in spendable form (e.g., prepaids and inventories) or legally or contractually required to be maintained intact (e.g., principal of a permanent fund).

SCHEDULE A

TOWN OF PARADISE VALLEY
Revenues Other Than Property Taxes
Fiscal Year 2017

SOURCE OF REVENUES	ESTIMATED REVENUES 2016	ACTUAL REVENUES* 2016	ESTIMATED REVENUES 2017
GENERAL FUND			
Local taxes			
Sales Tax and Audit	$ 10,850,000	$ 11,191,239	$ 11,296,436
Bed Tax	3,200,000	3,118,517	3,147,831
Licenses and permits			
Building Permits	1,454,000	1,739,448	1,702,050
Intergovernmental			
State Urban Revenue Sharing	1,543,500	1,543,526	1,647,282
State Sales Tax	1,225,000	1,228,161	1,239,706
County Auto Lieu Tax	506,700	527,697	532,657
Charges for services			
Franchises	1,145,000	1,126,174	1,283,103
Licenses			
Fines and forfeits			
Court Fines	2,523,800	3,385,985	3,347,490
Interest on investments			
Interest Income	75,000	75,000	75,000
In-lieu property taxes			
Contributions			
Voluntary contributions			
Miscellaneous			
Miscellaneous Revenue	325,200	904,700	766,861
Indirect Cost Allocation			
Total General Fund	$ 22,848,200	$ 24,840,447	$ 25,038,416

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

SCHEDULE C

TOWN OF PARADISE VALLEY
Revenues Other Than Property Taxes
Fiscal Year 2017

SOURCE OF REVENUES	ESTIMATED REVENUES 2016	ACTUAL REVENUES* 2016	ESTIMATED REVENUES 2017
SPECIAL REVENUE FUNDS			
Highway User Fund	$ 800,000	$ 831,516	$ 813,639
	$ 800,000	$ 831,516	$ 813,639
Donation Fund	$ 15,000	$ 19,000	$ 15,000
Grant Fund	237,000	40,000	275,000
	$ 252,000	$ 59,000	$ 290,000
Court Enhancement Fund	$ 380,000	775,000	760,000
Court JCEF	7,000	7,000	7,000
Court MFTG	4,500	4,500	4,500
	$ 391,500	$ 786,500	$ 771,500
Total Special Revenue Funds	$ 1,443,500	$ 1,677,016	$ 1,875,139

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

SCHEDULE C

TOWN OF PARADISE VALLEY
Revenues Other Than Property Taxes
Fiscal Year 2017

SOURCE OF REVENUES	ESTIMATED REVENUES 2016	ACTUAL REVENUES* 2016	ESTIMATED REVENUES 2017
DEBT SERVICE FUNDS			
Debt Service Fund	$	$	$
	$	$	$
Total Debt Service Funds	$	$	$
CAPITAL PROJECTS FUNDS			
	$	$	$
			108,000
	$	$	$ 108,000
Total Capital Projects Funds	$	$	$ 108,000

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

SCHEDULE C

TOWN OF PARADISE VALLEY
Revenues Other Than Property Taxes
Fiscal Year 2017

SOURCE OF REVENUES	ESTIMATED REVENUES 2016	ACTUAL REVENUES* 2016	ESTIMATED REVENUES 2017
PERMANENT FUNDS			
	$	$	$
	$	$	$
Total Permanent Funds	$	$	$
ENTERPRISE FUNDS			
Alarm Fund	$ 235,000	$ 200,000	$ 195,000
Wastewater Utility Fund	2,083,400	3,129,261	2,275,000
Wastewater Impact Fund	230,000	100,000	100,000
Fire Service Fund	3,091,800	3,141,800	3,116,000
	$ 5,640,200	$ 6,571,061	$ 5,686,000
Total Enterprise Funds	$ 5,640,200	$ 6,571,061	$ 5,686,000

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

SCHEDULE C

TOWN OF PARADISE VALLEY
Revenues Other Than Property Taxes
Fiscal Year 2017

SOURCE OF REVENUES	ESTIMATED REVENUES 2016	ACTUAL REVENUES* 2016	ESTIMATED REVENUES 2017
INTERNAL SERVICE FUNDS			
	$	$	$
	$	$	$
Total Internal Service Funds	$	$	$
TOTAL ALL FUNDS	$ 29,931,900	$ 33,088,524	$ 32,707,555

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

SCHEDULE C

TOWN OF PARADISE VALLEY
Other Financing Sources/<Uses> and Interfund Transfers
Fiscal Year 2017

FUND	OTHER FINANCING 2017 SOURCES	OTHER FINANCING 2017 <USES>	INTERFUND TRANSFERS 2017 IN	INTERFUND TRANSFERS 2017 <OUT>
GENERAL FUND				
CIP	$	$	$	$ 3,000,000
Expense Reimbursement				50,000
Court Enhancement Fund				
Highway User Fund				2,100,000
Wastwater Funds		650,000		
Total General Fund	$	$ 650,000	$	$ 5,150,000
SPECIAL REVENUE FUNDS				
Highway User Fund	$	$	$ 2,100,000	$
Court Enhancement Fund				
Total Special Revenue Funds	$	$	$ 2,100,000	$
DEBT SERVICE FUNDS				
Debt Service CIP	$	$	$ 116,200	$
Total Debt Service Funds	$	$	$ 116,200	$
CAPITAL PROJECTS FUNDS				
Bond Issuance 2016	$	$	$	$
General Fund			3,000,000	
Debt Service Payment				116,200
Sewer Projects			384,200	
Total Capital Projects Funds	$	$	$ 3,384,200	$ 116,200
PERMANENT FUNDS				
	$	$	$	$
Total Permanent Funds	$	$	$	$
ENTERPRISE FUNDS				
Alarm Service Fund	$	$	$	$
Fire Service Fund			50,000	
Wastewater Operating Fund	650,000		455,665	384,200
Wastewater Impact Fee Fund				455,665
Total Enterprise Funds	$ 650,000	$	$ 505,665	$ 839,865
INTERNAL SERVICE FUNDS				
	$	$	$	$
Total Internal Service Funds	$	$	$	$
TOTAL ALL FUNDS	$ 650,000	$ 650,000	$ 6,106,065	$ 6,106,065

TOWN OF PARADISE VALLEY
Expenditures/Expenses by Fund
Fiscal Year 2017

FUND/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2016	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2016	ACTUAL EXPENDITURES/ EXPENSES* 2016	BUDGETED EXPENDITURES/ EXPENSES 2017
GENERAL FUND				
Mayor and Council	$ 145,510	$	$ 145,510	$ 157,200
Tourism and Promotion	1,230,626	$	$ 1,230,626	$ 1,351,037
Town Manager	812,638	$ (90,433)	$ 722,206	$ 805,430
Town Attorney	592,374	$ (35,452)	$ 556,922	$ 555,679
Department of Administration	2,094,433	$ (66,440)	$ 2,027,993	$ 2,039,381
Community Development	1,254,755	$ (47,721)	$ 1,207,034	$ 1,291,590
Municipal Court	620,191	8,081	628,272	705,290
Public Works	1,477,447	(36,764)	1,440,683	1,353,931
Police	8,992,000	$ 111,218	$ 9,103,218	$ 9,186,520
Payroll Merit Allowance	330,000	(322,300)	7,700	375,000
Contingency				
Emergency Contingency				950,000
Operating Contingency	200,000	$ 460,687	$ 660,687	$ 272,200
Total General Fund	$ 17,749,974	$ (19,124)	$ 17,730,850	$ 19,043,258
SPECIAL REVENUE FUNDS				
Highway User Revenue	$ 2,870,275	19,124	2,889,399	2,914,593
Donations	15,000		15,000	15,000
Grants	237,000		237,000	275,000
Court Enhancement	238,688		238,688	201,938
JCEF	2,500		2,500	2,500
Municipal Fill the Gap				
Emergency Contingency	2,400,000	400,000		
Total Special Revenue Funds	$ 5,763,463	$ 419,124	$ 3,382,587	$ 3,409,031
DEBT SERVICE FUNDS				
Debt Service Fund	$ 1,425,534	(400,000)	1,025,534	1,115,997
Total Debt Service Funds	$ 1,425,534	$ (400,000)	$ 1,025,534	$ 1,115,997
CAPITAL PROJECTS FUNDS				
Capital Improvement Fund	$ 9,830,200	$	$ 3,000,000	$ 8,862,069
Total Capital Projects Funds	$ 9,830,200	$	$ 3,000,000	$ 8,862,069
PERMANENT FUNDS				
	$	$	$	$
Total Permanent Funds	$	$	$	$
ENTERPRISE FUNDS				
Alarm Service Fund	$ 107,200	$	$ 107,200	$ 413,500
Fire Service Fund	2,993,934		2,993,934	2,900,154
Wastewater Fund	2,918,602		2,918,602	2,416,709
Impact Fee Fund	50,000			50,000
Total Enterprise Funds	$ 6,069,736	$	$ 6,019,736	$ 5,780,363
INTERNAL SERVICE FUNDS				
	$	$	$	$
Total Internal Service Funds	$	$	$	$
TOTAL ALL FUNDS	$ 40,838,907	$ 0	$ 31,158,707	$ 38,210,718

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

SCHEDULE E

TOWN OF PARADISE VALLEY
Expenditures/Expenses by Department
Fiscal Year 2017

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2016	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2016	ACTUAL EXPENDITURES/ EXPENSES* 2016	BUDGETED EXPENDITURES/ EXPENSES 2017
Mayor/Council				
General Fund	$ 145,510	$	$ 145,510	$ 157,200
Department Total	$ 145,510	$	$ 145,510	$ 157,200
Tourism and Promotion	$			
General Fund	1,230,626		1,230,626	1,351,037
Department Total	$ 1,230,626	$	$ 1,230,626	$ 1,351,037
Town Manager	$	$	$	$
General Fund	812,638	(90,433)	722,206	805,430
Department Total	$ 812,638	$ (90,433)	$ 722,206	$ 805,430
Town Attorney	$	$	$	$
General Fund	592,374	(35,452)	556,922	555,679
Department Total	$ 592,374	$ (35,452)	$ 556,922	$ 555,679
Department of Administration	$	$	$	$
General Fund	2,094,433	(66,440)	2,027,993	2,039,381
Department Total	$ 2,094,433	$ (66,440)	$ 2,027,993	$ 2,039,381
Community Development	$	$	$	$
General Fund	1,254,755	(47,721)	1,207,034	1,291,590
Department Total	$ 1,254,755	$ (47,721)	$ 1,207,034	$ 1,291,590
Municipal Court	$	$	$	$
Special - Court Enhancement	238,688		238,688	201,938
Special - MFTG				
Special - JCEF	2,500		2,500	2,500
General Fund	620,191	8,081	628,272	705,290
Department Total	$ 861,379	$ 8,081	$ 869,460	$ 909,728
Community Development	$	$	$	$
General Fund	1,254,755	(47,721)	1,207,034	1,291,590
Department Total	$ 1,254,755	$ (47,721)	$ 1,207,034	$ 1,291,590
Public Works	$	$	$	$
Grant				
Highway User Fund	2,870,275	19,124	2,889,399	2,914,593
General Fund	1,477,447	(36,764)	1,440,683	1,353,931
Department Total	$ 4,347,722	$ (17,640)	$ 4,330,081	$ 4,268,524
Police	$	$	$	$
General Fund	8,992,000	111,218	9,103,218	9,186,520
Department Total	$ 8,992,000	$ 111,218	$ 9,103,218	$ 9,186,520
Fire Services	$	$	$	$
Fire Service Fund	2,993,934		2,993,934	2,900,154
Debt Service Fund	1,156,432	(400,000)	756,432	853,661
Department Total	$ 4,150,366	$ (400,000)	$ 3,750,366	$ 3,753,815
Capital Improvement Fund	$	$	$	$
General Fund	9,830,200		3,000,000	8,862,069
Department Total	$ 9,830,200	$	$ 3,000,000	$ 8,862,069
General	$	$	$	$
Special Revenue - Grants	237,000		237,000	275,000
Special Revenue - Donations	15,000		15,000	15,000
Department Total	$ 252,000	$	$ 252,000	$ 290,000
Alarm Service Fund	$	$	$	$
Enterprise Fund	107,200		107,200	413,500
Department Total	$ 107,200	$	$ 107,200	$ 413,500
Wastewater Utility Fund	$	$	$	$
Enterprise Fund	2,918,602		2,918,602	2,416,709
Impact Fee Fund	50,000			50,000
Debt Service Fund	269,102		269,102	262,336
Department Total	$ 3,237,704	$	$ 3,187,704	$ 2,729,045
Contingencies				
General Fund Operating	$ 200,000	$ 460,687	$ 660,687	$ 272,200
Merit Pay Allowance	330,000	(322,300)	7,700	375,000
Emergency Contingency				950,000
Operating Contingency	2,400,000	400,000		
Department Total	$ 2,930,000	$ 538,387	$ 668,387	$ 1,597,200

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

TOWN OF PARADISE VALLEY
Full-Time Employees and Personnel Compensation
Fiscal Year 2017

FUND	Full-Time Equivalent (FTE) 2017	Employee Salaries and Hourly Costs 2017	Retirement Costs 2017	Healthcare Costs 2017	Other Benefit Costs 2017	Total Estimated Personnel Compensation 2017
GENERAL FUND	87	$ 7,291,600	$ 2,465,700	$ 1,132,560	$ 483,405	$ 11,373,265
SPECIAL REVENUE FUNDS						
		$	$	$	$	$
Total Special Revenue Funds		$	$	$	$	$
DEBT SERVICE FUNDS						
		$	$	$	$	$
Total Debt Service Funds		$	$	$	$	$
CAPITAL PROJECTS FUNDS						
		$	$	$	$	$
Total Capital Projects Funds		$	$	$	$	$
PERMANENT FUNDS						
		$	$	$	$	$
Total Permanent Funds		$	$	$	$	$
ENTERPRISE FUNDS						
		$	$	$	$	$
Total Enterprise Funds		$	$	$	$	$
INTERNAL SERVICE FUND						
		$	$	$	$	$
Total Internal Service Fund		$	$	$	$	$
TOTAL ALL FUNDS	87	$ 7,291,600	$ 2,465,700	$ 1,132,560	$ 483,405	$ 11,373,265

SCHEDULE G